



**General Fund, Student Activity, Auxiliary,  
and Line-Item Budgets**

**Fiscal Year 2021-22**

**Prepared By  
Office of the Senior Vice President for Finance and Administration/  
University Treasurer**

**INDIANA STATE UNIVERSITY  
BUDGET SUMMARY  
Fiscal Year 2021-22**

<b>General Fund Budget</b>	<b>\$ 174,156,000</b>
<b>Student Activity Budget</b>	<b>\$ 15,993,974</b>
<b>Auxiliary and Other Operations</b>	<b><u>\$ 60,988,390</u></b>
<b>Total Budget Fiscal Year 2021-22</b>	<b>\$ 251,138,364</b>

**Other Appropriations**

<b>Degree Link</b>	<b>\$ 446,438</b>
<b>Nursing Program</b>	<b>\$ 204,000</b>
<b>Dual Credit</b>	<b>\$ 199,620</b>
<b>Indiana Principal Leadership Institute</b>	<b><u>\$ 600,000</u></b>
<b>Total Other Appropriations</b>	<b>\$ 1,450,058</b>
<b>Total Summary Budget</b>	<b><u><u>\$ 252,588,422</u></u></b>

**INDIANA STATE UNIVERSITY**  
**General Fund Budget Summary**

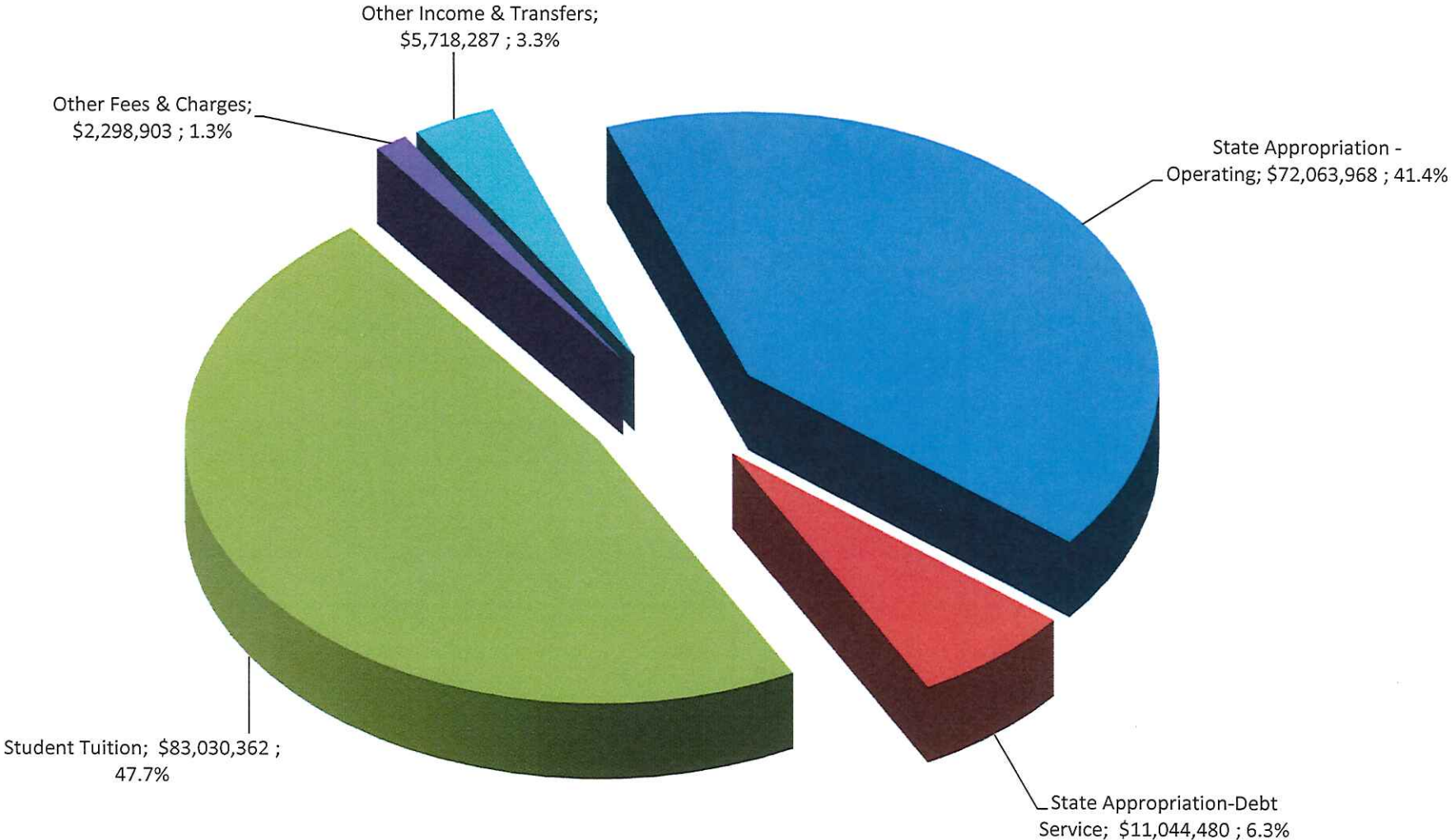
	<u>2020-21 Budget As Approved By Board of Trustees</u>	<u>Budget Change</u>	<u>Proposed 2021-22 Budget</u>
<b>Source of Funds</b>			
Operating Appropriation	\$72,063,968		\$72,063,968
Academic Debt Service Appropriation *	<u>13,934,387</u>	<u>(\$2,889,907)</u>	<u>11,044,480</u>
Sub-Total State Appropriation	85,998,355	(2,889,907)	83,108,448
Student Tuition **	91,271,096	(8,240,734)	83,030,362
Other Fees and Charges	2,287,903	11,000	2,298,903
Other Income & Transfers	<u>5,849,046</u>	<u>(130,759)</u>	<u>5,718,287</u>
Total Source of Funds	<u><u>\$185,406,400</u></u>	<u><u>(\$11,250,400)</u></u>	<u><u>\$174,156,000</u></u>
<b>Use of Funds</b>			
<b>Compensation</b>			
Salaries and Wages	\$87,115,487	(\$5,299,049)	\$81,816,438
Fringe Benefits	<u>25,652,424</u>	<u>(1,172,500)</u>	<u>24,479,924</u>
Sub-Total Compensation	112,767,911	(6,471,549)	106,296,362
<b>Departmental Expenses</b>			
Supplies and Related Expenses	15,763,831	(9,789)	15,754,042
Repairs and Maintenance	4,652,428	4,307	4,656,735
Other Committed Expenses	<u>1,408,582</u>	<u>149,790</u>	<u>1,558,372</u>
Sub-Total Departmental Expenses	<u>21,824,841</u>	<u>144,308</u>	<u>21,969,149</u>
Utilities and Related Expenses	10,714,556	(650,000)	10,064,556
<b>Equipment and Other Capital</b>			
Operating Equipment	1,091,882		1,091,882
Capital Improvements	<u>4,600,000</u>	<u>(1,600,000)</u>	<u>3,000,000</u>
Sub-Total Equipment & Other Capital	<u>5,691,882</u>	<u>(1,600,000)</u>	<u>4,091,882</u>
Student Scholarship and Fee Remissions	15,864,824	216,747	16,081,571
Academic Debt Service *	14,542,387	(2,889,907)	11,652,480
Budget Reserve	<u>4,000,000</u>		<u>4,000,000</u>
Total Use of Funds	<u><u>\$185,406,400</u></u>	<u><u>(\$11,250,400)</u></u>	<u><u>\$174,156,000</u></u>

**Footnotes:**

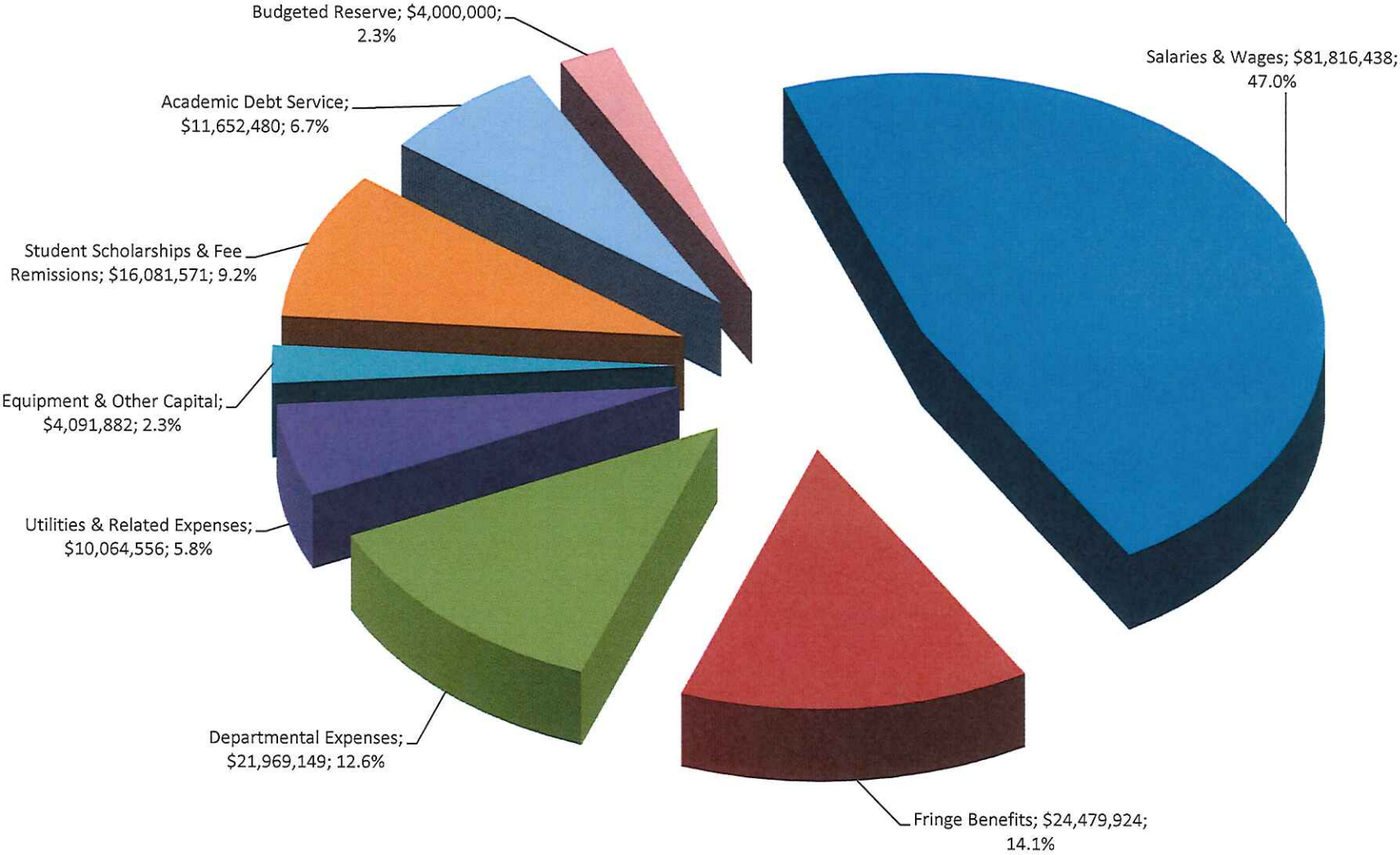
\* Funding for Academic Debt Service payments.

\*\* This decrease is inclusive of a 1.40% increase in tuition and mandatory fees for undergraduate and graduate students and a (\$9,595,339) adjustment for actual FY21 and projected FY22 enrollment declines.

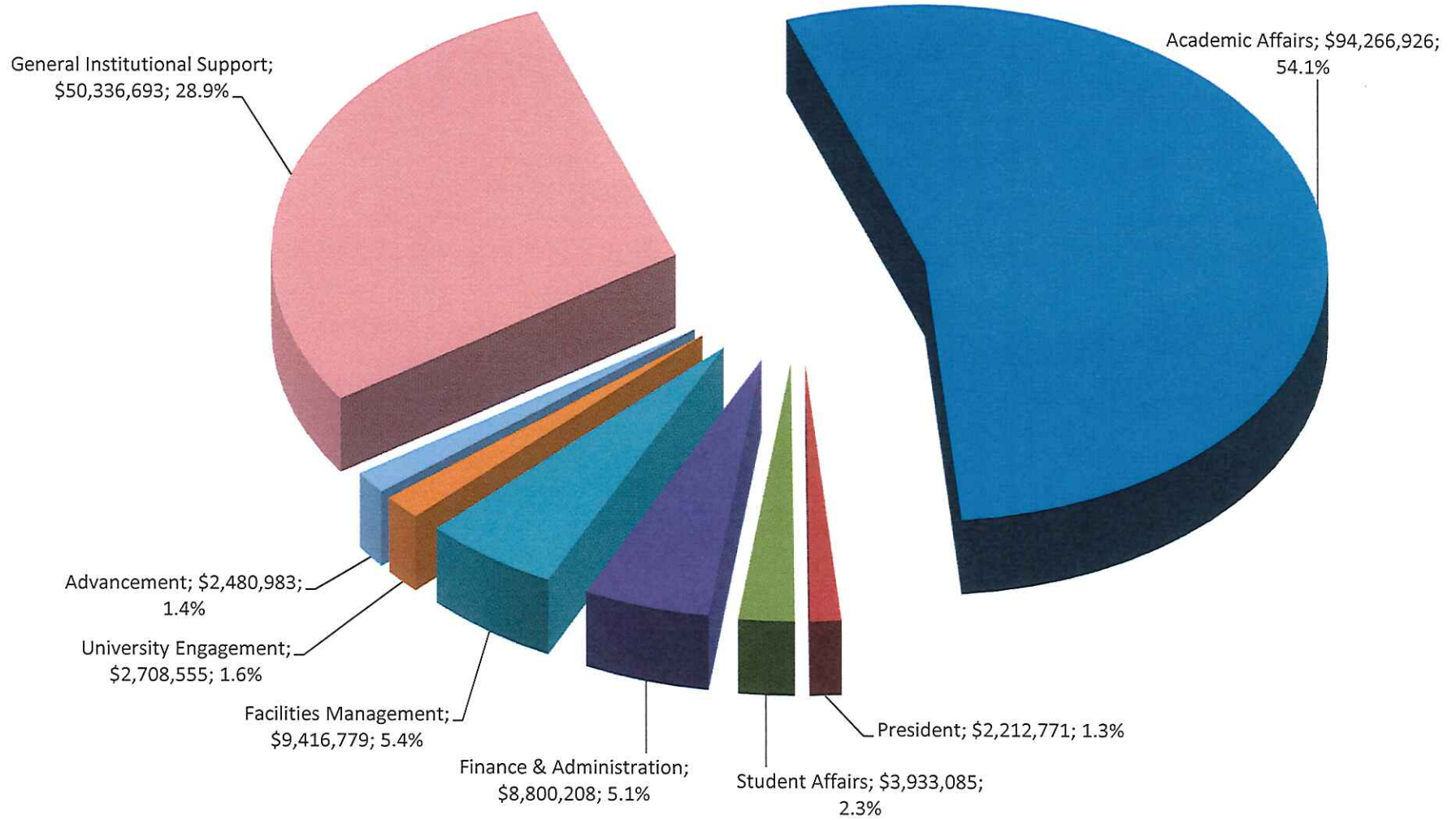
**INDIANA STATE UNIVERISTY**  
**Budgeted Revenues by Source - General Fund**  
**Fiscal Year 2021-22**



**INDIANA STATE UNIVERSITY**  
**Budgeted Expenditures By Function - General Fund**  
**Fiscal Year 2021-22**



**INDIANA STATE UNIVERSITY**  
**Budgeted Expenditures By Unit - General Fund**  
**Fiscal Year 2021-22**



**INDIANA STATE UNIVERSITY  
Student Activity Budget**

	<u>2020-21 Budget As Approved By Board of Trustees</u>	<u>Change</u>	<u>Proposed 2021-22 Budget</u>
<b>Source of Funds</b>			
Student Tuition Allocation	\$14,719,296	(\$241,361)	\$14,477,935
Student Recreation Center Fee	1,539,931	(23,892)	1,516,039
<b>Total Source of Funds</b>	<b><u>\$16,259,227</u></b>	<b><u>(\$265,253)</u></b>	<b><u>\$15,993,974</u></b>
<b>Use of Funds</b>			
<b>Direct Allocations</b>			
Student Government	\$74,400		\$74,400
Graduate Student Association	3,000		3,000
Student Programming	104,608	(\$12,836)	91,772
Student Union Board	78,300		78,300
Student Yearbook	25,000		25,000
Student Recreation Center Bond Fund	1,189,690	625	1,190,315
Sub Total Direct Allocations	\$1,474,998	(\$12,211)	\$1,462,787
<b>Auxiliary Operations Supplemental Allocations</b>			
Identification Cards	\$42,062		\$42,062
Hulman Memorial Student Union	1,118,691	(\$243,525)	875,166
Intercollegiate Athletics	11,139,554	15,000	11,154,554
Statesman Newspaper	123,906		123,906
Hulman Center	946,410		946,410
Student Recreation Center	350,241	(24,517)	325,724
Sub Total Supplemental Allocations	\$13,720,864	(\$253,042)	\$13,467,822
<b>Transfers, Reserves and Other</b>			
Capital Project Reserve	\$1,050,000		\$1,050,000
Student Alumni Association	3,365		3,365
ID Equipment Maintenance	10,000		10,000
Sub Total Transfers, Reserves & Other	\$1,063,365	\$0	\$1,063,365
<b>Total Use of Funds</b>	<b><u>\$16,259,227</u></b>	<b><u>(\$265,253)</u></b>	<b><u>\$15,993,974</u></b>

**STUDENT ACTIVITY DIRECT ALLOCATIONS**

	<u>2020-21 Budget As Approved By Board of Trustees</u>	<u>Change</u>	<u>Proposed 2021-22 Budget</u>
<b>Student Government</b>			
Compensation	\$53,160		\$53,160
Supplies and Related Expense	21,240		21,240
Repairs and Maintenance	0		0
Total	<u>\$74,400</u>	<u>\$0</u>	<u>\$74,400</u>
<b>Graduate Student Association</b>			
Compensation	\$0		\$0
Supplies and Related Expense	3,000		3,000
Repairs and Maintenance	0		0
Total	<u>\$3,000</u>	<u>\$0</u>	<u>\$3,000</u>
<b>Student Programming</b>			
Compensation	\$0		\$0
Supplies and Related Expense	104,608	(\$12,836)	91,772
Repairs and Maintenance	0		0
Total	<u>\$104,608</u>	<u>(\$12,836)</u>	<u>\$91,772</u>
<b>Student Union Board</b>			
Compensation	\$0		\$0
Supplies and Related Expense	78,300		78,300
Repairs and Maintenance	0		0
Total	<u>\$78,300</u>	<u>\$0</u>	<u>\$78,300</u>
<b>Student Yearbook</b>			
Compensation	\$22,449	(\$3,500)	\$18,949
Supplies and Related Expense	2,551	3,500	6,051
Repairs and Maintenance	0		0
Total	<u>\$25,000</u>	<u>\$0</u>	<u>\$25,000</u>
<b>Student Recreation Center Bond Fund</b>			
Student Recreation Center Debt Service	\$1,189,690	\$625	\$1,190,315



**INDIANA STATE UNIVERSITY**  
**AUXILIARY AND OTHER OPERATIONS**

	<u>2020-21 Budget As Approved By Board of Trustees</u>	<u>Change</u>	<u>Proposed 2021-22 Budget</u>
<b>SUMMARY TOTALS</b>			
<b>SUMMARY INCOME</b>	<u>\$65,327,979</u>	<u>(\$4,339,589)</u>	<u>\$60,988,390</u>
<b>SUMMARY EXPENDITURES</b>			
Compensation	\$21,114,031	(\$1,656,691)	\$19,457,340
Supplies and Related Expense	26,462,005	(1,887,877)	24,574,128
Scholarships	5,161,168	151,561	5,312,729
Debt Service	8,774,789	(6,100)	8,768,689
Repairs and Maintenance	1,633,100	47,788	1,680,888
Capital	133,450	(23,250)	110,200
Budgeted Occupancy Reserve	<u>2,049,436</u>	<u>(965,020)</u>	<u>1,084,416</u>
<b>Total</b>	<u>\$65,327,979</u>	<u>(\$4,339,589)</u>	<u>\$60,988,390</u>

**Hulman Center & Event Services**

<b>Income</b>			
Student Activity Allocation	\$946,410		\$946,410
Rental and Other Income	801,750	(\$23,010)	778,740
Transfer In	<u>16,525</u>		<u>16,525</u>
<b>Total</b>	<u>\$1,764,685</u>	<u>(\$23,010)</u>	<u>\$1,741,675</u>
<b>Expenditures</b>			
Compensation	\$1,414,068	(\$30,416)	\$1,383,652
Supplies and Related Expense	330,617	7,406	338,023
Repairs and Maintenance	10,000		10,000
Capital	<u>10,000</u>		<u>10,000</u>
<b>Total</b>	<u>\$1,764,685</u>	<u>(\$23,010)</u>	<u>\$1,741,675</u>

**Residential Life**

Rental and Other Income	\$38,372,433	(\$4,001,195)	\$34,371,238
<b>Expenditures</b>			
Compensation	\$7,972,269	(\$1,042,297)	\$6,929,972
Supplies and Related Expense	18,956,483	(1,913,397)	17,043,086
Debt Service	8,584,789	(6,100)	8,578,689
Repairs and Maintenance	807,456	(73,381)	734,075
Capital	2,000	(1,000)	1,000
Budgeted Occupancy Reserve	<u>2,049,436</u>	<u>(965,020)</u>	<u>1,084,416</u>
<b>Total</b>	<u>\$38,372,433</u>	<u>(\$4,001,195)</u>	<u>\$34,371,238</u>

	<b>2020-21 Budget As Approved By Board of Trustees</b>	<b>Change</b>	<b>Proposed 2021-22 Budget</b>
<b>Hulman Memorial Student Union</b>			
Income			
Student Activity Allocation	\$1,118,691	(\$243,525)	\$875,166
Machine Sales and Vending	22,050	(2,050)	20,000
Outside Rental	83,528	(7,300)	76,228
Miscellaneous Income	96,500		96,500
Transfers In	131,472		131,472
Total	<u>\$1,452,241</u>	<u>(\$252,875)</u>	<u>\$1,199,366</u>
Expenditures			
Compensation	\$1,196,086	(\$228,708)	\$967,378
Supplies and Related Expense	215,155	(18,167)	196,988
Repairs and Maintenance	41,000	(6,000)	35,000
Capital	0		0
Total	<u>\$1,452,241</u>	<u>(\$252,875)</u>	<u>\$1,199,366</u>
<b>Athletics</b>			
Income			
Student Activity Allocation	\$11,139,554	\$15,000	\$11,154,554
Donor Contributions	780,000	570,000	1,350,000
Admission Sales	600,000		600,000
Commissions and Other Income	1,770,000	(230,000)	1,540,000
Guarantees	405,500	109,500	515,000
Transfer In	0		0
Total	<u>\$14,695,054</u>	<u>\$464,500</u>	<u>\$15,159,554</u>
Expenditures			
Compensation	\$5,516,308	\$63,966	\$5,580,274
Supplies and Related Expense	3,851,528	239,973	4,091,501
Scholarships	5,161,168	151,561	5,312,729
Repairs and Maintenance	84,850	9,000	93,850
Capital	81,200		81,200
Total	<u>\$14,695,054</u>	<u>\$464,500</u>	<u>\$15,159,554</u>
<b>Student Recreation Center</b>			
Income			
Student Recreation Center Fee Allocation	\$350,241	(\$24,517)	\$325,724
Memberships	91,000	(45,300)	45,700
Miscellaneous Income	94,600	(21,700)	72,900
Transfer In	293,289	3,063	296,352
Total	<u>\$829,130</u>	<u>(\$88,454)</u>	<u>\$740,676</u>
Expenditures			
Compensation	\$421,922	(\$36,632)	\$385,290
Supplies and Related Expense	382,108	(57,153)	324,955
Repairs and Maintenance	23,600	6,831	30,431
Capital	1,500	(1,500)	0
Total	<u>\$829,130</u>	<u>(\$88,454)</u>	<u>\$740,676</u>

The Student Recreation Center fees and related debt service for the facility are shown in the Student Activity Budget.

	<b>2020-21 Budget As Approved By Board of Trustees</b>	<b>Change</b>	<b>Proposed 2021-22 Budget</b>
<b>Voice &amp; Data Network Services</b>			
Income			
Local Service Charges	\$1,602,123	(\$130,050)	\$1,472,073
Miscellaneous Reimbursement	90,711		90,711
Other Income	55,223	(2,927)	52,296
Total	<u>\$1,748,057</u>	<u>(\$132,977)</u>	<u>\$1,615,080</u>
Expenditures			
Compensation	\$855,246	(\$79,113)	\$776,133
Supplies and Related Expense	864,396	(218,370)	646,026
Repairs and Maintenance	25,415	164,506	189,921
Capital	3,000		3,000
Total	<u>\$1,748,057</u>	<u>(\$132,977)</u>	<u>\$1,615,080</u>
<b>Early Childhood Education Center</b>			
Income			
Child Care Fees	\$754,257	(\$16,635)	\$737,622
Other Income	50,000		50,000
Transfer In	226,705		226,705
Total	<u>\$1,030,962</u>	<u>(\$16,635)</u>	<u>\$1,014,327</u>
Expenditures			
Compensation	\$948,375	(\$13,982)	\$934,393
Supplies and Related Expense	80,087	(1,553)	78,534
Repairs and Maintenance	2,500	(1,100)	1,400
Capital	0		0
Total	<u>\$1,030,962</u>	<u>(\$16,635)</u>	<u>\$1,014,327</u>
<b>Physical Therapy &amp; Sports Rehab Clinic</b>			
Income			
	\$443,946	(\$157,626)	\$286,320
Expenditures			
Compensation	\$381,566	(\$153,237)	\$228,329
Supplies and Related Expense	62,280	(4,389)	57,891
Repairs and Maintenance	100		100
Total	<u>\$443,946</u>	<u>(\$157,626)</u>	<u>\$286,320</u>
<b>Statesman Newspaper</b>			
Income			
Advertising Sales	\$60,000	(\$10,000)	\$50,000
Student Activity Allocation	123,906		123,906
Other Income	0		0
Total	<u>\$183,906</u>	<u>(\$10,000)</u>	<u>\$173,906</u>
Expenditures			
Compensation	\$132,174	(\$5,010)	\$127,164
Supplies and Related Expense	51,468	(5,000)	46,468
Repairs and Maintenance	264	10	274
Capital	0		0
Total	<u>\$183,906</u>	<u>(\$10,000)</u>	<u>\$173,906</u>

	<b>2020-21 Budget As Approved By Board of Trustees</b>	<b>Change</b>	<b>Proposed 2021-22 Budget</b>
<b>ID Card System</b>			
Income			
Student Activity Allocation	\$42,062		\$42,062
Other Income	60,880		60,880
Total	<u>\$102,942</u>	<u>\$0</u>	<u>\$102,942</u>
Expenditures			
Compensation	\$43,949	\$5,606	\$49,555
Supplies and Related Expense	43,993	(7,106)	36,887
Repairs and Maintenance	5,000	1,500	6,500
Capital	10,000		10,000
Total	<u>\$102,942</u>	<u>\$0</u>	<u>\$102,942</u>
<b>HMSU Commons</b>			
Income			
CAM Charges	\$183,076		\$183,076
Transfer In	67,529	\$10,731	78,260
Total	<u>\$250,605</u>	<u>\$10,731</u>	<u>\$261,336</u>
Expenditures			
Compensation	\$0		\$0
Supplies and Related Expense	238,605	\$7,731	246,336
Repairs and Maintenance	12,000	3,000	15,000
Capital	0		0
Total	<u>\$250,605</u>	<u>\$10,731</u>	<u>\$261,336</u>
<b>Parking Services</b>			
Income			
Parking Income	\$621,228	(\$75,528)	\$545,700
Transfer In	180,000		180,000
Total	<u>\$801,228</u>	<u>(\$75,528)</u>	<u>\$725,700</u>
Expenditures			
Compensation	\$384,703	(\$28,940)	\$355,763
Supplies and Related Expense	131,525	(33,975)	97,550
Debt Service	190,000		190,000
Repairs and Maintenance	80,000	2,387	82,387
Capital	15,000	(15,000)	0
Total	<u>\$801,228</u>	<u>(\$75,528)</u>	<u>\$725,700</u>
<b>Extended Learning</b>			
Income			
Distance Delivery Fees	\$700,000	\$100,000	\$800,000
Expenditures			
Compensation	\$570,100	(\$23,511)	\$546,589
Supplies and Related Expense	129,900	123,511	253,411
Repairs and Maintenance	0		0
Capital	0		0
Total	<u>\$700,000</u>	<u>\$100,000</u>	<u>\$800,000</u>

	<b>2020-21 Budget As Approved By Board of Trustees</b>	<b>Change</b>	<b>Proposed 2021-22 Budget</b>
<b>Flight Academy</b>			
Income			
Flight Fees	\$2,225,020	(\$59,385)	\$2,165,635
Other Income	43,790	(1,755)	42,035
Transfer In	125,000		125,000
Total	<u>\$2,393,810</u>	<u>(\$61,140)</u>	<u>\$2,332,670</u>
Expenditures			
Compensation	\$828,260	(\$50,989)	\$777,271
Supplies and Related Expense	1,016,585	54,564	1,071,149
Repairs and Maintenance	538,215	(58,965)	479,250
Capital	10,750	(5,750)	5,000
Total	<u>\$2,393,810</u>	<u>(\$61,140)</u>	<u>\$2,332,670</u>
<b>Health and Wellness Fee</b>			
Fee Income			
	\$558,980	(\$95,380)	\$463,600
Expenditures			
Compensation	\$449,005	(\$33,428)	\$415,577
Supplies and Related Expense	107,275	(61,952)	45,323
Repairs and Maintenance	2,700	0	2,700
Capital	0	0	0
Total	<u>\$558,980</u>	<u>(\$95,380)</u>	<u>\$463,600</u>

**INDIANA STATE UNIVERSITY**  
**LINE-ITEM APPROPRIATIONS**

	<u>2020-21 Budget As Approved By Board of Trustees</u>	<u>Change</u>	<u>Proposed 2021-22 Budget</u>
<b>Degree Link</b>			
Source of Funds			
Operating Appropriation	\$446,438		\$446,438
Total Source of Funds	<u>\$446,438</u>	<u>\$0</u>	<u>\$446,438</u>
Use of Funds			
Compensation	\$430,235	(\$6,136)	\$424,099
Supplies and Related Expense	15,203	(2,864)	12,339
Repairs and Maintenance	1,000	9,000	10,000
Total Use of Funds	<u>\$446,438</u>	<u>\$0</u>	<u>\$446,438</u>
<b>Nursing Program</b>			
Source of Funds			
Operating Appropriation	\$204,000		\$204,000
Total Source of Funds	<u>\$204,000</u>	<u>\$0</u>	<u>\$204,000</u>
Use of Funds			
Compensation	\$145,731	\$32,759	\$178,490
Supplies and Related Expense	58,269	(32,759)	25,510
Repairs and Maintenance	0		0
Total Use of Funds	<u>\$204,000</u>	<u>\$0</u>	<u>\$204,000</u>
<b>Dual Credit</b>			
Source of Funds			
Operating Appropriation	\$176,257	\$23,363	\$199,620
Total Source of Funds	<u>\$176,257</u>	<u>\$23,363</u>	<u>\$199,620</u>
Use of Funds			
Compensation	\$104,834	\$8,315	\$113,149
Supplies and Related Expense	40,150	6,321	46,471
Repairs and Maintenance	0		0
Scholarships	31,273	8,727	40,000
Total Use of Funds	<u>\$176,257</u>	<u>\$23,363</u>	<u>\$199,620</u>
<b>Indiana Principal Leadership Institute</b>			
Source of Funds			
Operating Appropriation	\$600,000		\$600,000
Total Source of Funds	<u>\$600,000</u>	<u>\$0</u>	<u>\$600,000</u>
Use of Funds			
Compensation	\$203,611	(\$19,573)	\$184,038
Supplies and Related Expense	396,389	19,573	415,962
Repairs and Maintenance	0		0
Total Use of Funds	<u>\$600,000</u>	<u>\$0</u>	<u>\$600,000</u>