#### Conflict Resolution Resources

Resolving conflict at work can be difficult and stressful. You may find yourself:

- > Avoiding important conversations due to fear of confrontation, hard feelings, or retaliation
- > Giving in to others, especially those in positions of authority, to "keep the peace"
- > Having difficulty controlling your emotions when you feel strongly about an issue
- > Becoming easily sidetracked from the main goal of the conversation
- > Experiencing uncertainty and anxiety about initiating difficult conversations.

Fortunately, many free and low-cost resources are available to help! This two-page document is intended to equip employees with ideas, strategies, and tools to approach difficult topics tactfully and respectfully in the workplace.

- Vulnerability is the only path to courage (Brene Brown, CBS interview)
- How to have difficult conversations (Mel Robbins)
- > 5 tips for managing difficult conversations (Mimi Brown, Speak First)
- > 10 ways to have a better conversation (Celeste Headlee, TedX)
- ➤ How to lead tough conversations (Adar Cohen, TedXKeene)
- Difficult conversations made easy (Joy Baldridge, TedXUCCI)
- Finding Confidence in Conflict (Kwame Christian, TedXDayton)
- > How to Deal with Difficult People (Jay Johnson, TedXLivoniaCCLibrary)
- 3 Steps to having difficult but necessary conversations (Daryl Chen, ideas.ted.com)
- How to manage difficult conversations (The Right Questions)
- <u>Difficult conversations at work: 9 tips + templates</u> (Tom Anderson, HavenLife)
- How to address conflict at work (and get what you want) (Ashley Stahl, Forbes)
- ➤ How to approach the boss when conflict arises at work (Jacquelyn Smith, Forbes)

### <u>Difficult Conversations: How to Discuss What Matters Most</u> (D. Stone, B. Patton, & S. Heen, 2010)

- Crucial Conversations: Tools for Talking when the Stakes are High (K. Patterson, J. Grenny, R. McMillan, & A. Switzler, 2011)
- Crucial Accountability: Tools for Resolving Violated Expectations, Broken Commitments, and Bad Behavior (K. Patterson, J. Grenny, D. Maxfield, R. McMillan, & A Switzler, 2013)
- ► How to Have that Difficult Conversation: Gaining the Skills for Honest and Meaningful Communication (H. Cloud & J. Townsend, 2015)
- > Daring Greatly (B. Brown, 2018)

# Online Articles & Blogs

## Books

#### Sycamore e-Learning (Skillsoft)

Skillsoft is free for to ISU employees. It provides instruction and resources to help you develop a range of skills for the workplace. You can access Skillsoft by clicking the link above (login with your ISU credentials) or through a badge on the ISU Portal ("Online Learning and Training Resources").

Using the search function to enter relevant keywords (e.g., "difficult conversations," "conflict resolution"). A few suggested resources are provided below.

- Sample courses are video-driven instruction with knowledge checkpoints. Most courses take about 30 minutes to complete. Many courses also have shorter videos that can be viewed individually.
- > Sample books and audiobooks are available electronically for more in-depth learning experiences.

#### **Sample Courses**

#### Conflict resolution

- How to manage difficult conversations
- Resolving workplace conflict
- Confronting workplace conflict

#### Working with difficult people:

- A difficult boss doesn't have to be a difficult problem
- Difficult people: Why they act that way and how to deal with them
- Difficult people: Can't change them, so change yourself

#### Communication and interpersonal skills:

- Listening even when it's difficult to listen
- Navigating the workplace with emotional intelligence
- Acting with diplomacy and tact
- Navigating challenging situations with diplomacy and tact
- Remaining tactful and diplomatic under pressure

#### **Sample Books and Audiobooks**

#### Communication and interpersonal skills

- Difficult Conversations in a Week: How to have Better Conversations in Seven Simple Steps (M. Manser, 2016)
- Overcoming Fake Talk: How to Hold Real Conversations that Create Respect, Build Relationships, and Get Results (J. Stoker, 2013)\*
- Failure to Communicate: How Conversations Go Wrong and What You Can Do to Right Them (H. Weeks, 2020)\*

#### Working with difficult people

- Dealing with Difficult People: Fast, Effective Strategies for Handling Problem People.(R. Lilley, 2019)\*
- Engagement: Transforming Difficult Relationships at Work (L. Bolman & J. Gallos, 2016)\*
- Toxicity in the Workplace: Coping with Difficult People on the Job (S. Lackey, 2020)\*\*

#### Inclusivity

- How to Listen and How to be Heard: Inclusive Conversations at Work (A. Carpenter, 2020)
- Inclusive Conversations: Fostering Equity, Empathy, and Belonging Across Differences (M. Winters, 2020)\*
- \* Also available as audiobook; \*\* Audiobook only.