Indiana State University Board of Trustees Schedule of Activities May 11-12, 2018

Friday, May 11, 2018

9:30 a.m.	Nominating Committee, State Room, Tirey Hall
10:00 a.m.	Finance Committee Meeting, State Room, Tirey Hall
11:00 a.m.	Executive Session and Lunch, Heritage Lounge, Tirey Hall
1:00 p.m.	Open House and Brief Program at the College of Health and Human Services
2:30 p.m.	Agenda Meeting, State Room, Tirey Hall
6:30 p.m.	Reception with President's Cabinet, HMSU 9 th Floor, Spouses/Guests Included
7:30 p.m.	Dinner with President's Cabinet, HMSU 9th Floor, Spouses/Guests Included

Saturday, May 12, 2018

9:45 a.m.	Robing, Hulman Center Processional, Hulman Center Commencement Ceremony 1, Graduate Studies, College of Arts and Sciences, Bayh College of Education and Scott College of Business
12:00 p.m.	Brunch, Condit House
2:45 p.m.	Robing, Hulman Center Processional, Hulman Center Common company 2. Craduate Studies. College of Health and Human Services and
5:00 p.m.	Commencement Ceremony 2, Graduate Studies, College of Health and Human Services and College of Technology

MINUTES

Friday, May 11, 2018, 2:30 p.m.

Meeting of the Indiana State University Board of Trustees State Room, Tirey Hall, Terre Haute, Indiana

1. Call Annual Meeting to Order

Roll Call

Tanya Bell

Kathleen Cabello

David Campbell

Andrew Case

Randall Minas

Edward Pease

Cynthia Powers

Kimberly Smith

Jeff Taylor

2. Remarks

Faculty Senate Chairperson (Dr. Brown)

Staff Council Chairperson (Ms. Phillips)

Student Government Association President (Mr. Smith)

Interim Vice President for Development and CEO of the ISU Foundation (Mr. Smith)

President of the University (Dr. Curtis)

Chairperson of the ISU Board of Trustees (Mr. Campbell)

3. New Business Items

- 3a For Passage, Approval of the February 23, 2018 Meeting Minutes and Certification of Executive Session (Mr. Campbell)
- 3b Nominating Committee Report (Mr. Minas)
 - 3b1 For Passage, Board of Trustees Officers for 2018-19 (Mr. Campbell)
- 3c For Passage, Approval of 2018-2019 Board of Trustees Meeting Dates (Mr. Campbell)
- 3d Finance Committee Report (Mr. Taylor)
 - 3d1 For Passage, Operating Budgets, 2018-19 (Ms. McKee)
 - 3d2 For Passage, Modification of 630 Purchasing Policy (Ms. McKee)
 - 3d3 For Passage, Year-End Closing Authorization (Ms. McKee)
- 3e Proposed Modifications to University Handbook
 - 3e1 For Passage, Policy 932 Data Security Policy (Dr. Licari)
 - 3e2 For Passage, Policy 922.4 Appeals in Sexual Misconduct Cases Involving Students (Dr. Banks)
 - 3e3 For Passage, Policy 270.1 President's Council on Inclusive Excellence (Dr. Licari)
 - 3e4 For Passage, Policies 305.17 and 305.15.6.1 (Dr. Licari)
- 3f For Passage, Candidates for Degrees (Dr. Licari)
- 3g For Passage, Geography and Sustainability BA/BS Anthropology BS, (Dr. Licari)
- 3h For Passage, New Programs Geology BS & Environmental BA, (Dr. Licari)
- 3i For Passage, New Middle School Mathematics Teaching Major (Dr. Licari)
- 3j For Passage, Textiles, Apparel, & Merchandising Merchandising Minor (TAM Majors Only) (Dr. Licari)
- 3k For Passage, Textiles, Apparel, & Merchandising Design Minor (TAM Majors Only) (Dr. Licari)
- 31 For Passage, Financial Services Selling Minor (Dr. Licari)
- 3m For Passage, Elimination of Medical Sales Certificate (Dr. Licari)
- 3n For Passage, Naming of Football Practice Facility (Mr. Smith)
- 30 For Passage, Board of Trustees Operating Principles (Mr. Campbell)
- 3p For Information, Appointment of Finance Committee by Chair Elect
- 4. Items for the Information of the Trustees

- 4a Investment Report
- 4b Financial Report
- 4c Purchasing Report
- 4d Vendor Report
- 4e Faculty Personnel
- 4f Other Personnel4g Grants and Contracts
- 4h Agreements
- 4i Board Representation at University Events
- 4j In Memoriam
- 5. Old Business
- 6. Adjournment

The Board of Trustees will hold its Annual Retreat on Wednesday & Thursday, August 29 & 30, 2018.

MINUTES

Friday, May 11, 2018, 2:30 p.m. Meeting of the Indiana State University Board of Trustees State Room, Tirey Hall, Terre Haute, Indiana

1 Call Annual Meeting to Order

The meeting was called to order at 10:30 a.m.

Roll Call

Tanya Bell, Present Kathleen Cabello, Present David Campbell, Present Andrew Case, Present Randall Minas, Absent Edward Pease, Present Cynthia Powers, Present Kimberly Smith, Present Jeff Taylor, Present

2 Remarks

Faculty Senate Chairperson (Dr. Brown)
Staff Council Chairperson (Ms. Phillips)
Student Government Association President (Mr. Smith)
Interim Vice President for Development and CEO of the ISU Foundation (Mr. Smith)
President of the University (Dr. Curtis)
President of the ISU Board of Trustees (Mr. Campbell)

REPORT OF THE FACULY SENATE CHAIRPERSON (Dr. Brown)

This is my last report as Senate Chair and you are rid of me at last unless Tim Hawkins is unable to attend a meeting in the coming year.

This is a busy, but exciting time for faculty and students. Students are now finished with their final exams and we, the faculty, are now engaged in the grueling business of grading exams, final papers, and projects. I am looking forward to a few days of rest prior to the intensive scholarly work that most faculty engage in during the summer months. Finally, I am personally pleased to see our new Middle School Mathematics Teaching major on your agenda for today. Although most people might want to run screaming when they see Middle School and Mathematics side-by-side, there is a select group who love both and will now have a shorter, more focused pathway to this important work.

Thank you and I look forward to seeing you all at commencement tomorrow.

REPORT OF THE STAFF COUNCIL CHAIRPERSON (Ms. Phillips)

In the last month, we have had our elections for members and officers for the coming year. We have four incoming members. Ryan Hamilton: ORR, Britany Dean: ORR, Teresa Sale: Controller, and Tracy McDaniel: Biology. I would like to thank our outgoing members for their service during the last 3 years: Laura Jenkins, Chris Middleton and JoEllen Ornduff.

We have an all new set of officers for the coming year. If they are here, will you please stand: Treasurer Rhonda Beecroft Student Success, Secretary: Sarah Froderman Office of Financial Aid, Vice Chair: Alisha Moorhead Cunningham Memorial Library, Chair: El-Houcin Chaqra Center for Global Engagement who would like to say a few words. Here in the next few weeks they will be appointing the rest of the executive council positions to prepare to start their year on June 1st.

I would like to thank the board for making me feel welcome during my year as chair and the members of Staff Council for all they do to not only support the staff but the ISU community as a whole.

REPORT OF HE PRESIDENT OF THE STUDENT GOVERNEMNT ASSOCIATION (Mr. Smith)

Today I'd like to share some of the final projects SGA has been closing out since the last Board meeting. The first of which is a project that started a year ago, when Justin & I took office for the first time. We wanted to find a way to get students talking about their differences, and more specifically to talk with people about their differences, than talk at people. We were inspired by a Heineken campaign called "World's Apart", and when our Director of Inclusive Excellence, Michelle White, took over, she ran with it. The project has evolved into what will now be known as the 100% BLUE project. I'd like to debut the teaser video with you all here in just a moment. Michelle was unable to make it today, she asked that I share a few words in about the project in her absence:

Michelle:

"During the presentation you can just mention that my committee included myself, Brooks Moore, Dr. Joshua Powers, and Tony Campbell. The project started with over 150 applicants which were then narrowed down to 40 potential participants for a listening session (to gauge their interest in the project and see if they were comfortable in front of the camera) to 15-20 final participants (some did not show up as the project progressed). The video sessions included the initial testing video (the teaser), individual sessions (each participant sharing their background), and the final group session. I have the expectation that the individual sessions will be broken up into a few videos if not a video for each individual. For the group session we had Dr. Willie Banks, Dr. Leah Reynolds, and Megan Tucker (from Genomics) facilitate. We also had the idea to have these videos shown at New Student Orientation as well as have faculty sessions discussing diversity and how we can embody inclusive excellence on our campus.

Please stress how much Tony Campbell and Rachel Keyes did for this project. They helped bring my idea to life and spent so much time with each participant and editing the video/soon to come videos. Their office also absorbed the cost for all the DNA kits from FamilyTree DNA."

Party at the Fountain, a Sycamore Tradition hosted annually by SGA, is a staple of Fall Welcome Week. A the end of this Fall's wildly successful Party at the Fountain, we received a great deal of feedback asking for a Spring PATF. After some careful financial management throughout the year, we were able to allocate the resources needed to host a Spring PATF. In order to plan the event, we tapped into Sycamore Leadership Coalition, the freshman leadership development branch of SGA. These 30-40 students each year apply, interview, and are accepted into a yearlong & intensive leadership program sponsored by SGA and supported by the Office of Campus Life. For their capstone project, they are tasked with hosting an event to support campus life for students. In the past, the maximum number of attendees (at least to my knowledge) was a couple hundred students. This year, we offered them the opportunity to plan & execute Party at the Fountain 2 — and they took it. This event was monumental, marking the first ever Spring PATF, the first ever dance concert at the Fountain,

feeding hundreds of students, showcasing some of our amazing student performers on campus and garnering over 1200 students in attendance. I would like to congratulate the members of SLC for their hard work and planning on this event.

REPORT OF THE INTERIM VICE PRESIDENT OF DEVELOPMENT AND CEO OF THE ISU FOUNDATION (Mr. Smith)

Chair Campbell, President Curtis, members of the Board of Trustees, colleagues from the campus community. Thank you for the opportunity to share time with you this morning to communicate areas of focus and priority, activities, and results of the University's development area, and the Indiana State University Foundation.

At this time, I would like to recognize Tom Bareford, Chair of the Foundation Board who is attending today and thank him for his service to the University over these many years.

We have been active on multiple fronts but four, in particular, are providing the catalyst for most of our time and efforts:

- (1) First, is to provide President Curtis with counsel on the University's advancement culture, strategy, and structure with the goal of positioning the University for dramatically improved results in private giving. Inherent in that process has been an assessment of talent and alignment, and to address ways we can more effectively connect with alumni and friends of the University.
- (2) Second, is to better integrate Development activities with the University. As part of that process, we have just completed working with the campus community in identifying funding priorities which will provide the platform for fundraising efforts moving forward, as well as messaging to our donor community. While we are still compiling these results it is clear that raising funds for scholarships and providing support for programs geared to student success will be a major emphasis for our development staff over the course of the next year.
- (3) Third, we have put in motion a number of development initiatives geared to enhance our annual, major, and corporate giving results and to lay the foundation for sustainable increases over time. These include, among others greater focus on lead gift prospect identification, cultivation and solicitation, developing an "Annual Day of Giving" next Spring, development of a plan to revitalize our "Student Call Center" next Fall, developing a more robust "Faculty/Staff Campaign", and begin the process of introducing philanthropy as a core value among the student body at ISU. Additionally, we are developing a "Corporate Partners" Program which we believe has the opportunity to become a signature advancement program in the state of Indiana among colleges and Universities.
- (4) And finally, the Foundation Board has been active working with Development on ways they can be supportive of the Universities plans particularly in the area of advancing our philanthropic agenda. Of note in that arena is lead prospect identification and follow-up as well as hosting donor receptions with President Curtis beginning this Spring-the first of which will be the end of this month in Indianapolis hosted by Directors Mike Alley and Christi Hill and their respective spouses. Former University Bob Baesler and his wife Julie will be hosting a similar event in their home at the end of June, and others are in the planning stages for Cincinnati, Chicago, and the West coast.

On the performance front private giving results through April of \$3,950,000 are down \$4.4 million from prior year, primarily due to us receiving a \$3.8 million bequest and \$1.0 cash gift in fiscal year 2017. On a more positive note the number of donors is up 9.5% over prior year, and giving to athletics has increased by roughly \$100,000 for the same period last year.

With respect to the Foundation's investments we experienced a slight pull back in the first quarter of -0.03% which still beat our targeted benchmark by 100 basis points. For the fiscal year we are still north of 15% for the fiscal year and total assets are up by \$5.3 million.

In closing, the Foundation Board upon the recommendation of its Development Committee approved the 2018 March On! Awardees which will be presented on campus this coming August 24th. As you review your schedule for the upcoming year please give that occasion every consideration as we celebrate the philanthropy of those individuals and corporations who have made significant contributions to our University. Thank you. That concludes my remarks for today.

REPORT OF THE UNIVERSITY PRESIDENT (Dr. Curtis)

- This has been a week of incredible emotional swings with the excitement of commencement and the end to another academic year coupled with the funeral of a Terre Haute Police Officer who was killed in the line of duty.
- We were also saddened to learn that Officer Robert Pitts' daughter, Brooke, is a student at Indiana State. We
 extend our deepest condolences to Brooke and her family, as well as the friends and colleagues of Officer Pitts. I
 would like to thank the staff in Academic Affairs and Student Affairs for assisting Brooke in notifying her professors
 and making necessary arrangements. Our Sycamores Care group in Student Affairs has been in contact with Brooke
 to help her through this tragic loss and will continue to reach out to her.
- I would also like to thank the staff at Hulman Center for their work with the Fraternal Order of Police and others in handling the funeral service. It was a beautiful service which drew police officers from throughout Indiana and beyond as well as a large crowd of family, friends and others who wanted to pay tribute to this fallen hero. I would like to ask us all to pause for a moment of silence in memory of Officer Robert Pitts.

[Moment of silence.]

Thank you.

- I am pleased to announce that the State Budget Committee has approved the release of a \$15 million cash appropriation for the renovation of the Fine Arts and Commerce Building as well as our request to proceed with the Sycamores Towers Dining renovation, a project funded with non-state dollars.
- I would like to thank our state leaders for their support of Indiana State University and these projects. Earlier this afternoon, that support was also evidenced by the open house at the new College of Health and Human Services. Our faculty have now moved into the new facility, and work on Phase II, the renovation of the former facility, is underway.
- This is an exciting time to be at Indiana State as major improvements to our facilities continue, helping us carry out our critical mission of serving the state of Indiana and our students.

[Introduction of Donna Simmonds, Richard Enyard, and Vicki Hall]

I am also pleased to have three new campus leaders here today. First, I would like to recognize Senior Vice President John Beacon to introduce our new director of student financial aid.

[John to introduce Donna Simmonds. Comments from Donna Simmonds.]

Thank you, John. Welcome Donna to your new role and thank you for the leadership you will provide to this critically important area.

Next, I would like to call upon **Senior Vice President Diann McKee** to introduce our new executive director of Human Resources.

[Diann to introduce Richard Enyard who will provide brief comments.]

Thank you, Diann and Richard. Attracting and retaining great employees is one of our strategic goals, and we look forward to working with Richard and his team to advance this goal.

Lastly, AD Sherard Clinkscales could not be here today, so I am delighted to have the honor of introducing our new head women's basketball coach, **Vicki Hall.**

- We are pleased to welcome Coach Hall back home to Indiana where she earned the 1988 Miss Indiana Basketball
 title and received the Gatorade and Naismith National Player of the Year awards while leading Brebeuf High School.
- She went on to letter for four years at Texas where she earned her bachelor's degree in psychology. She was named to the Southwest Conference All-Decade Team for the 1990s and was part of four straight appearances in the NCAA Tournament. She also was a member of the United States National Team for several years including the 1990 World Champions and the gold-medal winners at the 1990 Goodwill Games in Seattle.
- From there, she had an extensive 16-year professional career including stints overseas as well as with the American Basketball League and the WNBA.
- She has coached at both the professional and collegiate levels and comes to us after spending six seasons as the associate head coach at Toledo where she helped lead the Rockets to four postseason appearances.
- It is my privilege to introduce **Coach Vicki Hall,** and I invite her to come forward to make a few comments.

[Comments from Coach Hall]

Thank you, Coach Hall. We are looking forward to cheering on the Sycamores to many victories in the coming years.

Recognition of Student Media and State Dance Marathon students

I would also like to recognize two groups of students for their incredible achievements this year. The first group is from our Student Media area, and I would like to call upon its executive director, **Dr. Phil Glende**, to detail their accomplishments.

[Comments from Phil Glende and students]

Thank you, Phil and congratulations to all of our students for earning these honors. I would like to ask Trustee Campbell to join me for a photo with Dr. Glende and the students.

[Move to inside of horseshoe, pose for photo.]

The second group I would like to recognize is a phenomenal group of enthusiastic students who have poured their heart and soul into raising money to support Riley Hospital for Children. I would like to ask the adviser for the State Dance Marathon program, **Hilary Duncan**, to introduce her group.

[Comments from Hilary Duncan and students]

Thank you Hilary, and congratulations to all of the State Dance Marathon students for a phenomenal job. Once again, I would like to ask Trustee Campbell to join me for a photo with this amazing group of students and Hilary.

[Pose for photo]

Tobacco Free Blue Presentation

The last item in my report is from a student-led group that is interested in promoting healthier lifestyles on our campus. For a brief presentation, I would like to recognize **Katie Lugar** from the Tobacco Free Blue Group.

[Presentation from Tobacco Free Blue Group]

Thank you, Katie. In concert with this presentation, Senior Vice President Diann McKee has pulled together some interesting facts regarding tobacco usage and its impact on healthcare costs.

- A Center for Disease Control and Prevention study indicates that out of every \$10 spent on healthcare in the United States, almost 90 cents or 8.7% of all healthcare spending is for illness caused by tobacco smoke. The report also indicates that more than 18 percent of U.S. adults smoke cigarettes and that approximately one in five deaths are caused by smoking.
- A lifestyle conditions report breaking out ISU-specific health care claims by lifestyle conditions such as obesity, tobacco use, etc. indicates that \$1.1 million in direct costs and \$1.24 million in indirect costs can be associated with tobacco use, although other conditions may also apply.
- These are significant costs. For several years, Indiana State has worked to reduce tobacco use by offering several types of free tobacco cessation programs to its employees.
- I would anticipate that I will be coming back to the board in the future with policy recommendations related to this issue.

That concludes my report.

REPORT OF THE BOARD CHAIRPERSON (Mr. Campbell)

The Board gives congratulations to Donna Simmonds, Richard Enyart and Coach Hall and welcomes all of you to ISU. I also want to say congratulations and thank our State Marathon Students and their advisor Hilary Duncan for an amazing job of raising money for Riley's Children Hospital.

Tomorrow is commencement and we welcome all of our students and their families to campus for this celebration. The board would like to express their appreciation to faculty, staff and administration. Everyone has worked very hard over the course of the last academic year and this has resulted in successful graduates from Indiana State University. Please congratulate our graduates as you see them out and about around campus this weekend.

3 New Business Items

3a Approval of the Minutes of the February 23, 2018 Meeting and Certification of Executive Session

The Indiana State University Board of Trustees met in Executive Session at 1:15 p.m. on Thursday, February 22, 2018 in the State Room, Tirey Hall.

The Indiana State University Board of Trustees hereby certifies that no subject matter was discussed in the Executive Session other than the subject matter specified in the public notice.

The Trustees met in a regularly scheduled meeting on Friday, February 23, 2018.

Trustees present: Ms. Bell, Mrs. Cabello, Mr. Campbell, Mr. Case, Mr. Minas, Mr. Pease, Mrs. Powers and Mr. Taylor.

Trustees absent: Mrs. Smith

Recommendation: Approve the Board Minutes for February 23, 2018 and Certification of Executive Session held on February 22, 2018.

On a motion by Mr. Pease, seconded by Mr. Case, the recommendation was approved.

3b Nominating Committee Report

3b1 Board of Trustees Officers

The nominating committee will meet at 9:30 a.m. on Friday, May 11, 2018, and recommend a slate of officers for 2018-19 for election including the chair, vice chair, secretary, and assistant secretary. The committee will also recommend the appointment of the University Treasurer, and the trustee who will serve as an ex-officio member of the ISU Foundation Board (in addition to the board chair).

Chair: Edward Pease Vice Chair: Jeff Taylor Secretary: Kathleen Cabello

Assistant Secretary: Kimberly Smith

Recommendation: Approve the slate of Board of Trustees officers for 2018-19, effective July 1, 2018, the appointment of the University Treasurer, and the trustee who will serve as an ex-officio member of the ISU Foundation Board.

On a motion by Mr. Campbell, seconded by Ms. Bell, the recommendation was approved.

3c 2018-2019 Board of Trustees Meeting Dates

August, 29-30, 2018	Board of Trustees Retreat
October 12, 2018	Agenda Meeting
December 14, 2018 December 15, 2018	Agenda Meeting Commencement
February 21-22, 2019	Agenda Meeting
May 10, 2019 May 11, 2019	Agenda Meeting Commencement
June 21, 2019	Organizational Meeting

Recommendation: Approve the 2018-2019 Board of Trustees Meeting Schedule

On a motion by Mr. Pease, seconded by Mr. Taylor, the recommendation was approved.

3d Finance Committee Report

3d1 Operating Budgets, 2018-19

Presented below are balanced operating budgets based upon estimates of tuition revenue, State appropriations, and other available sources for the fiscal year 2018-19. It is recommended the President of Indiana State University be further authorized to establish salaries and wages for the 2018-19 fiscal year within the capabilities of budgeted resources.

<u>Recommendation</u>: Approval of the following operating budgets for the 2018-19 fiscal year and authorization of the President of Indiana State University to establish salaries and wages within the capabilities of budgeted resources.

Mr. Taylor reported that the Finance Committee unanimously recommends the approval of the item as presented. The board voted to approve the item as presented.

INDIANA STATE UNIVERSITY 2018-19 Budgets

The General Fund, Student Activity, Auxiliary and Other Operating Units, and Line-Item summary budgets for 2018-19 are described below along with the related key planning points as discussed with the Board of Trustees Finance Committee on February 23, 2018.

GENERAL FUND BUDGET

Revenues

Revenue projected for the 2018-19 General Fund budget totals \$195,300,000, as compared to \$189,300,000 in 2017-18. The change in revenue comes primarily from a general student fee increase for resident and non-resident students, the inclusion of academic program fees for certain graduate programs, an increase of \$2,610,642 for fee-replaced academic debt service, and other miscellaneous revenue adjustments including \$608,000 from interest income to offset costs related to debt service for the non-fee replaced portion of academic facility debt service.

The operating appropriation increased by \$419,341 from the 2017-18 level. The 2017 Indiana General Assembly appropriated a separate allocation of \$2,350,000 dedicated to Student Success Initiatives. Budgeted tuition for 2018-19 assumes an average of 100 percent of the undergraduate and graduate full-time equivalent enrollment of the previous two fall semesters. The increase in budgeted tuition is inclusive of a 1.95 percent tuition and mandatory fee increase (\$2,166,777). Overall, student tuition represents 55.1 percent of the total general fund revenues as compared to 40.7 percent for state support including operating and academic debt service appropriations. The remaining 4.2 percent represents other fees and charges, miscellaneous income and transfers.

To meet the priorities and commitments reflected in the budget, reallocations (reductions) were required as a part of the 2018-19 budget planning process. A total of \$662,339 was reallocated from 2017-18 base budgets to fund increases in compensation and other priority budget items including \$224,000 to support the newly created Honors College.

<u>Expenditures</u>

I. Compensation

The 2018-19 operating budget contains a projected 1.8 percent increase pool for salary adjustments inclusive of a 1.5 percent across the board increase for employees with good performance and amounts set aside for faculty and staff target salary programs. Criteria for any salary adjustments will be determined once enrollment numbers are known

for the fall 2018 semester and an assessment of overall budgetary conditions has been made. Student wage departmental budgets were also increased by 1.5 percent overall.

Fringe benefit budgets allocated to each division of the University are annually realigned to more closely reflect actual expenditure patterns. The University provides eligible employees with a full benefit package which includes health coverage (medical, prescription, dental), retirement contributions, life insurance, and long-term disability.

II. Departmental Supplies and Related Expense

Adjustments to the supplies/expense budgets and repair/maintenance lines include various realignments within departments and divisions of the University to more accurately reflect appropriate budgetary classifications.

III. Equipment and Other Capital

A fund for capital improvements of \$4,600,000 is maintained as a part of the 2018-19 budget. The adopted State budget for the 2017-19 biennia provides approximately \$1,400,000 of repair and rehabilitation funding for 2018-19 with the expectation that institutions provide additional resources as a part of their respective budgets. These funds will be used to address deferred maintenance and renewal needs of academic/administrative facilities.

IV. Student Scholarships

The recommended student scholarship and fee remission budget for 2018-19 totals \$13,837,428 (or 7.1 percent of the total general fund operating budget). This amount is inclusive of a two percent increase from the 2017-18 level.

The scholarship and fee remission budget consists of two components. The major portion (\$13,637,428) will be awarded directly to students through such programs as the President's Scholars and various other academic and need based scholarships as well as institutional fee remissions for undergraduate and graduate students. The second portion (\$200,000) of the budget accounts for matching funds needed for federal student aid programs.

An additional component of Student Scholarships is the laptop scholarship program for incoming freshman and transfer students with a minimum 3.0 GPA. Base funding of \$1,415,000 is provided in a separate student aid allocation.

V. Academic Debt Service

The State of Indiana provides a separate appropriation (known as *fee replacement*) to offset the principal and interest on student fee bonds used to finance academic facility projects authorized by the General Assembly, reviewed by the Commission for Higher Education, and approved by the State Budget Committee. Institutions are required to issue debt associated with these facilities and pledge student tuition dollars as repayment. The State than replaces the pledged tuition through a *fee replacement* or debt service appropriation.

The payment of fee replaced and non-fee replaced academic debt service is included as a direct expense line in the General Fund budget offset by the Academic Debt Service appropriation and other income in the revenue section of the budget. The increased amount reflects debt service for the renovation of Hulman Center.

VI. Reserves

An allocation of \$1,552,808 was set aside as a part of the 2017-18 budget to fund high priority strategic initiatives. During the past fiscal year \$693,836 of this amount was allocated to support base budget needs of strategic importance. An additional \$300,000 has been added to the reserve pool for strategic initiatives as a part of the 2018-19 budget.

A second reserve pool of five percent of gross student tuition is set aside to absorb any revenue shortfalls. For the 2018-19 year, this amounts to \$5,374,000.

As previously mentioned, for the 2017-19 biennia, the State of Indiana is allocating \$2,350,000 each year in a special appropriation for Student Success Initiatives to assist Indiana State in the continuation and expansion of degree completion efforts. Of this amount, \$1,219,007 is set aside as a reserve to support ongoing initiatives.

STUDENT ACTIVITY BUDGET

The Student Activity budget allocates a portion of student tuition to operating units within the Designated and Auxiliary fund groups to support student activities and related programs. These funds are primarily used to offset increased operating costs for those units supported by the Student Activity budget. Included for 2018-19 is an increase of \$297,000 in the allocation of student tuition to support student activities and related programs.

AUXILIARY AND OTHER OPERATIONS

Auxiliaries are operated as independent units supporting students and the University in various capacities. Residential Life is the largest University auxiliary unit. Each of the Auxiliary units generates outside revenues to support the individual operating budget of the unit. The financial planning components for the General Fund Operating budget were also used in the preparation of Auxiliary budgets.

As in prior fiscal years, a reserve pool for capital improvements is maintained as a part of the Residential Life budget. This reserve pool will be allocated to planned future improvements for student housing and dining facilities.

LINE-ITEM APPROPRIATIONS

The state maintained the same level of support for Degree Link, a separate line item appropriation, as during the 2017-18 year of \$446,438. The appropriation is accounted for in a separate cost center budget to support the delivery of Indiana State University baccalaureate degree programs at Ivy Tech Community College and Vincennes University locations.

Other line-item appropriations allocated to the University for 2018-19 include; \$204,000 for the ISU Nursing Program, \$180,750 for Dual Credit programs (based on State formula), and \$600,000 for the Indiana Principal Leadership Institute operated by the Bayh College of Education.

INDIANA STATE UNIVERSITY General Fund Budget Summary

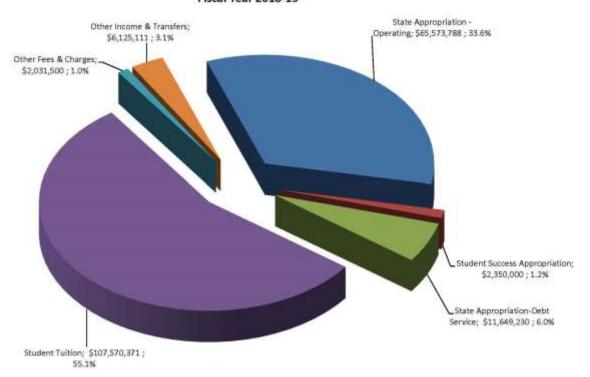
	2017-18 Budget As Approved By Board of Trustees	Budget Change	Proposed 2018-19 Budget
Source of Funds			
Operating Appropriation	\$65,154,447	\$419,341	\$65,573,788
Student Success Appropriation	2,350,000		2,350,000
Academic Debt Service Appropriation *	9,038,588	2,610,642	11,649,230
Sub-Total State Appropriation	76,543,035	3,029,983	79,573,018
Student Tuition **	105,403,594	2,166,777	107,570,371
Other Fees and Charges	1,131,500	900,000	2,031,500
Other Income & Transfers	6,221,871	(96,760)	6,125,111
Total Source of Funds	\$189,300,000	\$6,000,000	\$195,300,000
Use of Funds			
Compensation			
Salaries and Wages	\$89,351,359	\$1,419,113	\$90,770,472
Fringe Benefits	26,889,592	851,554	27,741,146
Sub-Total Compensation	116,240,951	2,270,667	118,511,618
Departmental Expenses			
Supplies and Related Expenses	15,728,099	340,992	16,069,091
Library Acquisitions	1,610,729		1,610,729
Repairs and Maintenance	4,663,580	(21,500)	4,642,080
Other Committed Expenses	1,310,348		1,310,348
Sub-Total Departmental Expenses	23,312,756	319,492	23,632,248
Utilities and Related Expenses	11,009,759	220,195	11,229,954
Equipment and Other Capital			
Operating Equipment	2,066,992	(2,450)	2,064,542
Capital Improvements	4,300,000	300,000	4,600,000
Sub-Total Equipment & Other Capital	6,366,992	297,550	6,664,542
Student Scholarship and Fee Remissions	13,664,145	173,283	13,837,428
Laptop Scholarship Program	1,415,000		1,415,000
Academic Debt Service *	9,038,588	3,218,642	12,257,230
Reserve for Strategic Initiatives	1,552,808	(393,836)	1,158,972
Reserve for Student Success	1,425,000	(205,993)	1,219,007
Budgeted Reserve	5,274,000	100,000	5,374,000
Total Use of Funds	\$189,300,000	\$6,000,000	\$195,300,000

Footnotes:

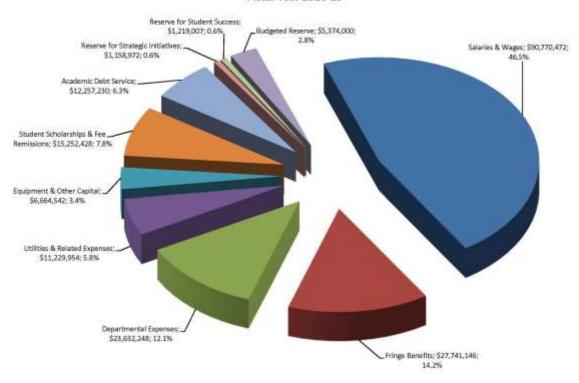
^{*} Funding for Academic Debt Service payments.

^{**} This increase is inclusive of a 1.95% increase in tuition and mandatory fees for undergraduate and graduate students, and other minor adjustments.

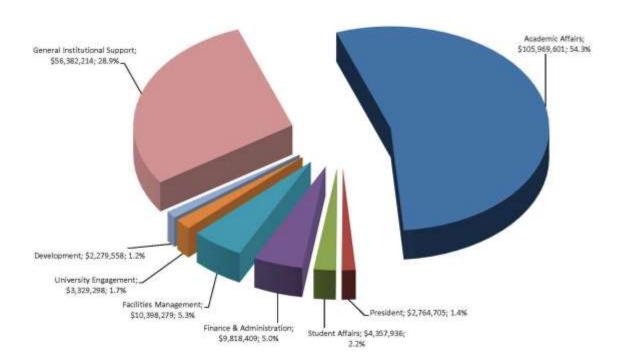
INDIANA STATE UNIVERISTY Budgeted Revenues by Source - General Fund Fiscal Year 2018-19



INDIANA STATE UNIVERSITY Budgeted Expenditures By Function - General Fund Fiscal Year 2018-19



INDIANA STATE UNIVERSITY Budgeted Expenditures By Unit - General Fund Fiscal Year 2018-19



INDIANA STATE UNIVERSITY Student Activity Budget

	2017-18 Budget As Approved By Board of Trustees	Change	Proposed 2018-19 Budget
Source of Funds			
Student Tuition Allocation	\$14,415,731	\$288,000	\$14,703,731
Student Recreation Center Fee	1,540,781		1,540,781
Fee Waivers	448,000	9,000	457,000
Total Source of Funds	\$16,404,512	\$297,000	\$16,701,512
Use of Funds			
Direct Allocations			
Student Government	\$74,400		\$74,400
Graduate Student Association	3,000		3,000
African American Cultural Center	13,300		13,300
Sparkettes	36,942	\$5,682	42,624
Cheerleaders	34,102	7,581	41,683
Student Programming	126,608	525085041	126,608
Student Union Board	78,300		78,300
Student Yearbook	25,000		25,000
Student Recreation Center Bond Fund	1,190,540		1,190,540
Sub Total Direct Allocations	\$1,582,192	\$13,263	\$1,595,455
Auxiliary Operations Supplemental Alloca	ations		
Identification Cards	\$42,062		\$42,062
Hulman Memorial Student Union	1,103,216	\$15,475	1,118,691
Intercollegiate Athletics	10,633,867	239,823	10,873,690
Statesman Newspaper	122,267	1,639	123,906
Hulman Center	928,610	17,800	946,410
Student Recreation Center	350,241		350,241
Sub Total Supplemental Allocations	\$13,180,263	\$274,737	\$13,455,000
Transfers, Reserves and Other			
Capital Project Reserve	\$1,050,000		\$1,050,000
Student Alumni Association	3,365		3,365
ID Equipment Maintenance	10,000		10,000
Allowance for Doubtful Accounts	130,692		130,692
Fee Waivers	448,000	\$9,000	457,000
Sub Total Transfers, Reserves & Other	\$1,642,057	\$9,000	\$1,651,057
Total Use of Funds	\$16,404,512	\$297,000	\$16,701,512

STUDENT ACTIVITY DIRECT ALLOCATIONS

	2017-18 Budget As Approved By Board of Trustees	Change	Proposed 2018-19 Budget
Student Government			
Compensation	\$53,160		\$53,160
Supplies and Related Expense	21,240		21,240
Repairs and Maintenance	0		0
Capital	0		0
Total	\$74,400	\$0	\$74,400
Graduate Student Association			
Compensation	\$0		\$0
Supplies and Related Expense	3,000		3,000
Repairs and Maintenance	0		0
Total	\$3,000	\$0	\$3,000
African American Cultural Center			
Compensation	\$0		\$0
Supplies and Related Expense	13,300		13,300
Repairs and Maintenance			0
Total	\$13,300	\$0	\$13,300
Sparkettes			
Compensation	\$29,924	\$5,682	\$35,606
Supplies and Related Expense	7,018		7,018
Repairs and Maintenance	0		0
Total	\$36,942	\$5,682	\$42,624
Cheerleaders			
Compensation	\$19,950	\$7,581	\$27,531
Supplies and Related Expense	14,152		14,152
Repairs and Maintenance			0
Total	\$34,102	\$7,581	\$41,683
Student Programming			100
Compensation	\$0		\$0
Supplies and Related Expense	126,608 0		126,608
Repairs and Maintenance Total	\$126,608	\$0	\$126,608
Student Union Board			
Compensation	\$0		\$0
Supplies and Related Expense	78,300		78,300
Repairs and Maintenance	0		0,000
Total	\$78,300	\$0	\$78,300
Student Yearbook			
Compensation	\$23,200		\$23,200
Supplies and Related Expense	1,800		1,800
Repairs and Maintenance	0		0
Total	\$25,000	\$0	\$25,000
Student Recreation Center Bond Fund			
Student Recreation Center Debt Service	\$1,190,540	\$0	\$1,190,540

INDIANA STATE UNIVERSITY AUXILIARY AND OTHER OPERATIONS

	2017-18 Budget As Approved By Board of Trustees	Change	Proposed 2018-19 Budget
SUMMARY TOTALS			
SUMMARY INCOME	\$66,853,638	\$2,495,837	\$69,349,475
SUMMARY EXPENDITURES			
Compensation	\$20,272,342	\$646,819	\$20,919,161
Supplies and Related Expense	27,308,626	1,654,748	28,963,374
Scholarships	4,843,895	354,011	5,197,906
Debt Service	8,190,000	400,000	8,590,000
Repairs and Maintenance	1,859,031	(46,932)	1,812,099
Capital	614,812	(11,526)	603,286
Reserve for Capital Improvements	3,764,932	(501,283)	3,263,649
Total	\$66,853,638	\$2,495,837	\$69,349,475
Student Activity Allocation Rental and Other Income Transfer In	\$928,610 978,285 16,468	\$17,800 (338,716) 37	\$946,410 639,569 16,505
Total	\$1,923,363	(\$320,879)	\$1,602,484
Expenditures			
Compensation	\$1,601,965	(\$223,665)	\$1,378,300
Supplies and Related Expense	271,398	(71,214)	200,184
Repairs and Maintenance	20,000	(14,000)	6,000
Capital	30,000	(12,000)	18,000
Total	\$1,923,363	(\$320,879)	\$1,602,484
		or Children Country of the way of the	FILMAL
The Hulman Center budget reflects a reduction in the num	iber of events due to the renovation of th	e Human Center during the	F139 budget year.
	iber or events due to the renovation or th	e Human Center oursig the	FY19 budgetyear.
	\$42,080,849	\$1,888,554	\$43,969,403
Residential Life Rental and Other Income			
Residential Life Rental and Other Income Expenditures	\$42,080,849		\$43,969,403
Residential Life Rental and Other Income Expenditures Compensation	\$42,080,849 \$8,229,636	\$1,888,554 \$446,200	\$43,969,403 \$8,675,836
Residential Life Rental and Other Income Expenditures	\$42,080,849 \$8,229,636 20,495,236	\$1,888,554 \$446,200 1,516,897	\$43,969,403 \$8,675,836 22,012,133
Residential Life Rental and Other Income Expenditures Compensation Supplies and Related Expense Debt Service	\$42,080,849 \$8,229,636	\$1,888,554 \$446,200 1,516,897 400,000	\$43,969,403 \$8,675,836 22,012,133 8,400,000
Residential Life Rental and Other Income Expenditures Compensation Supplies and Related Expense	\$42,080,849 \$8,229,636 20,495,236 8,000,000	\$1,888,554 \$446,200 1,516,897 400,000 4,818	\$43,969,403 \$8,675,836 22,012,133 8,400,000 1,151,159
Residential Life Rental and Other Income Expenditures Compensation Supplies and Related Expense Debt Service Repairs and Maintenance	\$42,080,849 \$8,229,636 20,495,236 8,000,000 1,146,341	\$1,888,554 \$446,200 1,516,897 400,000	

	2017-18 Budget As Approved By Board of Trustees	Change	Proposed 2018-19 Budget
Hulman Memorial Student Union			
Income	21 122 212		64 448 664
Student Activity Allocation	\$1,103,216	\$15,475	\$1,118,691
Machine Sales and Vending Room Rental	24,000 11,000	2 000	24,000 14,000
Miscellaneous Income	129,289	3,000 25,000	154,289
Transfers In	133,417	(20,355)	113,062
Total	\$1,400,922	\$23,120	\$1,424,042
Expenditures			
Compensation	\$1,166,432	\$13,813	\$1,180,245
Supplies and Related Expense	193,990	8,807	202,797
Repairs and Maintenance	40,500	500	41,000
Capital	0		0
Total	\$1,400,922	\$23,120	\$1,424,042
Athletics			
Income			
Student Activity Allocation	\$10,633,867	\$239,823	\$10,873,690
Donor Contributions	220,000	20,000	240,000
Admission Sales	550,000	7	550,000
Commissions and Other Income	1,270,000	380,466	1,650,466
Guarantees	570,000	(70,000)	500,000
Transfer In	300,000	XXX 5-25-W	300,000
Total	\$13,543,867	\$570,289	\$14,114,156
Expenditures			
Compensation	\$5,304,415	\$131,155	\$5,435,570
Supplies and Related Expense	3,253,497	85,123	3,338,620
Scholarships	4,843,895	354,011	5,197,906
Repairs and Maintenance	70,750		70,750
Capital	71,310		71,310
Total	\$13,543,867	\$570,289	\$14,114,156
Student Recreation Center			
Income			
Student Recreation Center Fee Allocation	\$350,241		\$350,241
Memberships	113,400	(\$3,400)	110,000
Miscellaneous Income	114,200	(7,901)	106,299
Transfer In	288,152	5,137	293,289
Total	\$865,993	(\$6,164)	\$859,829
Expenditures			
Compensation	\$432,610	(\$971)	\$431,639
Supplies and Related Expense	400,283	3,107	403,390
Repairs and Maintenance	29,900	(6,700)	23,200
Capital	3,200	(1,600)	1,600
Total	\$865,993	(\$6,164)	\$859,829

The Student Recreation Center fees and related debt service for the facility are shown in the Student Services Budget.

	2017-18 Budget As Approved By Board of Trustees	Change	Proposed 2018-19 Budget
Voice & Data Network Services			
Local Service Charges	\$1,618,373	\$45,070	\$1,663,443
Miscellaneous Reimbursement	86,014	\$40,070	86,014
Other Income	47,195		47,195
Total	\$1,751,582	\$45,070	\$1,796,652
Expenditures			
Compensation	\$824,506	\$15,281	\$839,787
Supplies and Related Expense	842,116	93,559	935,675
Repairs and Maintenance	64,190	(48,000)	16,190
Capital	20,770	(15,770)	5,000
Total	\$1,751,582	\$45,070	\$1,796,652
Early Childhood Education Center			
Income			
Child Care Fees	\$755,542	(\$7,026)	\$748,516
Other Income	146,322	80,383	226,705
Transfer In	50,000	000000000000000000000000000000000000000	50,000
Total	\$951,864	\$73,357	\$1,025,221
Expenditures			
Compensation	\$868,477	\$72,359	\$940,836
Supplies and Related Expense	77,387	998	78,385
Repairs and Maintenance	1,000		1,000
Capital	5,000	***	5,000
Total	\$951,864	\$73,357	\$1,025,221
Physical Therapy & Sports Rehab Clinic			
Income	\$488,192	\$48,703	\$536,895
Expenditures	112-020-02-020	120031202	52/04/04/05/04
Compensation	\$433,287	\$51,878	\$485,165
Supplies and Related Expense	54,905	(3, 175)	51,730
Capital Total	\$488,192 -	\$48,703	\$536,895
Statesman Newspaper			
Income			
Advertising Sales	\$146,670	(\$47,670)	\$99,000
Student Activity Allocation	122,267	1,639	123,906
Other Income	2,500	W. Taraba	2,500
Total	\$271,437	(\$46,031)	\$225,406
Expenditures			
Compensation	\$199,369	(\$27,942)	\$171,427
Supplies and Related Expense	72,068	(18,089)	53,979
Repairs and Maintenance	0		0
Capital	0 0	1646 004V	0
Total	\$271,437	(\$46,031)	\$225,406

	2017-18 Budget As Approved By Board of Trustees	Change	Proposed 2018-19 Budget
ID Card System			
Income	640.000	r.o.	640,000
Student Activity Allocation Other Income	\$42,062 57,710	\$0	\$42,062 57,710
Total	\$99,772	\$0	\$99,772
Expenditures			
Compensation	\$47,892	(\$4,758)	\$43,134
Supplies and Related Expense	35,880	758	36,638
Repairs and Maintenance	10,000	25,000	10,000
Capital	6,000	4,000	10,000
Total	\$99,772	\$0	\$99,772
HMSU Commons			
Income			
CAM Charges	\$183,076		\$183,076
Transfer In	67,529		67,529
Total	\$250,605	\$0	\$250,605
Expenditures			
Compensation	\$0		\$0
Supplies and Related Expense	238,605		238,605
Repairs and Maintenance	12,000		12,000
Capital	0		0
Total	\$250,605	\$0	\$250,605
Parking Services			
Income			
Parking Income	\$546,500	\$36,500	\$583,000
Transfer In	263,009	(83,009)	180,000
Total	\$809,509	(\$46,509)	\$763,000
Expenditures	I HAVAR ON BARBOAT	704920000000	and their realise
Compensation	\$337,766	(\$22,590)	\$315,176
Supplies and Related Expense	148,665	(15,841)	132,824
Debt Service	190,000		190,000
Repairs and Maintenance	100,000	(0.070)	100,000
Capital Total	33,078 \$809,509	(8,078) (\$46,509)	25,000 \$763,000
Extended Learning			
Income Distance Delivery Fees	\$77A 583	\$125,417	000 0002
Distance Delivery Fees	\$774,583	\$125,417	\$900,000
Expenditures	Caraca Caraca	***	
Compensation	\$278,632	\$97,961	\$376,593
Supplies and Related Expense	495,951	27,456	523,407
Repairs and Maintenance	0		0
Capital	0 -	0405 147	0
Total	\$774,583	\$125,417	\$900,

	2017-18 Budget As Approved By Board of Trustees	Change	Proposed 2018-19 Budget
Flight Academy			
Income			
Flight Fees	\$1,363,050	\$137,880	\$1,500,930
Other Income	28,050	3,030	31,080
Transfer In	250,000	250466225	250,000
Total	\$1,641,100	\$140,910	\$1,782,010
Expenditures			
Compensation	\$547,355	\$98,098	\$645,453
Supplies and Related Expense	728,645	26,362	755,007
Repairs and Maintenance	364,350	16,450	380,800
Capital	750		750
Total	\$1,641,100	\$140.910	\$1,782,010

INDIANA STATE UNIVERSITY Degree Link Budget

	2017-18 Budget As Approved By Board of Trustees	Change	Proposed 2018-19 Budget
Source of Funds			
Operating Appropriation	\$446,438		\$446,438
Total Source of Funds	\$446,438	\$0	\$446,438
Use of Funds			
Compensation			
Salaries and Wages	\$297,493	\$8,272	\$305,765
Fringe Benefits	120,342	(22,007)	98,335
Student Wages	2,000	10,000	12,000
Supplies and Related Expenses			
Travel	11,003	1,497	12,500
Telephone Expenses	3,000	(500)	2,500
Printing	1,600	(600)	1,000
Supplies	4,000		4,000
Other Services	7,000	2,338	9,338
Repairs and Maintenance			
Computer Software Maintenance	0	1,000	1,000
Total Use of Funds	\$446,438	\$0	\$446,438

INDIANA STATE UNIVERSITY Nursing Program Budget

	2017-18 Budget As Approved By Board of Trustees	Change	Proposed 2018-19 Budget
Source of Funds			
Operating Appropriation	\$204,000		\$204,000
Total Source of Funds	\$204,000	\$0	\$204,000
Use of Funds			
Compensation			
Salaries and Wages	\$112,513	(\$5,596)	\$106,917
Fringe Benefits	40,280	(13,557)	26,723
Supplies and Related Expenses			
Faculty Development/Travel	31,487	19,073	50,560
Printing	0	3,500	3,500
Supplies	1,200		1,200
Other Services	18,500	(3,500)	15,000
Miscellaneous Expenses	20	80	100
Total Use of Funds	\$204,000	\$0	\$204,000

INDIANA STATE UNIVERSITY Dual Credit Budget

	2017-18 Budget As Approved By Board of Trustees	Change	Proposed 2018-19 Budget
Source of Funds			
Operating Appropriation	\$180,750	\$0	\$180,750
Total Source of Funds	\$180,750	\$0	\$180,750
Use of Funds			
Compensation			
Salaries and Wages	\$93,930	\$1,616	\$95,546
Fringe Benefits	13,058	229	13,287
Supplies and Related Expenses			
Personnel and Contract Services	30,000		30,000
Travel	5,000	(500)	4,500
Postage	1,500		1,500
Telephone Expenses	400		400
Printing	5,600	400	6,000
Supplies	500	1,517	2,017
Other Services	10,762	(762)	10,000
Scholarships	20,000	(2,500)	17,500
Total Use of Funds	\$180,750	\$0	\$180,750

INDIANA STATE UNIVERSITY Principal Leadership Institute Budget

	2017-18 Budget As Approved By Board of Trustees	Change	Proposed 2018-19 Budget
Source of Funds			
Operating Appropriation	\$600,000		\$600,000
Total Source of Funds	\$600,000	\$0	\$600,000
Use of Funds			
Compensation			
Salaries and Wages	\$155,956	\$8,241	\$164,197
Fringe Benefits	36,171	1,810	37,981
Supplies and Related Expenses			
Personnel and Contract Services	258,339	(14,252)	244,087
Travel	45,000	3,000	48,000
Telephone Expenses	350		350
Printing	7,000		7,000
Supplies	20,000		20,000
Other Services	76,984	1,201	78,185
Miscellaneous Expenses	200		200
Total Use of Funds	\$600,000	\$0	\$600,000

3d2 Modification of Policy 630 Purchasing Policy

For fiscal years beginning on or after December 26, 2017 non-Federal entities are required to implement new procurement standards for federal awards as promulgated by the Office of Management and Budget (OMB) in guidance titled "Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards". The 630 Purchasing Policy modification, incorporating the OMB standards, also includes an increase in the maximum transaction limit for procurement cards from \$1,000 to \$1,500 and the monthly total limit, per card, from \$3,000 to \$3,500 unless purchasing volume or activities warrant higher limits.

The current Purchasing Policy can be found in the University Handbook section 630 https://www.indstate.edu/handbook/600-financial-business-affairs/630. Current policy 630 will be replaced with the proposed modified policy, as included below.

Proposed Policy 630 Purchasing Policy

630.1 General

The Purchasing and Receiving Department has been charged by the Board of Trustees with the responsibility for the procurement of all materials, equipment, supplies, contracted services, central receiving, and the disposal and sale of surplus materials and equipment. Purchasing and Receiving is delegated authority to develop and enforce Purchasing Procedures consistent with this policy. Additionally, the Board of Trustees has authorized purchases by University Departments that use the ISU procurement card, and has delegated authority to establish procurement card program rules for University personnel and departments. The procurement card guidelines can be found at: indstate.edu/purchasing/ProCard/Pcard.htm

- **630.1.1 Sole Authority.** The Purchasing and Receiving Department has the sole authority to order materials, equipment, goods, and services on behalf of ISU and obligate the University for purchase of same, except for purchases made through the procurement card program or as set forth in University Handbook Policy 620. Any purchases, whether written or verbal, will be recognized only if authorized by or through the Purchasing and Receiving Department, or as a result of the proper use of the procurement card system.
- **630.1.2 Procurement Standards.** Procurement shall be conducted according to Indiana law and, where applicable, Federal law. State law requires that state educational institutions provide the State of Indiana with vendor lists to determine if vendors have an Indiana registered retail merchant certificate and are not delinquent in paying gross retail and use taxes.
- **630.1.3 Contracts, Or Items Not Handled by Purchasing.** Contracts other than those identified in this policy are governed by University Handbook Policy 620.
- **630.1.4 Emergency Procurement.** Emergency procurement procedures may be conducted as provided for in IC 5-16-1-1.6.
- **630.2 Procurement Methods.** ISU has four basic methods available for procurement: Procurement Cards; Purchase Orders, generated from Requisitions; Direct Payments, generated from a Check Request; and Sole Source Procurement (Noncompetitive Proposals).
- **630.2.1 Procurement Cards.** The standard ISU Procurement Card maximum transaction limit shall be \$1,500, with a maximum total monthly purchase limit of \$3,500. The maximum transaction limit and the monthly total limit may be higher for some departments whose purchasing volume and/or activities warrant higher limits, if requested by a department head, and if approved by the Purchasing Department. The procurement cardholder shall only be required to obtain one quote/proposal, provided that the cardholder determines that the price obtained is reasonable.
- **630.2.2 Purchase Orders and Requisitions.** Purchase Orders may be used for any size purchase and should be used when a transaction amount exceeds a user's procurement card limit.
- **630.2.3 Direct Payments.** Direct payments in the form of a Check Request should be used to pay vendors when a purchase order is not required, when a procurement card cannot be used, or to reimburse employees for items purchased on behalf of the University. Employees should receive advance approval from their supervisor before spending personal

funds for University purposes. Purchases not eligible for reimbursement include payments for contracted services and any other unallowable expenditure.

- **630.2.4 Sole Source Procurement (Operating and Restricted Funds).** Sole Source is the solicitation of a proposal from only one source when <u>one</u> or more of the following circumstances apply:
- ISU has determined that the good or service is only available from a single source.
- For restricted funds where the Federal awarding agency or pass-through entity expressly authorizes noncompetitive proposals in response to a written request from the non-Federal entity.
- In the case of an emergency.
- After solicitation of a number of sources and the competition is determined to be inadequate, or when only one bid was received.

ISU Purchasing and Receiving may require documentation from the requisitioning department in order to justify why the characteristics inherent in a particular item or service makes it essential to the project and in preference to any other offers. ISU shall always be open to proposed alternates, provided that the end user determines that an alternate will meet their needs. Final responsibility in determining whether an item is truly a proprietary item and may be purchased from a sole source rests with the ISU Purchasing and Receiving Department.

630.2.5 Departmental Authorization. The Department Chair, or the Administrative Head responsible for the appropriated funds, or their authorized designee, must approve all Requisitions and Check Requests.

630.3 Policy on Bidding.

- **630.3.1 Operating Funds**. Operating Funds are funds that do not have a third party restriction for a specific purpose and the source of these funds come generally from the State of Indiana, student tuition and fees, or other budgeted operating funds. Indiana State University abides by the laws of the State of Indiana regarding procurement when using operating funds.
- **630.3.1.2 Purchases Under \$3,500.** Purchases may be made on either the Procurement Card, as dictated by the cardholder's limits, or by Purchase Order, without soliciting quotations, if the price is considered reasonable. There may be instances however where the buyer of items at this dollar level may want to verify pricing in some manner.
- **630.3.1.3 Purchases \$3,500 or Higher.** The Purchasing Department shall attempt to obtain a minimum of at least three written quotes from vendors on Indiana State University forms.
- **630.3.1.4 Public Works Projects.** Public works projects (construction, renovation etc.) are advertised and competitively bid in accordance with laws of the State of Indiana..
- **630.3.1.5 Standing Purchase Orders.** A Standing Purchase Order is a purchase order which stays open for a period of time (for example for a fiscal year) permitting multiple invoices to be billed against the standing purchase order number throughout the period. When the materials and/or labor can be identified and is measurable, then the Purchasing Department will solicit bids in order to establish the cost of the time and/or materials for the period of time specified. Where the item to be purchased is not known ahead of time, a standing purchase order will be established with instructions to the supplier stating ISU's expectation that any volume discounts are to be applied.
- **630.3.2 Restricted Funds.** Restricted funds are defined as projects that have been externally funded, have been restricted to a specific purpose, and are generally funded by either federal, state, or private funds. Indiana State University abides by the federal guidelines regarding procurement when using federal grants and restricted funds according to Federal Uniform

Procurement Guidance 2 CFR 200.320. All University personnel are required to abide by the determination of the Senior Vice President for Administration and Finance or designee in the use of restricted funds.

- **630.3.2.1 Standing Purchase Orders and Restricted Funds.** Standing Purchase Orders cannot be used when restricted funds are to be utilized.
- **630.3.2.2 Purchases \$3,500 Or Under (Micro-Purchases) Using Restricted Funds.** Purchases may be made on either the Procurement Card (up to a maximum per transaction amount of \$3,500.00) or by Purchase Order, or by Direct Pay, without soliciting quotations, if the price is considered reasonable.
- **630.3.2.3** Purchases Between \$3,501 to \$150,000 (Small Purchase Procedures) Using Restricted Funds. The Purchasing Department shall obtain a minimum of at least two quotes from vendors. If only one quote can be obtained, the procurement transaction will automatically be defined and identified as a Sole Source purchase.
- **630.3.2.4 Competitive Proposals Greater Than \$150,000 (Non-Public Works) Using Restricted Funds.** The technique of competitive proposals is normally conducted with more than one source submitting an offer, and either a fixed price or cost-reimbursement type contract is awarded. It is generally used when conditions are not appropriate for the use of sealed bids. If this method is used the following requirements apply:
- ISU shall perform a cost and price analysis with every procurement in excess of \$150,000, including contract modifications. Cost estimates will be made prior to receiving bids or proposals.
- If Restricted Funds are to be used, the requesting department must contact the Purchasing Department prior to the solicitation of proposals in order to identify the evaluation factors and their relative importance that will be used to evaluate project proposals and which are to be included and shown in the Request for Proposal.
- Purchases over \$150,000 are to be publicized by posting a Notice to Bidders on Indiana State University Purchasing Department web site.
- Proposals must be solicited from two or more qualified sources. If only one proposal is received the procurement transaction will automatically be defined and identified as a Sole Source purchase.
- Contracts must be awarded to the responsible firm whose proposal is most advantageous to the program, with price and other factors considered.
- **630.3.2.5** Sealed Bids Greater Than \$150,000, (Public Works Projects) Using Restricted Funds. Public works projects (construction, renovation etc.) using Restricted Funds are advertised and competitively bid in accordance with the laws of the State of Indiana provided that the procurement conforms to applicable federal law. ISU must perform a cost and price analysis with every procurement in excess of \$150,000, including proposed alternates. Estimates must be made, before receiving bids or proposals.

Public Works Projects (construction, renovation etc.) are advertised and competitively bid. This process includes development of complete specifications, public notice, sufficient lead-time prior to bid opening, and the public opening of sealed bids. ISU reserves the right to accept or reject any or all bids, and the award shall be made to the lowest and best bid, based upon written documentation from the end user. Value engineering, which is a systematic analysis of each contract item or task to ensure that its essential function is provided at the overall lowest cost, may be used by ISU in determining the bid awardee

- **630.3.3 Immediate Action.** Certain situations, circumstances, standardized sources, and/or emergency requirements may demand flexibility and/or an immediate solution. The buying staff is expected to interpret, adequately document and handle purchases in the best interests of the University.
- **630.3.4 Pre-Bid Agreements Established by Outside Entities.** ISU may award a contracts to a vendor, or service provider, where the bidding and overarching contract has been established by an outside organization such as the Federal Government GSA contract, State Government contract, or organizations such as E&I Cooperative (procurement

cooperative - owned by the Universities in the U.S.), Midwestern Higher Education Compact (MHEC), U.S. Communities (cooperative purchasing program for schools & government), or comparable organizations as determined by the Purchasing Department.

630.3.5 Time & Materials Contracts. ISU may use a time and material type contract after it has been determined that no other contract is suitable. The ceiling price of the time and materials contract shall be specified on ISU's Purchase Order.

630.4 Board of Trustees Reporting. Items to be reported to the Board of Trustees include sole source purchases of more than \$50,000, single purchases of more than \$50,000 if a bid other than the low bid was accepted; and accumulated expenditures by vendor in excess of \$250,000 during the fiscal year.

630.5 Prepayment of Orders. Payment for goods or services shall not be tendered until requested goods or services have been received and approved by the requesting department. The following exceptions exist:

- Payments to local, state, and federal government entities.
- Any procurement of goods or services where the source provides an instrument of security.
- Where the funding agency has authorized prepayment.
- Service and maintenance contracts where necessary.

630.6 Architectural/Engineering (A/E) Services. The Purchasing and Receiving Department may use competitive proposals for qualification-based procurement of architectural/engineering (A/E) professional services whereby competitor's qualifications are evaluated and the most qualified competitor shall be selected, subject to negotiation of fair and reasonable compensation. The method where price is not used as a selection factor can only be used in procurement of A/E professional services.

630.7 Suspension and Debarment. Non-federal entities are subject to the non-procurement debarment and suspension regulations implementing Executive Orders 12549 and 12689, 2 CFR part 180. These regulations restrict awards, sub-awards, and contracts with certain parties that are debarred, suspended, or otherwise excluded from or ineligible for participation in Federal assistance programs or activities.

630.8 Non-Discrimination and Other Laws

Vendors must comply with, Executive Order 11246 as amended that prohibits discrimination on the basis of race, color, religion, sex, sexual orientation, gender identify or national origin.

630.9 Minority, Women, Veteran Owned Business Procurement. Indiana State University is committed to providing minority-owned, women-owned and veteran-owned vendors and contractors every opportunity to compete for ISU business. Efforts will be made to identify, solicit quotes, and communicate with minority-owned, women-owned and veteran-owned vendors and contractors regarding the University requirements and the purchasing process, so that they may become more viable suppliers. Procurement shall be conducted according to the Governor's Commission on Minority Business Development (IC 4-13-16.5 as amended), Indiana Veteran Owned Small Business program (IC 5-22-14-3.5 as amended) and Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards in 2 CFR 200.320 as amended, concerning minority, women, and veteran owned business enterprises. ISU's goals for Veteran Owned Business shall be the same as those established by the State of Indiana's Indiana Department of Administration (IDOA). ISU's goals for the Minority Business Development Program shall be the same as those established by the Governor's Commission.

630.10 Release of Procurement Information. For details concerning the release of procurement information see IC 5-14-3-3 (Right of public inspection of public records).

630.11 Sales Tax. The University is exempt from Indiana sales tax (and sales tax in other States where recognized), local sales tax, and local use tax. When requested, the Purchasing and Receiving Department will furnish a copy of the University's tax-exemption certificate to ISU vendors and contractors.

630.12 Reciprocity. Indiana State University personnel will not participate in reciprocal purchasing arrangements. Indiana State University shall continue to separate purchasing considerations from the objectives of fund raising endeavors of the institution.

630.13 Code of Ethics. The Purchasing and Receiving staff shall abide by the Code of Ethics of the National Association Educational Procurement (NAEP), as may be modified.

630.14 Conflict of Interest. ISU Purchasing Policies shall follow University Handbook Policy 912 Conflict of Interest, as well as adhere to IC 35-44.1-1-4 (Conflicts of Interest Involving Public Servants), and 2 CFR 200.112 and 200.318, which governs conflicts of interest in the use of federal funds.

630.15 Purchases for Employees. Indiana State University's Purchasing and Receiving Department shall not acquire goods or services for the personal use of employees.

630.16 Disposal and Redistribution of University Property. When an item no longer is wanted by a user department, the Purchasing and Receiving Department will attempt to redistribute the item within the University based on equitable criteria. Should there be no need for the item within the University, it may then be sold or traded outside the University. University property purchased with Restricted Funds may require prior approval before being reassigned to another area or being disposed of during the life of the externally funded project and after the project has ended. Consultation with the Office of Contracts & Grants should occur prior to disposal or redistribution.

630.17 University Name, Logo, and/or Marks. Use of the University name, logos, insignia, and/or marks is prohibited without the consent of the University's designee or agent. Items sold utilizing the trademarks of the University without the approval and license shall be subject to seizure and legal action by the University. Use of University marks for commercial purposes is subject to a license, which may be obtained by contacting the Office of Communication and Marketing.

Recommendation: Approve Policy 630 Purchasing Policy as shown above, effective July 1, 2018.

Mr. Taylor reported that the Finance Committee unanimously recommends the approval of the item as presented. The board voted to approve the item as presented.

3d3 Year-End Closing Authorization

The State Board of Accounts has advised that the Treasurer of Indiana State University obtain approval from the Board of Trustees to make various year-end closing entries. These entries normally consist of transfers, adjustments, and consolidations necessary to ensure the elimination of minor budgetary overdrafts, and the write-off of bad debt. The closing of the financial records is guided by GASB accounting and reporting standards and best business practices.

Recommendation: Authorization of the Treasurer or designee to make all necessary year-end closing entries and distributions.

Mr. Taylor reported that the Finance Committee unanimously recommends the approval of the item as presented. The board voted to approve the item as presented.

3e Modification to University Handbook

3e1 Modification to Policy 932 Data Security and Management

Rationale: The ISU administration recommends a modification to University Handbook Policy 932 Data Security Policy, which will be renamed Policy 932 Data Security and Management. The policy was significantly modified, reviewed extensively by various administrative units, and approved by Faculty Senate. The revisions update the policy to ensure that ISU manages data and data security in accordance with best practices. Specifically, the revised policy identifies data classifications and updates the requirements for access to and handling of ISU data. The administration supports this modification to Policy 932.

Proposed Policy

932 Data Security and Management

932.1 Institutional Data and Obligations

Institutional data are a valuable resource to Indiana State University. The environment for data security is complex and constantly changing. A variety of federal, state, and industry regulations establish both personal and institutional responsibility for data security. In addition to these, ethical and professional considerations create an obligation for all members of the ISU community to care for institutional data with the highest levels of awareness and best practices.

932.1.1 Scope. Data are considered to be University resources and as such, policies controlling the creation, receipt, transmission, processing, use, storage, printing, or dissemination of data are set by the University. These policies will be augmented as needed by specific standards and procedures that will apply at the institutional level. Nothing in this policy shall negate the provisions of University Handbook Policy 370 Intellectual Property.

932.1.2 Definition of Institutional Data. Indiana State University institutional data are data that are:

- Created, received, processed, transmitted, or stored as a result of educational, clinical, research, patient-care, or service activities; or
- Substantive, reliable, and relevant to the planning, managing, operating, documenting, staffing, or auditing of one or more major administrative functions of the University; or
- Used to derive any data element that fits the above criteria.

This definition applies regardless of the form or medium on which the data are created, received, processed, transmitted, or stored.

932.2 Types of Data.

In order to communicate clearly about data management practices, it is necessary to recognize that there are different categories and classifications of institutional data

932.2.1 Categories of Data. Data categories are defined based on the function and/or use of institutional data. General institutional data categories include:

- Alumni data
- Contracts and grants data
- Research data
- Employee and benefits data
- Facilities data
- Faculty data
- Financial and budget data
- Health data
- International programs data
- Library data
- Purchasing and travel data
- Student and applicant data
- Instruction-related data
- **932.2.2 Classifications of Data.** Data classifications are defined based on the need to ensure the security and privacy of institutional data. Data classifications are:
- 932.2.2.1 Public Data. Information and data that are intended for public view.
- **932.2.2.2 University-Internal Data.** Data used internally to University operations or with selected University appointees or partners for ISU business purposes. Access to University Internal Data should be determined based on the job responsibilities of the employee, appointee, or partner.
- **932.2.2.3 Restricted Data.** Data that are sensitive or confidential and, as a result, require specific authorization for access.
- **932.2.2.4. Highly-Restricted Data.** Highly confidential data that, if released, could result in criminal or civil penalties, identity theft, personal financial loss, or invasion of privacy.

932.3 Access to and Handling of Data.

All ISU employees are responsible for handling institutional data properly based on its classification. Data handling includes all activities associated with the creation, storage, transmission, printing, backup, retention, disposal and publication of ISU data.

932.3.1 Control of Data Access.

- **932.3.1.1** Access. Access to data other than public data shall be accomplished through the use of usernames (ID) and passwords. Elements used to control access to data (like IDs and passwords) are not to be shared with other employees. As noted above, data dissemination is driven by 1) the classification of the data, and 2) the need to know.
- **932.3.1.2 Supervision of Students.** Students who access ISU data other than public data will be supervised by full-time ISU personnel; student and student employee access to data other than public data shall be the responsibility of the full-time employee responsible for supervision of the student or student employee. Students and student employees are required to complete appropriate training in order to have access to non-public University Data.

932.3.2 Data Handling and Use.

Users of institutional data must:

- Access data only related to their conduct of University business, and in ways consistent
 with furthering the University's mission of education, research, and public service
- Respect the confidentiality and privacy of individuals whose records they may access
- Observe any ethical or legal restrictions that apply to the data to which they have access
- Abide by applicable laws, regulations, standards, and policies with respect to access, use, disclosure, retention, and/or disposal of information

Users of institutional data must not:

- Disclose data to others except as required by their job responsibilities
- Use data for their own or others' personal gain or profit, except as set forth in <u>University Handbook Policy 370 Intellectual Property</u>.
- Access data to satisfy personal curiosity.

University procedures for data handling are provided in the Indiana State University Data Storage Policy Matrix, documented as part of Office of Information Technology standards.

932.4 Export Control for University Data

Indiana State University and its faculty, staff, and students must comply with all United States export control laws and regulations. Export control laws cover data as well as equipment and other assets. Faculty, staff, and students are responsible for understanding whether data they are working with are covered by export regulations, when there is a need to share data with or expose data to individuals outside the United States. The Office of the Provost can advise on the requirements for specific data.

932.5 Data Security Incidents.

932.5.1 Definition of a Data Security Incident. A data security incident is an occurrence, threat, or possible compromise involving institutional data that are not Public Data. Such a threat may be associated with a hardware component (e.g. a laptop, a smartphone) or an account. Quite often, such incidents occur when a virus or malware infects an institutional computer, and the data on or accessible to that device or the accounts that are used on that device are subject to compromise as a result. In other cases, an action taken by an employee or student, such as theft, loss, or exposure of printed materials containing institutional data that are not Public Data, may constitute a compromise.

932.5.2 Discovery of a Data Security Incident. Discovery of a possible data security incident may occur in a variety of ways:

- ISU security or other software or network protocols may demonstrate that a possible compromise has occurred
- 2) External security agencies may notify us that a possible compromise has occurred
- 3) A computer user may notice unexpected behavior and request assistance from support resources, who discover that a possible compromise has occurred
- Transactional or procedural activity may reveal that data has been compromised or released.

In some cases, discovery is made by information technology and/or security professionals; in others, discovery may be made by an individual employee and/or that employee's management.

932.5.3 Reporting of a Data Security Incident. In all cases, when a possible data security incident is suspected or identified, institutional employees must report the incident immediately upon discovery. An individual employee should also report to his or her supervisor any incident that appears to relate to a data security breach.

University procedures for reporting data security incidents can be found at: www.indstate.edu/reportdatasecurityincident

Recommendation: Approve Policy 932 Data Security and Management as modified.

On a motion by Mr. Taylor, seconded by Mr. Pease, the recommendation was approved.

3e2 Modification to Policy 922.4 Appeal Process for Sexual Misconduct Determinations Involving Students

Rationale: The ISU administration recommends a modification of the appeal process for appeals of Policy 922 Policy Prohibiting Sexual Misconduct Sexual Misconduct, Intimate Partner Violence, and Stalking. Currently, appeals go to the ISU President. In keeping with best practices nationally and consistent with efforts to align the process for sexual misconduct determinations with the process for student conduct violations, the administration recommends that appeals be reviewed and decided upon by the Vice President for Student Affairs or designee. This modification only involves appeals of determinations involving student respondents and does not modify existing processes for sexual misconduct involving employees or others.

Recommended Modification.

(The proposed change is in red.)

922.9.4 Appeal. In cases involving student respondents, both the complainant and the respondent will have the opportunity to appeal the decision of the Panel to the <u>President Vice President for Student Affairs</u> within ten (10) calendar days of notification of the Panel's decision. The only basis for appeal is the lack of procedural due process, which is defined as a notice of the investigation and the right to be heard.

Recommendation: Approve modification to Policy 922.4 Appeal Process for Sexual Misconduct Determinations Involving Students.

On a motion by Mr. Taylor, seconded by Mrs. Cabello, the recommendation was approved.

Rationale: The President's Council on Inclusive Excellence advises the President on development of policy and recommended action in order to promote and maintain a culture of inclusive excellence. The Council also serves as the diversity committee required by Indiana law. The charge and composition to the committee have been updated to reflect current practice, and the administration seeks to include the President's Council on Diversity in the University Handbook section on University Committees.

270.1 President's Council on Inclusive Excellence. The president's Council on Inclusive Excellence serves in an advisory capacity to the President on the development of policy related to diversity issues and development of recommended actions to promote and maintain a culture of inclusive excellence. In addition, the Council fulfills the statutory requirement for a "diversity committee" and is charged with completing the tasks required by IC 21-27-5-4, which are: 1) review and recommend faculty employment policies concerning diversity issues; 2) review faculty and administrative personnel complaints concerning diversity issues; 3) make recommendations to promote and maintain cultural diversity among faculty members; and 4) make recommendations to promote recruitment and retention of minority students. The Council will also work collaboratively with offices and organizations across campus designed to serve underrepresented minorities including but not limited to the Charles Brown African American Cultural Center, Multi-Cultural Programming, the Center for Global Engagement, the Disability Services Advisory Committee, Veteran Services and various resource centers within Student Affairs such as the Women's Resource Center, the LGBT Resource Center, etc.

270.1.1 Membership. The Council's membership includes two (2) faculty, two (2) staff, one (1) undergraduate student, one (1) graduate student, one (1) community member, five (5) at-large appointments that may be faculty or staff, and one (1) representative from each of the three (3) affinity groups (Asian Pacific/Islander, Black Faculty and Staff, and Hispanic/Latino Faculty and staff). Ex-officio members include the Associate Vice President for Inclusive Excellence, the Director for Equal Opportunity/Senior Deputy Title IX Coordinator, and a representative of the Office of Human Resources.

270.1.2 Nomination. The Faculty Senate shall submit two nominations to the University President for each vacant faculty position, and the Staff Council shall submit two nominations for each staff vacancy. The Student Government Association shall submit two nominations for the undergraduate student representative. The Graduate Student Association shall submit two nominations for the graduate student representative. Each affinity group shall submit two nominations for their representative when vacant. Nominations shall be submitted by May 15th of each year. Nominations, including self-nominations, from campus will be solicited from campus for the at-large positions.

270.1.3 Appointments. The University President will make the faculty, staff and student appointments from the nominations submitted by the governance units and affinity groups. The community and at-large representatives will be selected by the President in consultation with the Associate Vice President for Inclusive Excellence.

270.1.4 Terms. Faculty, Staff, Affinity Group, and Community Representatives will serve three-year staggered terms. Individuals who have completed one term of service may be eligible to be nominated for a second three-year term. Upon completion of a second term, the individual cannot be nominated for at least one year. Students serve a one-year term and are eligible to be nominated for additional terms as long as they remain a full-time student. Terms run from July 1 through June 30.

270.1.5 Voting. All members of the committee, including ex-officio members, have voting rights.

270.1.6 Leadership and Oversight. The president will select the Chair of the President's Council on Inclusive Excellence and will provide the annual charge to the Council at its first meeting of the year. The Committee reports to the President and the Provost through the Associate Vice President for Inclusive Excellence and will provide an

annual report to the Office of the President and the Provost by June 30th of each year detailing its meetings, attendance of members, matters acted upon or considered during the year, and the four items required by IC 21-27-5-4, as detailed above in Section 270.1.

Recommendation. Approve modification to Policy 270.1 President's Council on Inclusive Excellence.

On a motion by Mr. Case, seconded by Mrs. Smith, the recommendation was approved.

3e4 Modification to Policies 305.17 and 305.15.6.1

Rationale: The ISU Faculty Senate proposes an update to the language to Policy 305.17, which sets for the process for appeals of non-renewal during the probationary period and denials of promotion and tenure. The modification sets forth the timing of the appeal. The Faculty Senate also proposes an update to Policy 305.15.6.1 to provide clarification to the process for early promotion and tenure applications. The administration supports these modifications.

Current Language of 305.17

305.17 Appeals.

Recommendations of non-renewal during the probationary period and denials of promotion and tenure may be appealed to the University Promotions and Tenure Oversight Committee, the formal hearing body for such appeals. Appeals may be made only on the basis of a) inadequate consideration of the submitted materials bearing on the relevant performance of the candidate as stipulated in the prescribed criteria and standards of performance; b) inadequate consideration given to the department's recommendation; or c) violations of academic freedom.

- **305.17.1 Burden of Proof for Appeal.** It is the candidate's responsibility to provide evidence that documents the basis for the appeal. The Committee reviews the entirety of the candidate's faculty evaluation file.
- **305.17.2 Standard of Review.** In appeals alleging inadequate consideration, the Committee shall not substitute its own assessment of academic discipline-specific faculty achievements for that of the department in determining whether or not to recommend the promotion or tenure of a faculty member.
- **305.17.3 Hearing.** If the University Promotion and Tenure Oversight Committee determines that the appeal warrants a hearing, it shall conduct one. The burden of proof rests upon the appellant.
- **305.17.4 Report of Findings.** The Committee shall report its findings, conclusions, and recommendation for or against reappointment, promotion and/or an award of tenure to the candidate through the Provost and Vice President for Academic Affairs, who forwards the Committee's findings and recommendation together with his/her own recommendation to the University President.
 - **305.17.4.1 Negative Recommendation.** If the Committee's recommendation is negative, the candidate may elect to a) terminate the appeal process, or b) prepare a written response, which is forwarded with his/her materials to the University President. In choosing to terminate the process, except in cases of early consideration, a candidate for tenure also withdraws from consideration for further tenured or tenure-track faculty appointment at Indiana State University beyond one (1) academic year following the year of the

process. A tenured candidate for promotion who terminates the appeal process may later apply for promotion without prejudice.

- **305.17.5 Continuation of Appeal Process.** Upon notice from the candidate of a decision to continue the appeal process, the Provost and Vice President for Academic Affairs shall forward the Committee's findings, conclusions and recommendation together with his/her own recommendation to the University President. The University President shall confer informally with the Committee before making his/her recommendation.
- **305.17.6 Recommendation by President.** After the findings, conclusions, and recommendation from the University Promotions and Tenure Oversight Committee have been forwarded to the University President, and the University President confers with the Committee and makes his/her recommendation, the appeal process is completed.
- **305.17.7 Decision by ISU Board of Trustees.** The University President conveys his/her recommendation together with the recommendations from the department level review, from the school/college/library level review, from the University Promotions and Tenure Oversight Committee, and from the Provost and Vice President for Academic Affairs to the ISU Board of Trustees, which makes the final decision regarding promotions and the awarding of tenure.

Proposed Language of 305.17 (modifications are in red)

305.17 Appeals.

Recommendations of non-renewal during the probationary period and denials of promotion and tenure may be appealed to the University Promotions and Tenure Oversight Committee, the formal hearing body for such appeals. Appeals may be made only on the basis of a) inadequate consideration of the submitted materials bearing on the relevant performance of the candidate as stipulated in the prescribed criteria and standards of performance; b) inadequate consideration given to the department's recommendation; or c) violations of academic freedom.

- **305.17.1 Burden of Proof for Appeal.** It is the candidate's responsibility to provide evidence that documents the basis for the appeal. The Committee reviews the entirety of the candidate's faculty evaluation file. The appeal shall be filed with the chairperson of the University Promotions and Tenure Oversight Committee within fifteen (15) days of the Provost's recommendation.
- **305.17.2 Standard of Review.** In appeals alleging inadequate consideration, the Committee shall not substitute its own assessment of academic discipline-specific faculty achievements for that of the department in determining whether or not to recommend the promotion or tenure of a faculty member.
- **305.17.3 Hearing.** If the University Promotion and Tenure Oversight Committee determines that the appeal warrants a hearing, it shall conduct one. The burden of proof rests upon the appellant.
 - **305.17.4 Report of Findings.** The Committee shall report its findings, conclusions, and recommendation for or against reappointment, promotion and/or an award of tenure to the candidate through the Provost and Vice President for Academic Affairs, who forwards the Committee's findings and recommendation together with his/her own recommendation to the University President.
 - **305.17.4.1 Negative Recommendation.** If the Committee's recommendation is negative, the candidate may elect to a) terminate the appeal process, or b) prepare a written response, which is forwarded with his/her materials to the University President. In choosing to terminate the process, except in cases of early

consideration, a candidate for tenure also withdraws from consideration for further tenured or tenure-track faculty appointment at Indiana State University beyond one (1) academic year following the year of the process. A tenured candidate for promotion who terminates the appeal process may later apply for promotion without prejudice.

305.17.5 Continuation of Appeal Process. Upon notice from the candidate of a decision to continue the appeal process, the Provost and Vice President for Academic Affairs shall forward the Committee's findings, conclusions and recommendation together with his/her own recommendation to the University President. The University President shall confer informally with the Committee before making his/her recommendation.

305.17.6 Recommendation by President. After the findings, conclusions, and recommendation from the University Promotions and Tenure Oversight Committee have been forwarded to the University President, and the University President confers with the Committee and makes his/her recommendation, the appeal process is completed.

305.17.7 Decision by ISU Board of Trustees. The University President conveys his/her recommendation together with the recommendations from the department level review, from the school/college/library level review, from the University Promotions and Tenure Oversight Committee, and from the Provost and Vice President for Academic Affairs to the ISU Board of Trustees, which makes the final decision regarding promotions and the awarding of tenure.

Current Language of 305.15.6.1

305.15.6.1 Exceptions to General 6-Year Rule. Under exceptional circumstances, a candidate in the fourth or fifth pre-tenure year may be considered for promotion and tenure prior to the end of his/her stated probationary period. For this to occur, the candidate's exceptionality must be formally recognized by his/her chairperson's nominating the candidate for early consideration, and the candidate must, in turn, earn the support of every reviewing entity in the process.

305.15.6.1.1 Review Process Stopped upon Negative Recommendation. A negative recommendation from any peer review committee or administrative reviewer stops the review process for early consideration of promotion and tenure. The annual review process continues.

305.15.6.1.2 Right to Appeal. The candidate has the same right to appeal the decision as any other candidate and must follow the same appeal process as defined below.

305.15.6.1.3 Preclusion of Early Tenure. A negative recommendation in either the review or an appeal precludes the possibility of the candidate being given early consideration at a future date but does not terminate employment.

Proposed Language for 305.15.6.1

305.15.6.1 Exceptions to General 6-Year Rule. Under exceptional circumstances, a candidate in the fourth or fifth pre-tenure year may be considered for promotion and tenure prior to the end of his/her stated probationary period. For this to occur, the candidate's exceptionality must be formally recognized by his/her chairperson (or personnel committee when the candidate is a chairperson). Any such nomination for early consideration must be submitted to the Dean before the candidate can pursue an exception to the general six-year rule. The candidate must include this nomination in his/her application for early promotion and tenure. The candidate must also earn the support of every reviewing entity in the process.

305.15.6.1.1 Review Process Stopped upon Negative Recommendation. A negative recommendation from any peer review committee or administrative reviewer stops the review process for early consideration of promotion and tenure. The annual review process continues.

305.15.6.1.2 Preclusion of Early Tenure. A negative recommendation in the review precludes the possibility of the candidate being given early consideration at a future date but does not terminate employment.

Recommendation: Approve modification to policies 305.17 and 305.15.6.1.

On a motion by Mr. Taylor, seconded by Mr. Pease, the recommendation was approved.

3f Candidates for Degrees

<u>Recommendation</u>: Approval of the candidates for degrees subject to completion of the requirements.

On a motion by Ms. Bell, seconded by Mrs. Smith, the recommendation was approved.

Graduate

Doctor of Athletic Training

Allen, Danielle Christine Betz, Brian Dennis Bibler, Megan Leigh Bush, Joshua Michael Christian, McCall Elizabeth Dargo, Lucas Dwayne Degerstrom, Sean Darrell Dodds, Teralyn Kay Dougal, Zachary James Gardner, Laujwinae J. Koenig, Riley Colin Reichert, Christine Lynn Rivera, Matthew Runyon, Lacey Marie Shea, Maura Erin Sims, Kristen Nicole

Doctor of Health Sciences

Weemer, Megan Marie

Doctor of Nursing Practice

Bell, Tia LeBrei Brown, Stephanie Rae Cord, Sandra Kay Gamble, Firouzeh Alexandria Harris, Sherry Lynn Henderson-Williams, Audery Miller, Catherine Renee Morris, Toni Elizabeth Moto, Mercy Tsitsi Neal, Sarah Michelle

Doctor of Philosophy

Alshaer, Mashael Abdulrahman Alzahrani, Saadi Abdullah Arndt, Robert Bair, Steven B. Barcela Serra, Margarida Benalla, Soufiane Beshears-McNeely, Sherri Boezeman, Brett Jon Bright, Angela Marie Bryant, Stephanie Patrice Bushnell, Elizabeth Jane Chae, YeonHee Coleman, Kenneth Lamont Corbin, Sue Marie Deruiter-Willems, Lauri J.

Edmond, Donna Jean

Erukulapati, Kishore

Fu, Peng

Gopalan, Sujata

Hay, April Michele

Janssen-Robinson, Aimee Susan

Katz, Lori Ann

Maple, Matthew David

Miklozek, Heather Marie

Parker, Drane Andrew

Penrod, Brandon Heath

Platt, Janet Lynn

Quan, Yingzhuo

Ramesh, Divya

Robertson, David Michael

Shrader, Ralph Donald

Smith, Jennifer Nicole

Stevenson, Toni Sue

Suggs Sr., Dexter

Sullivan, Crystal Joy

Troutman, Dana Ryan Troyer, Stephen Michael Voigt, Paul M. Wetherell, Carol Lynnette Widenhoefer, Matthew L. Ye, Haisong Yordy, Kelly Ann Waineo, Bryan Neal

Doctor of Physical Therapy

Abshire, Dylan M. Applegate, Justin Michael Brown, Jordan Mackenzie Gray, Preston Lee Karch, Katherine Grace Mair, Ashley Ann Markham, Jenni Nguyen, John Hoang-Viet Nordquist, Logan Robert Prince, Chelsea Nicole Schaffer, Justin Aaron Smith, Courtney L. Underwood, Dylan Curtis Vogel, Jacob William Whitaker, Shelbie Rae Wilson, Quinn Timothy

Educational Specialist

Alber, Christopher Matthew Buckler, Stephen Craig Carter, Viveca Lane Clouser, Michelle M. Duez, Hillary Dawn Gaff, Troy Alan Griffin, Pamala K. Kirk, Monty Eugene Merchant, Christina Nelson, Krista Kay Noe, Tina Dian Owens, Lori Ann Roehrig, Nathan John Rutzel, Destiny Vlcan, Jill Kathryn Webster, Marsha Lynn Wrightsman, Christine Laverne

Master of Arts

Amaning, Leona Abena Assiry, Muhammad Abdu Goevert, Isabelle Maureen Hancock, Courtney Michelle Jones, Samantha Alexandria Lee, Emily June Nemchuk, Margarita Reynolds, Christina Lynn Sutton, Josie Lee

Master Business Administration

Alabdulkarim, Mohammad Saleh Alhudaithi, Mohammed Allen, Devan Shane Arnold Jr., Clark Lloyd Blair, Matthew Stephen Bose, Ryan Andrew Cavin, Alexa Jane Chung, Sungyoon Cox, Christopher Alan Dachota, Nicholas William Farrell, David Neil Floyd, Abigail Kristen Hewitt, Tyler Ryan Johnson, Kate Elizabeth Kearns, Daniel Brady Landis, Michelle Lynn Leatherman, Cody Ray Lovett, Gregory Lee Mandapathil Jacob, Neeil Pearman, Lance Alan Peng, Liqian Roby, Romel James Scott, Adam Mason Vitale, Trisha Ann Wey, Tiffany Jo

Master of Education

Baughman, Cynthia Ellen Cavins, Stacey E. Chapman, Jennifer Layne

Dayhuff, Kari Jo Denny, Brittney J. Diehl, Christen Hillary Eup, Hillary Nicole Fry, Charles Gilman, Amanda Marie Grimm, Kacie Renee Hahn, Molly Hobson, Corey Keith Holmes, Marcella L. Isenburg, Eric Andrew Jones, Abbie Laurie Jones, Christopher Lee Lahee, Tomoko Elizabeth Miezan-Ezo, Janica Senale Nelson, Lauren Elyse Pearson, Katherine Christina Leah Reed, Mallory Jo Richardson, Cherlisa Maria Stahl, Ashley Ann Straus, Erin Maire Utterback, Stephanie Jo Varno, Heather Laine Wallace, Jennifer M. Waugh, Brian Owen Weise, Kendyl Annette Zaffron, Jacob M.

Master of Fine Art

Nodarse, Stefan Noel

Master of Music

Hu, Wenqian Jarnicki de Carvalho, Isis Lim, Hye Jin

Master of Public Administration

Anderson, Se'lah Monee' Garnes, Andrew Sandile Gbean, Tom Nuwoe Harris, Armon Lee Hasnain, Fazle Kufrovich, Michael John Lewis, Marie Nicole Nichols, Kamwren Seth Onochie, Nwamaka Theresa Sade-Bartl, Madalyn Belle Smith, Joseph Anthony Weber, Tami Rae Winborn, Julian

Master of Science

Agbadu, John Osemwengie Akinwumi, Akintobi Akeem Allen, Jason L. Almari, Hamad Nasser Ancha, Monika Artley, Taylor Lynn Artz, Brandon Scott Atzert, Jade Alexis-Darlene Axe, Joshua Quentin Babu, Sridhar Baker, Ashanti Reve' Banks, Deriyana Racquel Banks, Lindsay Nicole Bartholomay, Linda Marie Bejger, Caz Michael Bender, Dillon J. Bennett, Alysia Renee Bice, Audrey M. Biermann, Audra Leigh Brainard, Jonathan Eugene Brenneman, Luke David Broeker, Mark John Broeker, Megan Marie Brookshire, Ke'Visha Shanae Brown, Jelisa Janae Brown, Kendal Chanel Cabotaje, Jessica Lauren Campbell, Sarah Rose Cardinal, Lauren Nicole Cassidy, Conlan William Chae, Yoonhee Cheeks, Vernon Pierrie' Chestnut, Jacob Michael Church, Jacob Wesley Clifford, Stephanie Brook Conners, James Scot Cote, Kristina Jean Craig, Hailey Nicole

Cross, Cortney Loren

Crowley, Thomas Montgomery

Cummins, Matthew

Damico, Emily Nicole

Deardorff, Teri A.

Devalon, Doroty

Dhome, Bhagyashri S.

Dinkins, Jordan Toney

Divine, Carter Patrick

Duncan, Hilary Lynn

Elston, Heather Marie

English, Michael Keith

Estes, Caroline Emily

Evens, James C.

Farley, Erik

Fennig, Hannah Katherine

Firestone, Kyra Michelle

Fiske, Zoe R.

Foster, Cory Jo

Francisco, Katie M.

Frazee, MeLinda Louise

Freebairn, Rebecca

Friend, Mary Jean

Funkhouser, Sherrill Kay

Garapati, Shubhang

Gernand, Anna Katherine

Goglucci, Clemenza Charles

Goodloe, Denzel Dion

Gottsche, Emilie Mae Elizabeth

Hall, Tavia Nicole

Hartzler, Kelly Ann

Haynes, Cara Justine

Hemschot, III, Ernest

Hoang, My Linh Thai

Holland, Rylee M.

Horning, William Earl

Hughes, Leanne

Huljak, Craig Robert

Isaacs, Jordan Frederick

Jenkins, Jacob Tyler

Johnson, Charlene M.

Joll, Patricia Eileen

Jones, Tyrianna Zhane

Joseph, Alexis Marie

Katz, Sean L.

Keane, Jennifer Erin

Khan, Farnoosh Nagin

Kight, Nicholas Cameron

Knepfler, Casey Lee

Kondaparthy, Naresh

Kortz, Bethany Nichole

Kozelichki, Zachary J.

Lavoie, Juliana

Leu, Emma Maxine

Llama, Alejandro

Longyear, Mariah Ann

Madden, Damonta' Warner

Mansouri, Anas

Maregowd, Ashwini

Martin, Page Alane

McConico, Kandyce Joy

McDonald, Patrick Dean

McMahon, Aubrey Elle

Mehdi, Wafa

Mitchell, Kara L.

Mohammed, Zirek Naif

Morris, Bradley Scott

Mueller, John J.

Murray, Taylor Sue

Myers, Erica Lynn

Nadimpalli, Mounika

Nath, Luke

Neidlinger, Trisha Lyn

Neumann, Jessica Mae

Nida, Fatima

Niehus, Katie Lauren

Park, Po El

Pervala, Anish

Phillips, Bryan Lee

Pierce, Abigail M.

Pothumarthi, Kartheeka

Putta, Akhila Reddy

Qualizza, Brad A.

Rachaveti, Sai Kiran Reddy

Raffieed, Samantha M.

Rausch, Lauren Elizabeth

Redd, Tiffany Monet

Reynolds, Mary Ellen

Rice, Makailya Unique

Ricks, Caitlyn Alyssa

Riley, Alicia Renee

Rinehart, Jamie J.

Robinson, Samantha C

Rolison, John Robert.

Ruben, Miranda Katherine

Saha, Emily Gargi

Sandifer Jr, Milton

Sannella, Kristiana Michelle

Schlatter, Jason Cameron

Schmidt, John Andrew

Schramski, Meredith A.

Scroggins II, Stephen Emory

Shearer III, David John

Sleet, Shada Nicole

Smith, Benjamin Oliver

Smith, Corry D.

Smith, Jazmyne S.

Smith, Susan Marie

Songer, Dylan Michael

Sorrell, Torrence Marshawn

Steckler, Megan Rose

Sterling, Kara Lehann

Stewart, Timdrick LeShawn

Streicher, Kendra Rose

Strudthoff, Amanda Nicole

Stucke, Adam D.

Suggs, Dominique Lynn

Sullenberger, Michael David

Sunkarapalli, Navya Sruthi

Suzuki, Miwako

Tackett, Amy

Terrell, Danielle Anita

Toth, Ryan Steven

Ufere, Onyeka Brenda

Vaidya, Deepti Avadhut

Voyles, Molly Mackenzie

Walker, Emily Ann

Walker, Kendall Christopher

Walker, Payton Elizabeth

Waller, Tyshon Demetri

Warden, Jessie Jean

Warren, Alfred Luther

Warren, James Randall

Wempe, Grace Amelia

Wilson, Audrey J.

Wilson, Norman A.

Wood, Sandra Lynn

Woods, Garien Dajaun

Young, Aaron Carl

Zakka, Daniel

Zakrajsek, Lauren Marie

Zamzami, Mohammad Darweesh

Master of Nursing

Adams, Lynn E.

Anderson, Blair Joy Bahr, Breanna Marie Beckham, Amanda Sue Bunch, Margaret Elizabeth Denson, Kaitlin Marie Eckhoff, Hanna C. Edmondson, Brittany Morgen Eldridge, Taylee M. Etchison, Melissa Marie Giese, Sheryl L. Hall, Brooke Anne Hansen, Alyssa Marie Hendricks, Rebecca E. Herbein, Melissa Anne Hoggard, Morgan Ashley Jewell-Bennett, Holly Elizabeth McKinney, Rhonda Jean Miller, Michelle Angela Moore, Laura Marie Myers, Courtney Evelyn Palmer, Christy Lynn Pittman, Lucas Wade Poynter, Melissa Rochelle Proctor, Rebecca Joy Purdue, Elaine Nicole Rauch, Lauryn Whittney Rogers, Kacy Jo Ross, Stephanie Michelle Smith, Heather Elisabeth Stevens, Erika Susan Stone, Bethany Renee Switzer, Wesley Brian Walden, Dana Louise Walker, Samantha Elaine

Master of Social Work

Wampler, Paige D.

Abel, Heidi Lynn Anderson, Melody Barton, Bryce James Brown, Stacy Lynn Joyner, Alexis Louise Julian, Sara Michele Martinez, Charles D. Meyer, Megan Jane Robinson, Ashley Elizabeth Robinson, Rayna Alicia Speidel, Jann Tunstall, Katrina Michelle Watkins, Alyssa Lynn Weaver, Laurie Elaine

Certificate Graduate Level

Aschoff, Kiley Lynn
Chae, YeonHee
Goevert, Isabelle Maureen
Hartzler, Kelly Ann
Hayes, Lyndsay Nickolai
Hefferan, Shannon A.
Jaracz, James Fitzgerald
Nemchuk, Margarita
Sayed-Ahmad, Hebbah
Schalk, Kathleen L.
Smith, Jennifer Nicole

Undergraduate Degrees May 12, 2018

Abbott, Tramel James Abbott, Zachary Allen Acha, Sharon Nda Adams, Grace Carolynne Adebogun, Olamide Adebogun, Olamide Adele, Jeremiah Adkins, Christopher J Adkins, Hannah Rose Akard, James Luther Akins Jr, Jay Al Haydar Jr, Mesfer Al Jasim, Ibrahim Khalid Al Jerani, Janah Mohammed Al Lowaimi, Hassan Alafraij, Mohammed Ali Alajmi, Turki Naji D Alameri, Suhail Humaid Alanazi, Khalid Qasem Alasfoor, Jaber Albert, Kevin Michael Alboainain, Abdullah Mohammed Aldarmaki, Zayed Aldawood, Amer Hassan

Bachelor of Science Bachelor of Social Work Bachelor of Science Bachelor of Science

Bachelor of Science

Aldossari, Mohammed Bachelor of Science Aldossary Jr, Salman Mohammed Bachelor of Science Aldossary, Abdulaziz Khalid Bachelor of Science Aldossary, Abdullah Khalid Bachelor of Science Aldossary, Mubarak Abdullah, Sr Bachelor of Science Aldossary, Nasser Mohammed N Bachelor of Science Alfaleh, Sultan Bachelor of Science Alfawzan, Abdulmalik Bachelor of Science Alhajri, Ahmed Mohammed S Bachelor of Science Al-Hitmi, Rashid Khalifa Bachelor of Science Alibrahim, Abdullah Ali Bachelor of Science Aljama, Fahad Abdulrahman Bachelor of Science AlJamhoor, Yahya Saleh Ateeq Bachelor of Science Alkhaldi, Mohammed Bachelor of Science Alkhaldi, Muteb A Bachelor of Science Alkhaldi, Saad S Bachelor of Science Alkhalfan, Norah Mohammed Bachelor of Science Alkhayareen, Mohammed Mubarak M A Bachelor of Science Alkuwari, Mohammed Ahmed Bachelor of Science Allen, Christopher Wade Bachelor of Science Allen, Levi Grady Bachelor of Science Allen, Levi Grady Bachelor of Science Almadani, Mujahed Abbas M Bachelor of Science Almahasnah, Mohamad Bachelor of Science Almajed, Adnan Ali Bachelor of Science AlMansoori, Khalfan Saeed Bachelor of Science Almansoori, Musaed Abdulla Saleh Alrubaei Bachelor of Science Bachelor of Science Almarri, Haifa Almarri, Hamad Ali J Bachelor of Science Bachelor of Science Almarri, Hamad Rashed Almarri, Sultan Mohammed Bachelor of Science Almazrouei I, Saeed Mohamed Mubarak Ali Bachelor of Science Almazrouei, Abdulla Suhail Bachelor of Science Almazrouei, Harmous Naser Bachelor of Science Almazrouei, Saeed Faris Bachelor of Science Almuhaibis, Ahmed Saad A Bachelor of Science Alnejidi, Nezar Saleh M Bachelor of Science Alotaibi, Bader Abdullah A Bachelor of Science Alqahtani, Abdullah Bachelor of Science Bachelor of Science Alqahtani, Abdullah Mubarak Algahtani, Mamdoh Mohammed Bachelor of Science Alquryani, Abdulaziz Ahmed Bachelor of Science Alrasheed, Ahmed Bachelor of Science Bachelor of Science Alshammari, Abdulrahman Khalaiyf A Alshammari, Marzouq Aqeel Bachelor of Science Alshammari, Rakan Faris Bachelor of Science Alshammari, Saad Hamad S Bachelor of Science

Alsharidah, Khaled Bachelor of Science Alshehri, Mohammad Fayez M Bachelor of Science Alsubaie, Naif Bachelor of Science Alsulaiti, Abdulaziz Mohammed Bachelor of Science Alyami, Nasser Hussain Bachelor of Science Ames Jr, Scot Wayne Bachelor of Science Andergiri, Yasmine Tohami Bachelor of Science Anderson, Gabrielle Lauren Bachelor of Science Anderson, LaShaunta Leigh Bachelor of Science Anderson, Sarah Ruth Bachelor of Science Anderson, Sarah Ruth Bachelor of Science Andrew, Joseph Bachelor of Science Angel, Austin Blake Bachelor of Science Angel, Austin Blake Bachelor of Science Angermeier, Brayden Kent Bachelor of Science Angermeier, Brayden Kent Bachelor of Science Aniah, Chioma Bachelor of Science Antony, Shan Joseph Bachelor of Science Bachelor of Science Antony, Shan Joseph Anyaebunam, Christopher John Bachelor of Science Applegate, John Wiliam Wang Bachelor of Science Bachelor of Science Applegate, Kaitlin Breanne

Archer, Stella Joy Bachelor of Applied Science

Bachelor of Science

Applegate, Kaitlin Breanne

Baker, Logan Albert

Ballinger, Ivy Elizabeth

Arguello, Ryann Elizabeth Bachelor of Science Armstrong, John Matthew Bachelor of Science Arnold, Ell Taylor, Jr. Bachelor of Science Asleson, Aaron Raymond Bachelor of Science Atkins, Travon L Bachelor of Science Atkinson, Kylie Jo Bachelor of Science Atkinson, Kylie Jo Bachelor of Science Atkinson, Olivia Marie Bachelor of Science Austin, Taylor Sue Bachelor of Science Babcock, Lillian Irasema Bachelor of Science Bachman, Timothy James Bachelor of Science Badmus, Riliwan Adebola Bachelor of Science Bae, Jingi Bachelor of Science Bailey, Evoni Ahmesia Bachelor of Science Baker, Kaleb Wesley Bachelor of Science

Barbour, Derricka Yuvette
Barker, Laurie L
Barley, Matthew T
Barley, Matthew T
Barhelor of Science
Barley, Matthew T
Bachelor of Science
Barnett, Andrea Kay
Bachelor of Science
Barnett, Michaela K
Bachelor of Science

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Bachelor of Science

Barnhart, Kyle Wayne Bachelor of Science Barocas, Moira Colleen Bachelor of Social Work Barrick, James L Bachelor of Science Barry, Daniel James Bachelor of Science Barton, Jacob M Bachelor of Science Bass, Terrie Bachelor of Science Batty, Xavier Aalante Bachelor of Science

Batty, Xavier Aalante Certificate Undergraduate

Bauer, Anna Raeleen Bachelor of Science Bauer, Anna Raeleen Bachelor of Science Bault, Justin Ryan Bachelor of Science Baxley, Andrea Lackey Bachelor of Science Bearss, Anna Grace Bachelor of Science Beckley, Jarred Scott Bachelor of Science Beckman, Samuel Maurice Bachelor of Science Bachelor of Science Beem, Kaylie Jo Bell, Niles Kennedy Bachelor of Science Bellamy, SharDae LaChell Bachelor of Science Belton, Deondrea Laterion Bachelor of Science Bemis, Jonathon Matthew Bachelor of Science Bender, Jacob Alan Bachelor of Science Bennett, Alicia Mary Bachelor of Science Bachelor of Science Bennie, Jade L Benskey, Katherine Marie Bachelor of Science

Benson, Kendra Renee Bachelor of Science

Bernal, Nancy Anne Bachelor of Music Education

Berrisford, Taylor Brooke Bachelor of Science Berry, Ellie Grace Bachelor of Science Berry, Hali Ann Bachelor of Science Bachelor of Social Work Berryman-Pigg, Jeanette L Berwick, Jessica Anne Bachelor of Science

Bess, Adam Palmer Bachelor of Music Education Bess, Adam Palmer Bachelor of Music Education

Best, Jhazmyne Chantel Bachelor of Science Bachelor of Science Bettag, Bryce Joseph Betts, Kayla K Bachelor of Science Bickley, Makeisha LeAnn Bachelor of Science

Bishop, Tonia Y Bachelor of Science Black, Seth R Bachelor of Science Blair, Tabor Nate' Flynn Bachelor of Science Blankenship, Zachary K Bachelor of Science Blankenship, Zachary K Bachelor of Science Blauvelt, Grant Michael Bachelor of Science Bachelor of Science Blauvelt, Grant Michael Bledsoe, Kylee Bachelor of Science

Bachelor of Science Blythe, Breanna Jean Blythe, Breanna Jean Bachelor of Science

Boerner, Nicholas Patrick Bachelor of Science Bachelor of Science Boggs, Logan E Bokhari, Moataz Nouraldeen Bachelor of Science Boler, Byron Mitchell Bachelor of Science Bolt, James Eric Bachelor of Science Booe, Grace M Bachelor of Science Booker, LeMonte, Jr Bachelor of Science Bornett, Charles Haywood Jr Bachelor of Science Bosley, Benjamin Lucas Bachelor of Science

Boughan, Sharon Bachelor of Science Bouldin, Thomas Richards Bachelor of Science Bourque, Brandi Nicole Bachelor of Science Bowens, Aamir Kinte Bachelor of Science Bachelor of Science Bowlus, Bradley Arron Boyce, Kyndra Mackenzie Bachelor of Science Bachelor of Social Work Boyll, Kirstyn McKenzie Boyll, Kristina Sue Deener Bachelor of Science Bachelor of Science Bralick, Amanda Leigh

Bachelor of Science Breeding, Shaquille Domonique Brewer, Christina Marie Bachelor of Science Brighton, Mallory Susanne Bachelor of Science Bachelor of Science Brinza, Aria Brisson-Monteith, Wilkes Bachelor of Science Broadus, Antonio Kris Bachelor of Science

Brock, Cody Allen Bachelor of Science Brolan, Joseph Thomas Bachelor of Science Brookins, Diamonique Marshay Bachelor of Science Brooks, Dane L Bachelor of Science Brower, Madisson Elise Bachelor of Science Bachelor of Science Brown Jr, Gino Eugene

Brown, Alexandria Marie

Certificate Undergraduate Brown, Alexandria Marie

Brown, Carson Wolfgang Bachelor of Science Bachelor of Science Brown, Jalen Tony Bachelor of Science Brown, Jerry Alan Brown, Lonnell, Jr Bachelor of Science Brown, MaKenzie Allynn Bachelor of Science Brown, Victoria Marie Bachelor of Science Brushaber, Joshua Edwin Bachelor of Science Bryan, Benjamin Riley Bachelor of Science Bryan, Douglas Wayne Bachelor of Science Bryer, Benjamin Lester Bachelor of Science Buchanan, Kendra L Bachelor of Science Bachelor of Science Buck, Logan E Buck, Logan E Bachelor of Science Buckallew, Erin Anne Bachelor of Science Buckley, Timmy Lavell Bachelor of Science

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Buffington, Zerek Canaan

Buford, Nevia

Bullington, Meghan Allyce

Bunch, Jacob

Buoy, Andrew James Burke, Myles Jeffrey Burkett, Adam Joseph Burnham, Lanny Wayne, Jr

Burns, Amber-Lynn Joann Burress, Lauren Marie Burris, Taylor N

Burton, Clayton Carl Burtt, Martin Dyar

Bushoom, Jordan Alexander Bush, Michael Thomas Bushey, Brittney Noel

Bushue, Zakary T Buss, Brian George, Jr Butler, Todd Alan Butts, Austin Russell Byerly, Jeffrey D Cain, Alana Nicole

Calkins, Rachel Nicole Calvin, Anastasia Marie Calzaretta, Heather A Camden, Kennedy A Camden, Kennedy A

Cameron, Autumn Nicole Campbell, Dylan Ka Campbell, Gianni Jordan

Campbell, Jessica

Canavan, Matthew Kaleb Candelario, Estela

Cardenas, Marla I Carlisle, Ryan O'Shea Carmean, Haylet Marie

Carnahan, Sierra Cheyenne Carnighan, Andrew Arthur

Caron, Catherine Faith Carroll, Danielle Barbara

Carroll, Danielle Barbara Carroll, James Arthur

Carroll, James Arthur
Carter, Daley Matthew Ammar

Carter, Leah Elizabeth
Carter, Leah Elizabeth
Carty, Hannah M

Bachelor of Science

Bachelor of Science
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Bachelor of Social Work Bachelor of Science Bachelor of Science

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Bachelor of Science Bachelor of Science Bachelor of Science

Bachelor of Science Bachelor of Science Bachelor of Science Bachelor of Science

Bachelor of Science Bachelor of Social Work Bachelor of Science

Bachelor of Science Bachelor of Science

Certificate Undergraduate

Bachelor of Science Bachelor of Science

Caton, Jackie Irene Bachelor of Science Catt, Kaleh Michelle Bachelor of Science Cawood, Samuel J Bachelor of Science Champagne, Jennifer A Bachelor of Science Champagne, Michelle Ann Bachelor of Science Chase, Shelley Marie Bachelor of Science Chavis, Patrick Estolia, V Bachelor of Science Chess, Brittany Ann Bachelor of Science Chrisman, Christopher Flint Bachelor of Science Christensen, Freja Lilly Bachelor of Science

Christophel, Matthew Thomas Bachelor of Science Churchill, Benjamin Caldwell Bachelor of Science Clark, Aubrey Megan Bachelor of Arts Clark, Caleb Jeffrey Bachelor of Science Clark, Lexie Jon Bachelor of Science Clark, Logan Robert Bachelor of Science Clark, Nicholas Andrew Bachelor of Science Clements, Aaron R Bachelor of Science Clothier, Cassidy L Bachelor of Science Clothier, Cassidy L Bachelor of Science Clouse, Paige Bachelor of Social Work Cochrane, Patricia Catherine Bachelor of Science

Cochrane, Patricia Catherine

Coffer, TaDonja M.

Cole, Faith Denise

Cole, Matthew Robert

Coleman, Thomas Lamont

Collier, Mitchell Thomas

Bachelor of Science

Collier, Mitchell Thomas

Bachelor of Arts

Colter, Celia Lynne Bachelor of Music Education

Bachelor of Science Combs, Lauren Hunter Compton, Amber L Bachelor of Arts Compton, Amber L Bachelor of Arts Compton, John Frank Bachelor of Science Conklin, Elizabeth Ann Bachelor of Science Connolly, Kelly M Bachelor of Science Bachelor of Science Connolly, Kelly M Conrad, Cody A Bachelor of Science Cook, Alison C Bachelor of Science Cook, Alison C Bachelor of Science Cook, Alyssa B Bachelor of Science Cook, Megan Anna Bachelor of Science Cooksey, Alexus Leigh Bachelor of Science Cooley, Avery Duran Bachelor of Science Bachelor of Science Cooper, Keeton Cooper, Zachary Bryan Bachelor of Science Coovert, Joshua Michael Thomas Bachelor of Science Coovert, Nicholas J Bachelor of Science

Corder, Hannah Elizabeth Bachelor of Science Corlew, Tiffany Joann Bachelor of Science Cottom, Emily Caroline Bachelor of Science Covele, Ryan Nicholas Bachelor of Science Cox, Ariel Christina Bachelor of Science Cox, Darren L Bachelor of Science Cox, Matthew Reed Bachelor of Science Crawford, Reed D Bachelor of Science Croft, Brenna Danielle Bachelor of Science Croley, Braxton Bachelor of Science Cromer, Dustin S Bachelor of Science Cronin, Carmen JoAnn Bachelor of Arts Bachelor of Arts Cronin, Carmen JoAnn

Cronin, Carmen JoAnn Certificate Undergraduate

Crosby, Alexis E Bachelor of Science Crosby, Alexis E Bachelor of Science Crouch, Adam Bachelor of Science Crouch, Adam Bachelor of Science Crum, Darian Jacinta Jean Bachelor of Science Crum, Darian Jacinta Jean Bachelor of Science Crum, Mason Matthew Bachelor of Science Crutchfield, Tristan Robert Bachelor of Science Bachelor of Science Cui, Kaiming Cull, Kelsea Denise Bachelor of Science Cunningham, Tut Joe Bachelor of Science Cuzzetto, Rebecca Mary Frances Bachelor of Science Cvengros, Benjamin Bachelor of Science

D'Annunzio, Courtney Elyse Bachelor of Science in Nursing

Daugherty, Brooklyn May Bachelor of Science Davis, Alexis Leigh Bachelor of Science Davis, Conner Michael Bachelor of Science Davis, Conner Michael Bachelor of Science Davis, Lindsey Brooke Bachelor of Science Bachelor of Science Davis, Lindsey Brooke Davis-King, Kelvin Eugene, Jr Bachelor of Science Dayton, Peter Bachelor of Science

Cvengros, Benjamin

Denhart, Madison D

Dammerman, Mikayla Micole

De Leon, Fabian Omar Bachelor of Science De Paz, Adriana Bachelor of Science Deal, Madison R Bachelor of Science Deckard, Christopher D Bachelor of Science Decker, Jakob Joseph Bachelor of Science Bachelor of Science Deko, Robert J., Jr DeLeurere, Michael Armand Bachelor of Science Denham, Sarah Elizabeth Bachelor of Science

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Bachelor of Science

Bachelor of Science

Dennany, Mitchell David Bachelor of Science Denney, Michelle Bachelor of Science Denning, Riley P Bachelor of Science Denny, Breann Leshea Bachelor of Science Denny, Emily M Bachelor of Science DeSplinter, Seth Joseph Bachelor of Science Dezsi, Morgan Renee Bachelor of Science Dial, Audra N Bachelor of Science Dial, Audra N Bachelor of Science Diaz, Cathalyn B Bachelor of Science Dickison, Taylor Jane Bachelor of Science Doades, Shelby Jo Bachelor of Science Doades, Shelby Jo Bachelor of Science Dobson, Jennifer Brook Bachelor of Science Domina, Emily Joyce Bachelor of Science Bachelor of Science Dooley, Robert Eugene Bachelor of Social Work Doppler, Jacob Jordan Doran, George Charles, III Bachelor of Science Douglas, Seneca K Bachelor of Science Dover, Chase Bachelor of Science Downen, Kristen Elizabeth Bachelor of Science Downing, Thomas Michael Bachelor of Science Bachelor of Science Draughon, Alec Stephen Bachelor of Science Driggs, Cooper Dryden, Andrew Douglas Bachelor of Science Dulworth, Ryan Chance Bachelor of Science Dunagan, Kayla Michele Bachelor of Science Dunagan, Kayla Michele Bachelor of Science Duncan, David L Bachelor of Science Dunham, Lorena Jo Bachelor of Science

Dupin, Shelby Nicole Certificate Undergraduate
Dupin, Shelby Nicole Certificate Undergraduate

Dunham, Lorena Jo

Dupin, Shelby Nicole

Dusek, Holly L Bachelor of Science Dusek, Holly L Bachelor of Science Dyer, Brandon Bachelor of Science Dziekonska, Patrycja Bachelor of Science Eagleson, Elyse Marie Bachelor of Science Eagleson, Elyse Marie Bachelor of Science Eaton, Jerry Neil, JR Bachelor of Science Echols, De'Ja Bachelor of Science Echols, De'Ja Bachelor of Science Bachelor of Science Eckrote, Emma Elisabeth Eckrote, Emma Elisabeth Bachelor of Science Edmonds, Damani Bachelor of Science Edmonds, Damani

Certificate Undergraduate
ISU Board of Trustees Minutes

Bachelor of Science

Bachelor of Science

Edwards, Ahmari Bachelor of Science Edwards, Morgan Rile Bachelor of Science Egan, Kari E Bachelor of Science Eickman, Emilee Christine Bachelor of Science Eilbracht, Ionathan C Bachelor of Science Elbaor, Briana Marie Bachelor of Science Elkins, Breonnia Nicole Bachelor of Science Elkjer, Bergen Elizabeth Bachelor of Science Elliott, Jonathan Thomas Bachelor of Science Elliott, Thomas Lindal, III Bachelor of Science Ellis, Tashara Nichol Bachelor of Science Elmer, Taylor Renee Bachelor of Science Elpers, Alexis Earlean Bachelor of Science Elrod, Nolan Dale Bachelor of Science Elsheikh Mustafa, Mustafa Bachelor of Science Endris, Zebendon Phillip Bachelor of Science

English, Emily Ann Bachelor of Science in Nursing

English, Tierra Nicole Bachelor of Science Bachelor of Science Ernsting, Sarah Ann Ervin, Adaire Alise Bachelor of Science Estrada, Birzavit Augusto Bachelor of Science Bachelor of Science Etnier, Katy Marie Evans, Brandon Blake Bachelor of Science Evans, Lanie Amelia Rose Bachelor of Arts Evans, Tichina Bachelor of Science Eyrich, Chase Curtis Bachelor of Science Faberbock, Jordan Nikole Bachelor of Science Faine, Ella Marie Bachelor of Science Faulkner, Willie Lepsalms Bachelor of Science Favali, Caitlin Elizabeth Bachelor of Science Fehr, Cole C Bachelor of Science

Fendrick, Kylie Janeen Bachelor of Science Fendrick, Kylie Janeen Bachelor of Science Feuquay, Mallory Jeanne Bachelor of Science Feuquay, Michael David Bachelor of Science Fiddler, Haley Amanda Bachelor of Science Fischer, Katharine O Bachelor of Science Fischer, Kelsie Marie Bachelor of Science Fisher, Bernard Christopher Bachelor of Science Fisher, Mary Irene Bachelor of Science Fleck, Gabriel Bryan Bachelor of Science Fleming, Cameron G Bachelor of Science Flood, Brianna Bachelor of Science Bachelor of Science Flores, Melissa Flynn, John Edward, III Bachelor of Science Folger, David Chandler Bachelor of Science Foltz, Alyssa F Bachelor of Science

Forbes, Rachel Bachelor of Science
Forston, Shelby C Bachelor of Science
Fortner, Emily Jo Bachelor of Science
Fortner, Emily Jo Bachelor of Science
Foster, Jacob Lane Bachelor of Science
Foster, Megan R Bachelor of Science

Fox, Adam J Bachelor of Science in Nursing

Fox, Kyle Michael Bachelor of Science Bachelor of Science Fox, Shelby A Frankville, Alex G Bachelor of Science Frazier, D'Andre Jalen Bachelor of Science Frazier, Sydney LeNell Bachelor of Science Freed, Katelyn Nicole Bachelor of Science Freeman, Kyree Shavae Bachelor of Science Freesmeier, Elaina M Bachelor of Science

Freesmeier, Elaina M Certificate Undergraduate

Frensemeier, Shelby L Bachelor of Science Frensemeier, Shelby L Bachelor of Science Frey, Kelly Marie Bachelor of Science Fritz, Darcie Jo Bachelor of Science Fritz, Darcie Jo Bachelor of Science Fritz, Merissa Jean Bachelor of Science Froderman, Jorden John Bachelor of Science Fulford, Luke S Bachelor of Science Fulton, Laura Renee Bachelor of Science

Fultz, Laura Elizabeth Bachelor of Music Education

Galloway, Vandon Joel Bachelor of Arts
Garcia, Eduardo Matthew Bachelor of Science
Garcia, Megan V Bachelor of Science
Gardin, Erik Bachelor of Science
Gardner, Brooke Kay Bachelor of Science

Gardner, Brooke Kay

Certificate Undergraduate

Garrard, Corey Jean

Garrard, Corey Jean

Garrett, Dazzmen Martel

Garvin, Sarah Elizabeth

Gaskill, Ellie Lorraine

Gasper, Spencer Kenneth

Gatewood, Jacob Dale

Gavaghan, Emily Christine Cook

Bachelor of Science

Gavaghan, Emily Christine Cook
Gay, Mason Blaine
Bachelor of Science
Gay, Mason Blaine
Bachelor of Science
Bachelor of Science
Gearhart, Andrew Charles
Bachelor of Science
Geiger, Sarah Elisabeth
Bachelor of Science
Genullis, McKenna John Garrett
Bachelor of Science
Bachelor of Science

Genullis, McKenna John Garrett
George, Taylor Kirsten
Gesiakowski, Scott
Bachelor of Science
Bachelor of Arts

Gette, Katelyn Danielle Bachelor of Science Gette, Katelyn Danielle Bachelor of Science Gibson, Brittany Nicole Bachelor of Science Gibson, Kiresten Marie Bachelor of Science Gilcrease, Aaron Bachelor of Science Gilley, Brittany Anne-Marie Bachelor of Science Gilliam, Jeffrey T Bachelor of Science Gilliland, Stephanie Bachelor of Science Gilmore, Albert Charles Bachelor of Science Ginn, Ashley Nicole Bachelor of Science Giocolo, Michael J Bachelor of Science Girton, Kodie Wayne Bachelor of Science Goble, Deidre B Bachelor of Science Goheen, Demitria Shannon Bachelor of Science Goins, Christa Marie Bachelor of Science Goke, Aaron Michael Bachelor of Science Golish, Gage Lee Bachelor of Science Goodman, Bria Jo Bachelor of Science Goodman, Delbert C Bachelor of Science Gorman, Corey D Bachelor of Science Graham Jr, Michael Andrew Bachelor of Science Grant, Emily Bachelor of Science Gray, Caleb M Bachelor of Science Gray, Jared Ray Bachelor of Science Green, Aleksey Brooke Bachelor of Science Green, Aleksey Brooke Bachelor of Science Green, Cameron L Bachelor of Science Bachelor of Science Green, Vernice Ann Greer, Brennan Tyler Bachelor of Science Bachelor of Science Gregory, Kevaris Gress, Amanda M Bachelor of Science Greuel, Valerie Anne-Marie Bachelor of Science Griesemer, Monica Lee Bachelor of Science Griesemer, Monica Lee Bachelor of Science Griffard, Caleb Anthony Bachelor of Science Griffin, Rachel Elizabeth Bachelor of Science Griffin, Rachel Elizabeth Bachelor of Science Grimm, James Jordan Bachelor of Science Gruenert, Mackenzi B Bachelor of Science Gruenert, Mackenzi B Bachelor of Science Guenzel, Anthony I Bachelor of Science Guffey, Joshua Neil Bachelor of Science Hackney, Brian David Bachelor of Science Bachelor of Science Haggerty, Darion Douglas Hale, Cristen M Bachelor of Science Bachelor of Science Hale, Stephanie Lynn

Haley, Ajehla

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Hall, Haley A Bachelor of Science Hall, Haley A Bachelor of Science Hall, Kajanee Bachelor of Science Hall, Sarah M Bachelor of Arts Hall, Zachary Michael Leon Bachelor of Science Hammond, Heather Michelle Lynn Bachelor of Fine Arts Hammond, Mallory Anne Bachelor of Science

Hammond, Mallory Anne Certificate Undergraduate

Hamon, Emily Michelle Bachelor of Science Hamrick, Mackenzie Sue Bachelor of Science Hance, Keenan Alek Bachelor of Science Hannahs, Kylee E Bachelor of Science Hanrahan, Bayleigh Kay Bachelor of Science Hansel, Nathan Joseph Bachelor of Science Hansen, Ryan David Bachelor of Science Harden, Hannah Rose Bachelor of Science

Harden, Hannah Rose Certificate Undergraduate Harder, Nicole Elaine Bachelor of Science

Bachelor of Music Education Harding, Francis G

Hardy, Andrew S Bachelor of Science Harmon, Chance Everett Bachelor of Science Bachelor of Science Harpenau, Hannah Elizabeth Harpenau, Hannah Elizabeth Bachelor of Science Bachelor of Science Harpenau, Olivia Ruth Harpenau, Olivia Ruth Bachelor of Science Harper, Kemp Owyne Bachelor of Science Harpold, Joseph Andrew Bachelor of Science Harrah, Grace Rebecca Bachelor of Science Harris III, Edwin Bachelor of Science Harris, Courtney Alissa Bachelor of Science

Bachelor of Music Education Harvey, Matthew Walter

Hayden, Chantel Bachelor of Science Hayden, Kelly Jo Bachelor of Science Hayden, Kelly Jo Bachelor of Science Hayes, Andrew J Bachelor of Arts

Hayes, Andrew J Certificate Undergraduate Bachelor of Science

Hayes, Ramsey J Hayes, Sarah Beth Bachelor of Science Healy, James Steven Bachelor of Science Heath, Courtney N Bachelor of Science Heath, Courtney N Bachelor of Science Hedden, Amber Jean-Marie Bachelor of Social Work Heisserer, Madison Haley Thompson Bachelor of Science Bachelor of Science

Held, Wyatt James

Hart, Aleta Marie

Bachelor of Science Hemingway, Nelson Chandler Hemrich, Ashley Nicole Bachelor of Science

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Henderson, Ashton Nicole
Henderson, Ashton Nicole
Henderson, Marisa R
Henderson, Marisa R
Bachelor of Science
Henderson, Marisa R
Bachelor of Science
Henn, John H.
Bachelor of Science
Herald, Shyla Marie
Bachelor of Social Work
Herbst, Casandra Ann
Bachelor of Science in Nursing

Herfel, Justin Ray

Hernandez, Brandson Salvador

Hernandez, Caitlyn J

Bachelor of Science

Hibdon, Shannon Elijah Bachelor of Science Higgins, Alexis Mariah Bachelor of Science Hile, Andrew M Bachelor of Science Hill, Anna Teresa Bachelor of Science Hill, Margaret R Bachelor of Science Bachelor of Science Hill, Margaret R Hillis, Brakayla Renee Bachelor of Science Hillis, Brakayla Renee Bachelor of Science Hilton, Kaitlyn M Bachelor of Science Hines, Aaron Donald Bachelor of Science Hintz, Lindsey Taylor Bachelor of Science Hoagland, Landen Lee Bachelor of Science Hoback, Alyssa Nicole Bachelor of Social Work Bachelor of Science

Hobbs, Logan Hochhalter, Brittney Paige Bachelor of Science Hochhalter, Brittney Paige Bachelor of Science Hocker, Melanie A Bachelor of Science Hocker, Melanie A Bachelor of Science Hoesman, Koty Harold Bachelor of Science Hoff, Adam Donald Bachelor of Science Hoff, Adam Donald Bachelor of Science Hoffman, Amanda Jo Bachelor of Science Bachelor of Science Hogan, Kayla Arielle Hogan, Mallory Elizabeth Karin Bachelor of Science Holden, James Dillon Bachelor of Science

Holmes, Juwan M Bachelor of Science Holowicki, Anna N Bachelor of Science Holowicki, Anna N Bachelor of Science Holt, Christina A Bachelor of Science Holycross, Valerie Lynn Bachelor of Science Bachelor of Science Honeycutt, Patrick Ryan Hopkins, Allen Patrick Bachelor of Science Bachelor of Science Hopkins, Jacy Tyler Hopper, Molly A Bachelor of Science

Horan, Jordan Jean Bachelor of Science
Hosfield, Maggie Bachelor of Science
Hoskins, Kristen Brooke Bachelor of Science
Hossler, Alaina Marie Bachelor of Science
Hosticka, Grant Matthias Bachelor of Science

Hosticka, Grant Matthias Certificate Undergraduate

Hountz, Emily Nicole Bachelor of Science Howard, DeShea-Marie Nichole Bachelor of Science Howard, Monet Michelle Bachelor of Science Bachelor of Science Howdeshell, Alex Bryant Hoy, Edward Jr Bachelor of Science Huang, Jenny Bachelor of Science Hufford, Katelyn Nicole Bachelor of Science Hufford, Katelyn Nicole Bachelor of Science Hughes, Jay Shara Loren Bachelor of Arts Hulett, Natalie Rose Bachelor of Science Hull, Kenneth Michael Bachelor of Science Hull, Nathan Patrick Bachelor of Science Hunt, Samantha G Bachelor of Science

Hurst, Delanee Brooke Bachelor of Science Hutchens, Kelly Bachelor of Science Hutchinson, Ashley Chantell Bachelor of Science Hutson, Kailyn Elizabeth Bachelor of Science Huxford, Brianne N Bachelor of Science Huxford, Brianne N Bachelor of Science Hwang, Jeong Sik Bachelor of Science Bachelor of Science Ingram, Johannah Irving, David Bachelor of Science Irwin, Giovanna Nicole Bachelor of Science Jackson, Aaliyah Nicole Bachelor of Science Jackson, Joshua J Bachelor of Science Jackson, Oschtisha Aundea Renee Bachelor of Science

Jackson, Paris Dominique Bachelor of Science Jacobs, Henry Gavin Bachelor of Science Jacobs, Tristan Alexander Bachelor of Science Jagger, Jessica Dianne Bachelor of Science James, Brandon Edward Bachelor of Science James, Colton Douglas Bachelor of Science James, Kamilah Quashai Bachelor of Science James, Kassi M Bachelor of Science James, Kayla Lashai Bachelor of Science Jasir, Khalid Bachelor of Science Jenkins, Harrison D Bachelor of Science Bachelor of Science Jenkins, Renee Jo Jenkins, Travis Thomas Bachelor of Science

Jennette, Deborah L Bachelor of Science in Nursing

Jillye, Shaquilah A Bachelor of Science

Jines, Seth Robert Bachelor of Arts John, Chelsea Anne Bachelor of Science Johnson, Amanda Brooke Bachelor of Science Johnson, Courtney Ann Bachelor of Science Johnson, Courtney Ann Bachelor of Science Johnson, Courtney Joinae Bachelor of Science Johnson, HyDiea RaeAnn Bachelor of Science Johnson, Kiarra Monique Bachelor of Science Johnson, Laura Elaine Bachelor of Science Bachelor of Science Johnson, Logan A Johnson, Merritt K Bachelor of Science Johnson, Merritt K Bachelor of Science Johnson, Tyrell Deshae Bachelor of Science Jones, Christopher Bachelor of Science Jones, Christopher Bryan Bachelor of Science Jones, Courtland Paine Bachelor of Arts Jones, Dakota Nicholas Bachelor of Music Jones, Gregory Bachelor of Fine Arts Jones, Jessica K Bachelor of Science Jones, Julia S Bachelor of Science Jones, Katy R Bachelor of Science Bachelor of Science Jones, Santiago Dayon Jones, Special Denise Bachelor of Science Jones, Thomas Jason Bachelor of Science Jones, Thurman Ayrius Bachelor of Science Jones, Zachary A Bachelor of Science Jordan, Adam Bachelor of Science Judge, Shelby Jacklin Bachelor of Science Kabangu, Muleka Bachelor of Science Kain, Trent Bachelor of Science Kalfut, Hadi Bachelor of Science Karrer, Nicole M Bachelor of Science Kato, Leyland Takeru Bachelor of Science Kaufman, Audrey C Bachelor of Science Kaur, Harjot Bachelor of Science Bachelor of Science Kaur, Harjot Kay, Cody Alan Bachelor of Science Kays, Alexander Michael Bachelor of Science Keeling, Lyndon E Bachelor of Science Keen, Logan James Bachelor of Science Kelch, Kate E Bachelor of Science keller, Collin Michael Bachelor of Science Keller, Timothy J Bachelor of Science Bachelor of Science Kellett, Torin Shea Kelly, Dontrell Javonte Bachelor of Science Kelly, Michaela Bachelor of Science Kemp, Brittany Elise Bachelor of Science

Kemp, Brittany Elise Bachelor of Science Kendall, Conner Jo Bachelor of Science Kerner, Emily Marie Bachelor of Science Kerner, Emily Marie Bachelor of Science Kerns, Austin John Bachelor of Science Kerrick, Travis James Bachelor of Science Ketcha, Linus Babila Bachelor of Science Ketcham, Cassandra Paige Bachelor of Science Bachelor of Science Ketcham, Cassandra Paige Bachelor of Science Khangura, Jaskamal Singh Kijurna, Nicholas Milan Bachelor of Science Kincaid, Megan Paige Bachelor of Science King, Cory James Bachelor of Science Bachelor of Science Kinnaman, Cameron James Kinney, Jason Alan Bachelor of Science Kirk, Jennifer Rene Bachelor of Arts Kirkman III, Wendell L Bachelor of Science Klopp, Abby Lynn Bachelor of Arts Bachelor of Science Knapp, Jacob Cooper Knies, Sara Renae Bachelor of Science Knox, Marketa Shanell Bachelor of Science Kochvar, Brooklyn S Bachelor of Science Kohler, Alexandra Lynn Bachelor of Science Kolhouse, Jacqueline Deniese Bachelor of Science Kondelka, Stefan Bachelor of Science Koos, Mallory Bachelor of Science Kpoti, Clarisse Bachelor of Science Kramer, Kylie Marie Bachelor of Science Kraus, Kara Lynn Bachelor of Science Kraus, Kara Lynn Bachelor of Science Kreke, Calvin Lee Bachelor of Science Kring, Kelsey Rae Bachelor of Science Bachelor of Science Krutsinger, Amber June Kuehl, Austin Bachelor of Science Kuffel, Matt Bachelor of Science Kula, Derrick Anthony Bachelor of Science

Kumar, Jessica Lynn Bachelor of Science in Nursing

Kutch, Austin Hunter

Kyrouac, Carmen Marie

Bachelor of Science
LaChance, Melissa LouAnn
Bachelor of Science
LaDow, Lauren Elizabeth
Bachelor of Science
Bachelor of Science

Kulpinski, Lindsay Kay

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Lagenour, Wesley Alan

Lain, Bryce T

Bachelor of Science

Bachelor of Social Work

Bachelor of Science

Bachelor of Science

Langmeyer, Hailey McCay

Larrabee, Chelsea Nicole

Latham, Jamie

Bachelor of Science

Latta, Elizabeth Lavaun

Lawler, Jordyn Renee

Lawler, Shelby F

Bachelor of Science

Leigh, Alandra Beth Bachelor of Science Lence, Allison B Bachelor of Science Bachelor of Science Lence, Allison B Lentz, Abby Nicole Bachelor of Science Leonard, Natasha C Bachelor of Science Leverett, Kylee M Bachelor of Science Lewis, Brittany Nicole Bachelor of Science Lewis, NaTeisha Vanee Bachelor of Science Lewis, Rodney Tyler Bachelor of Science Lex, Hannah Nicole Bachelor of Science Leyes, Sara J Bachelor of Science Leyes, Sara J Bachelor of Science Li, Chi Hin Rex Bachelor of Science

Lin, Yunfeng Bachelor of Science
Lindley, Haley Kay Bachelor of Science
Lindsay, Matthew Donald Bachelor of Science
Lindsey, Sarah A Bachelor of Science
Lindsey, Sarah A Bachelor of Science
Lingenfelter, Kassidy W Bachelor of Science
Linne, Tristan Shane Bachelor of Science

Linne, Tristan Shane Certificate Undergraduate

Lisenbee, India Renee Ward

Littlejohn, Daniel T

Bachelor of Science

Loebker, Katherine E

Bachelor of Science

Long, Lisa Michele

Bachelor of Science

Long, Lisa Michele Certificate Undergraduate

Longenecker, Megan Nicole

Longenecker, Megan Nicole

Longenecker, Summer Storm

Bachelor of Science

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Longnecker, Summer Storm Certificate Undergraduate

Loosemore, John ForrestBachelor of ScienceLovett, Michael LeeBachelor of ScienceLucas, DarienBachelor of Science

Lueck, Halle Bachelor of Science Madden, Christopher James Bachelor of Science Madkhliy, Moath Hadi Bachelor of Science Maeng, Elizabeth Ann Bachelor of Science Mahome, Darius Bachelor of Science Major, John Michael F Bachelor of Science Malone, Brennan B Bachelor of Science Malone, Jalen Lamar Bachelor of Social Work Maloy, Saime Marie Bachelor of Science Manning, William Nathaniel Bachelor of Science Manriquez, Breanna Lee Bachelor of Science Mansour, Abdelrahman Ahmed Bachelor of Science Marashli Jr, Amar Bashar Bachelor of Science March, Emily Danielle Bachelor of Science March, Emily Danielle Bachelor of Science Marlow, Stephanie Christina Bachelor of Science Marshall, Mary Anne Bachelor of Science Marshall, Sarah Anne Bachelor of Science Martin, Briana Sue Bachelor of Science Martin, Jeremy Adam Bachelor of Science Martin, John J Bachelor of Science Martin, Olivia M Bachelor of Science Martin, Rajon Al-Terik Bachelor of Science

Martinez, Marissa F Bachelor of Science Martinez, Rafael Bachelor of Science

Martinez, Rafael Certificate Undergraduate

Martino, Madalena Carmela Bachelor of Science Bachelor of Science Mascari, Christopher Mason, Jo'Brea Akesh Bachelor of Science Massaro, Dominic William Bachelor of Science Massoels, Jeremy R Bachelor of Science Mathews, Mirissa Bonita Bachelor of Social Work Mathieu, Brittany Bachelor of Science Mathyer, Emily M Bachelor of Science Mattes, Breana Jade Bachelor of Social Work Bachelor of Science Mattingly, Sydni Joy Mattioli, Dana Marie Bachelor of Science Mattioli, Dana Marie Bachelor of Science Maxwell, Lauren F Bachelor of Science Bachelor of Science May, Antonio J

May, Michael Paul Bachelor of Science
May, Spencer Daniel Bachelor of Science
Mayberry, Nadia Danae Bachelor of Science
Mayer, Alexa Faythe Bachelor of Science
McAuliffe, Mary Frances Bachelor of Science
McBride, Kalib Luke Bachelor of Science
McBride, Kalib Luke Bachelor of Science

McCain, Ashley Denyce Bachelor of Science McCann, Amy Elizabeth Bachelor of Science McCarter, Barry Israel Bachelor of Science McCarter, Nicole Marie Bachelor of Science McCarty, Bethany Jane Bachelor of Arts McCarty, Bethany Jane Bachelor of Arts McCarty, Bethany Jane Bachelor of Science McCarty, Bethany Jane Bachelor of Science

McCarty, Bethany Jane

McCloud, Courtney Lynn

McCord, Hunter C

McCray, Brittany

McDaniel, Johna Quin Ja Vea' La Rea

McElley, Shyanne Marie

McCarty, Bethany Jane

Bachelor of Science

McElley, Shyanne Marie Certificate Undergraduate

McGlaun, Norvell Tyrell

McGregor, Becca E

McGuire, Lauren J

Bachelor of Science

Bachelor of Science

McHargue, Mackenzee Colleen

Bachelor of Science

McHargue, Mackenzee Colleen

Bachelor of Science

McIntosh, Casey Lynn

McIntosh, Joseph Edward

McIntosh, Joseph Edward

McIntyre, Kylie Nicole

McKinney, Donya A

McNabb, Sean William

McNeal, Alyssa Pfeifer

McNeal, Shalynn Quantae

McNeil, Alan I

Bachelor of Science

McNeal, Shalynn Quantae

McNeil, Alan J

Bachelor of Science

Meadows, Jordan M

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Meadows, Jordan M

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Meares, Ashton M

Bachelor of Science

Medley, Darline Renee

Bachelor of Science

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Mele, Alexis Bachelor of Science Menson, Janiesha Le'shay Bachelor of Science Merkel, Latesha R Bachelor of Fine Arts Merkel, Latesha R Bachelor of Fine Arts Mershon, Melissa Louise Bachelor of Science Meunier, Caroline Julia Bachelor of Science Meyer, Vittoria L Bachelor of Science Bachelor of Science Meyer, William Harold

Mickus, Taylor Alexis

Middleton, Kelsey Nicole

Midgett Jr, Karbalto Falando

Mikles, Logan David

Mikus, James Vincent

Bachelor of Science

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Michaud, Joshua Daniel

Milata, Anthony Michael

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Miles, Alexandria Catherine Bachelor of Science Milikan, Jesse Bachelor of Science Millard, MaryAnn Rae Bachelor of Science Miller, Aaron T Bachelor of Science Miller, Abigail Kay Bachelor of Science Miller, Ari Bachelor of Science Miller, Ashley Lynn Bachelor of Science Miller, Ashley Lynn Bachelor of Science Miller, Conner Patrick Bachelor of Science Miller, Elise Marie Bachelor of Science Mitchell, Katelyn Marie Bachelor of Science Mobley, William Taylor Bachelor of Science Monds, Jerald Thomas Bachelor of Science Mondy, Stephen M Bachelor of Science Moody, Kyle Bachelor of Science Bachelor of Science Moody, Weston R Moore, Cicara Ashley Bachelor of Science

Moore, Stephanie J Bachelor of Science Morales, Armoni Rosita Bachelor of Science Bachelor of Science Morales, Juan Ernesto Bachelor of Science Morales, Mariangel Bachelor of Science Morris, Haley A Morris, Lydianne G Bachelor of Science Bachelor of Science Morris, Monica M Morris, Monica M Bachelor of Science Morris, Ronika M Bachelor of Science

Moore, Dezha Marie

Moore, Megen Michelle

Moore, Kyle A

Morris, Ronika M Certificate Undergraduate

Morrison, Davonta Lee Bachelor of Science
Morrison, Madison Jane Bachelor of Science

Morrison, Madison Jane Certificate Undergraduate

Morrissey, Johnathon Thomas Bachelor of Science
Morton, Paisley Michaella Bachelor of Science
Moss, Shailyn N Bachelor of Science
Motley, Omega Glynn Bachelor of Science

Motley, Omega Glynn Certificate Undergraduate

Muddasani, Pradeep Bachelor of Science Muha, Tyler Joseph Bachelor of Science Mumaw, Macy Bachelor of Science Mun, Taylor Mae Bachelor of Science Murphy, Brandon James Bachelor of Science Bachelor of Science Murtagh, Jaime Paul Muse, Danielle Elaine Bachelor of Science Bachelor of Science Muse, Danielle Elaine Myers, Michael Andrew Bachelor of Science

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Bachelor of Science

Bachelor of Science

Myrtil, Penninah Bachelor of Science Nail, Christopher Nicholas Topper Bachelor of Science Natalie, Taylor E Bachelor of Science Natt, Courtney M Bachelor of Science Natt, Courtney M Bachelor of Science Nauert, Jordan D Bachelor of Science Ndifor, Lenora Bachelor of Science Neal, Dakota LuCinda Bachelor of Science Bachelor of Science Neeb, Maurissa A Neihart, Anna L Bachelor of Science Neihart, Anna L Bachelor of Science Nelson, Destynee Bachelor of Social Work Nethery, Rebecca Danielle Bachelor of Science Bachelor of Science New, Emily Mackenzie Newsome, Jamie L Bachelor of Science Newton, Katelynn Sabrina Bachelor of Science Newton, Nathaniel M Bachelor of Science Bachelor of Science Bachelor of Science

Ngoy, Patrick Niebrugge, Alexandra Nicole Niepagen, Abigail Davis Bachelor of Science Nkpe, Sonia Seyram Bachelor of Science Noel, Jasmine M Bachelor of Science Noland, Kristen Nichole Bachelor of Science Noles, James Ross Bachelor of Science Norton, Aleshia Marie Bachelor of Fine Arts Nuce, Andrew Mark Bachelor of Arts

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Nutt, Michael Gordon

Nwosu, Christian Noel

Oehler, Ashley Nicole

Ohlemeyer, Kacey J

Bachelor of Science

Bachelor of Science

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Bachelor of Science

Ojinnaka, Demonte

Bachelor of Science

Bachelor of Science

Bachelor of Science

Oladimeji, Alexander Olusheyi

Bachelor of Science

Olinger, Logan Bachelor of Science

Olson, Nicholas David Bachelor of Music Education

Olvera Vanzzini, Savanah Bachelor of Science Ortiz, Jocelyn Janel Bachelor of Science Osowski, Emma Jane Bachelor of Science Ottino, Justin Ramon Bachelor of Science Ottino, Justin Ramon Bachelor of Science Outcalt, Alyssa Dawn Bachelor of Science Page, Jessica Lynn Bachelor of Science Paidoussis, Stephanie Bachelor of Science Palmer, Daniel T Bachelor of Science Bachelor of Science Palmer, Emily Rose Paloma, Sarah Elizabeth Bachelor of Science Parmley, Tristan James Bachelor of Science Parra, Eduardo Bachelor of Science

Partain, Jessica Bachelor of Science Patchett, Caitlynn Sue Bachelor of Science Patel, Bina K Bachelor of Science Patel, Vaishnavi Prakashbhai Bachelor of Science Patrick, Kelsey Renee Bachelor of Science Patterson, Jeremy Bo Bachelor of Science Patterson, Sierra Brooke Bachelor of Science Patton, Devon Anthony Bachelor of Science Paul, Richard Darren Bachelor of Science Payne, Adam Bachelor of Science Payne, Elizabeth A Bachelor of Science Payne, Hannah Nicole Bachelor of Science Pena, Erial Elexus Bachelor of Science Perisho, Esther J Bachelor of Science Perisho, Esther J Bachelor of Science Bachelor of Science Perry, Logan Michael

Bachelor of Science Peters, Emily Rose Peterson, Elizabeth Lynn Bachelor of Science Peterson, Eric J Bachelor of Science Peterson, Kathryn Jo Bachelor of Science Peterson, Sarah Elizabeth Bachelor of Science Petrouskas, Brandi Gillian Bachelor of Science Bachelor of Science Pevlor, Jessica Lane Bachelor of Science Pham, Huy Nguyen Bachelor of Science Phillips, Donavan Piccione, Autumn Elizabeth Bachelor of Science Pickell, Christal Lynn Bachelor of Social Work Piercefield, Dylan Chase Bachelor of Science Pike, Quoleman Tyler Bachelor of Science Pike, Quoleman Tyler Certificate Undergraduate

Pillai, Sarmi Chandran Bachelor of Science Piper, Matthew Franklin Bachelor of Science Pitts, Jenny Lynn Bachelor of Science Platt, Michael Edward Bachelor of Science Polacek, Kelly N Bachelor of Science Bachelor of Science Polacek, Kelly N Polito, Ryan Bachelor of Science Pollard, Emily N Bachelor of Science

Pollard, Emily N Certificate Undergraduate

Bachelor of Science Pope, Mikayla Post, Jeffrey T Bachelor of Science Posz, Sydney Bachelor of Science Posz, Sydney Bachelor of Science Powell, Pishon Alexander Bachelor of Science Powers, Sarah E Bachelor of Science Pozil, Tresten Patrick Bachelor of Science Price, Elexis Rey-ann Bachelor of Science

Prindiville, Allison Bachelor of Science Protz, Brandy Michelle Bachelor of Science Protz, Brandy Michelle Bachelor of Science Prugle, Carly Bachelor of Science Pruitt, Justin Niel Bachelor of Science Pruitt, Lauren Elizabeth Bachelor of Science Pugh, Kevin James Bachelor of Science Pund, Baden Kenneth Bachelor of Science Pyle, Rebecca Nicole Bachelor of Science Bachelor of Science Qu, Xiangying Qualkenbush, Heather N Bachelor of Science Quick, Allison Maree Bachelor of Science Ramirez, Alexandria Desiree Bachelor of Science Ramirez, Kenia Bachelor of Arts Ramsey, Donna Jeannine Bachelor of Science Rank, Joseph D Bachelor of Science Rassel, Leslee Catherine Bachelor of Science Ratcliffe, Brycen John Bachelor of Science Bachelor of Science Ratcliffe, Brycen John Ray, Tucker Lee Bachelor of Science Reed, Thomas Nathaniel Bachelor of Science Rees, Brock Allen Bachelor of Science Reinken, Courtney Renee Bachelor of Science Reisinger, Abigail P Bachelor of Science Reiter, Austin J Bachelor of Science Renner, Laura Christine Bachelor of Science Renner, Laura Christine Bachelor of Science Resler, Taylor Jade Bachelor of Science Revesz, Joshua Tanner Bachelor of Science Rexroad, Jacquelynne Bachelor of Science Reyher, Whitney Breiann Bachelor of Science Reyher, Whitney Breiann Bachelor of Science Reynolds, Darrel Wayne Bachelor of Science Rhoton, Andrew Aloysius Bachelor of Science Richard, Margaret Kathryn Bachelor of Science Bachelor of Science Richardson, Zachary A Ricke, Brandon Michael Bachelor of Science Ridge, Cody A Bachelor of Science Ridge, Kourtnee Elane Bachelor of Social Work Ridgway, Jacob William Bachelor of Science Riggs, Elizabeth G Bachelor of Science Riggs, Meeghan Bachelor of Science Ringer, Keith Allen Bachelor of Science Bachelor of Science Ripperger, Paige Ripperger, Paige Bachelor of Science Ripperger, Samantha Kay Bachelor of Science Ripperger, Samantha Kay Bachelor of Science

Ritenour, Nicholas Matthew Bachelor of Science Rivera, Breanna Renee Bachelor of Science Rivera, Sabrina S Bachelor of Arts Rivera, Sabrina S Bachelor of Science Rivera-Valdez, Isabel Bachelor of Science Rivers, Weston John Bachelor of Science Roark, Parker Aaron Bachelor of Science Roberson, Rileigh Christine Bachelor of Arts Roberson, Rileigh Christine Bachelor of Arts

Roberson, Rileigh Christine Certificate Undergraduate

Roberts, Christopher Lee Bachelor of Science

Roberts, Kathryn J Bachelor of Science in Nursing

Robson, Lindsay Anne Bachelor of Science Robtoy, Zachary N Bachelor of Science Roetker, Lindsay Jo Bachelor of Science Bachelor of Science Rogers, Corey Lynn Bachelor of Science Rogers, James Antonio DeShae, Jr Bachelor of Science Rogutich, Adam Jon Rogutich, Adam Jon Bachelor of Science Rohrer, Andrew R Bachelor of Science Rollins, Ashli Bachelor of Science

Rollins, Ashli Certificate Undergraduate

Bachelor of Science Romero, AprilAnn Marie Roper, Cassaundra Re-Joice Tammoia Bachelor of Science Rose, Hannah Lee Bachelor of Science Rose, Hannah Lee Bachelor of Science Rosnett, Kaitlyn Marie Bachelor of Science Roth, Abby Caroline Bachelor of Science Ruddock, Rebecca L Bachelor of Science Rudisell, Rebecca Christina Bachelor of Science Rudisell, Rebecca Christina Bachelor of Science Rudolph, Erin Elizabeth Bachelor of Science Rukes, Mykka Nicole Bachelor of Science Rundle, Cory James Bachelor of Science Russel, Deanna Marie Bachelor of Science Russell, Brandon Micheal Bachelor of Science Rutledge, Melodie J Bachelor of Science Ryan, Taylor M Bachelor of Science Sababu, Idris Bachelor of Science

Sabins, Ashley

Salinetro, Adam

Sallee, Nicholas A

Sanders, Emily Elaine

Sanders, Grant J

Bachelor of Science

Sanders, Oakley Steven Davis
Schade, Ryan
Bachelor of Science
Bachelor of Science

Schaefer, Christopher C Bachelor of Science Schaeffer, Kyle Bachelor of Science Schantz, Makenzie Nicole Bachelor of Science Schingel, Luke Brennan Bachelor of Science Schlosser, Jacob Ryan Bachelor of Science Schmoll, Elizabeth Tru Bachelor of Science Schneider, Morgan E Bachelor of Science Schreiber, Scott Bachelor of Science Schroer, Paige N Bachelor of Science Schroering, Kendra Lynn Bachelor of Science Schumaker, James Alan Bachelor of Science Schumaker, Thomas Evan Bachelor of Science Schuman, Hunter R Bachelor of Science Schuster, Nathaniel Paul Bachelor of Science Schwent, Kaitlin Bachelor of Science Schwent, Kaitlin Bachelor of Science Bachelor of Science Scott, Brenton Scott, Clayton Levi Bachelor of Science Scott, Deanna M Bachelor of Science Scott, Justin T Bachelor of Science Scott, Lauren Mackenzie Bachelor of Science Scott, Ryann Elaine Bachelor of Science Sebanc, Nicholas E Bachelor of Science Sedam, Jennifer Rose Bachelor of Science Seemann, Samantha Bachelor of Science Seibert, Jacob Brian Bachelor of Science Seremet, Mathew J Bachelor of Science Settle, Heath James Bachelor of Science Sexton, Mikayla Bachelor of Science Sexton, Sydney Lee Bachelor of Science Seyffarth, McKayla Rose Bachelor of Science Shands, Regina Lynn Bachelor of Science Sharp, Jarred Gregory Bachelor of Science Shaw, Nathaniel Aaron Bachelor of Science Sheikh, Marian Bachelor of Science

Shelton, Vanessa Page Certificate Undergraduate

Shelton, Vanessa Page

Shepherd, Cyrena Lchonti Bachelor of Science Shevock, Cassandra Lynn Bachelor of Science Bachelor of Science Shipley, Alexis C Shipman, Tanner Michael Bachelor of Science Sikorski, Rachel Elizabeth Bachelor of Science Simmons, Xavier Demitrius Bachelor of Science Bachelor of Science Simms, Grant Michael Simon, Kayla LaNae Bachelor of Science Sims, Cody Bachelor of Science Skelton, Lauren Sandra Bachelor of Science

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Skipper, Aquirsa O Bachelor of Science Slankard, Alexandra A Bachelor of Science Sledge, Ariel Renee' Bachelor of Science Smentek, Meghan Nicole Bachelor of Science Smith, Alisha Michelle Bachelor of Science Smith, Ashley P Bachelor of Science Smith, Austin D Bachelor of Science Smith, Cooper Garrett Bachelor of Science Smith, Dakota Bachelor of Science Smith, Hannah Elizabeth Bachelor of Science Smith, Kaitlyn N Bachelor of Science Smith, Nathan Tanner Bachelor of Science Smith, Nathan Tanner Bachelor of Science Bachelor of Social Work Smith, Terrance Javon Smith-Finks, Clifford Miles Bachelor of Science Snedeker, Nadia N Bachelor of Science Snyder, Abigail L Bachelor of Science Sollars, Hannah Nickol Bachelor of Science Solomon, Richard Aaron Bachelor of Science Solomon, Tsion Bachelor of Science Song, Zhongze Bachelor of Science Sorensen, Peter Dane Bachelor of Science Spann, Taylor Bachelor of Science Spencer, Allyson JoyRia Bachelor of Science Spencer, Tristin Grant Bachelor of Science Spindler, Matthew James Bachelor of Science Spista, Emily N Bachelor of Science Spittal, Mackenzi Elizabeth Jade Bachelor of Science Springmeyer, Morgan Claire Bachelor of Science Sprinkle, Michael Schae Bachelor of Science Spurgeon, Buddy L Bachelor of Science Stagg, Elizabeth Ann Bachelor of Science Standiford, Nathaniel Darryl Bachelor of Science Stanford, Breana Judity Bachelor of Social Work Stapler, Mallory Grace Bachelor of Science Bachelor of Science Stapler, Mallory Grace Starr, Brooklyn A Bachelor of Science Stauffer, Gabriel Louis Bachelor of Science Steger, Shannon Bachelor of Science Bachelor of Science Steiner, Mary Anne Steiner, Trevor Joseph Bachelor of Science Stephens, Lydia E Bachelor of Science Stephens, Lydia E Bachelor of Science Stephney, Tatianna Tiara Bachelor of Science Stewart, Austin B Bachelor of Science Stewart, Briana Marie Bachelor of Science Stewart, Randall Jordan Bachelor of Science

Stewart, Sean Michael Bachelor of Science

Stewart, Sean Michael Certificate Undergraduate

Stinnett, Eileen F.

Stinnett, Eileen F.

Bachelor of Science
Bachelor of Science

Stinnett, Eileen F. Certificate Undergraduate

Stober, Kylie Elizabeth

Stolz, Dylan James

Stolz, Dylan James

Bachelor of Science

Stolz, Dylan James

Bachelor of Science

Storm, Christopher Anthony

Bachelor of Science

Bachelor of Science Stout, Chase J Stout, Curtis Connor Bachelor of Science Stout, Elysa Marie Bachelor of Science Stover, Jacob Daniel Bachelor of Science Stowe, Anthony D Bachelor of Science Strahla, Halee Marie Bachelor of Science Stratten, Kai Anthony Bachelor of Science Stuart, Kirby A Bachelor of Science

Sturdivant, Amber M

Sturdivant, Anthony Jr

Sturdivant, Anthony Jr

Sturdivant, Anthony Jr

Bachelor of Science
Bachelor of Science
Suelzer, John H

Bachelor of Science
Suegs Jr, Dexter

Bachelor of Science

Suggs, Jaylin M Bachelor of Science
Suhre, Abigail Rose Bachelor of Science
Suhre, Abigail Rose Bachelor of Science
Sullivan, Jonathan D Bachelor of Science

Sullivan, Paige Olivia

Sum, Brian W

Bachelor of Science

Sumpter, Arica Jolynn

Bachelor of Science

Swaim, Quentin Taylor

Swan, Bryan Joseph

Swartzell, Robin Ann

Bachelor of Science

Bachelor of Science

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Bachelor of Science

Suter, Bradley Earl

Sweatt, Kamarese Levaugn
Swingler, Kara Marie
Swingler, Kyle M
Bachelor of Science
Syed, Shasha Nicole
Bachelor of Science
Bachelor of Science

Tackett, Carlee DeannBachelor of ScienceTackett, Carlee DeannBachelor of ScienceTaia, Ashley RoseBachelor of ScienceTapia, Karen PasionBachelor of Science

Taylor, Casey ReneeBachelor of ScienceTaylor, Leniyah Tiauna La'shayBachelor of Social WorkTertocha, Gabriel WilliamBachelor of Science

Thatch, Madolyn Jeanette Bachelor of Science
Thigpen, Raelyn Janece Bachelor of Science

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Bachelor of Science

Thind, Simran Kaur

Thomas, Allison C

Bachelor of Science

Thomas, Jackson Anthony

Bachelor of Science

Thomas, Joseph Paul

Bachelor of Science

Thompson, Aleia Simone

Bachelor of Science

Thompson, Mary R

Bachelor of Science

Thrasher, Alan Michael

Bachelor of Science

Tiffany, Jami Lea Bachelor of Applied Science

Tiggs, Karim Saadiq Bachelor of Science Bachelor of Science Tolliver, Zachary Robert Tompkins, Shanya Lanee Bachelor of Science Torrence, Roxanne L Bachelor of Science Totheroh, Emily Jane Bachelor of Science Tran-Piland, Amanda K Bachelor of Science Travioli, Breanna Katelyn Nikole Bachelor of Science Bachelor of Science Bachelor of Social Work

Trice, Tyrin Derante Truelock, Genna Rose Trusty, Aneava Cathleena Bachelor of Science Tryon, Breanna Danielle Bachelor of Science Tryon, Chloe N Bachelor of Science Tshimanga, Mike Bachelor of Science Tucker, Alison Jaye Bachelor of Science Tumbleson, Sydney Marie Bachelor of Science Turner, Audrianna Darlene Bachelor of Science Turner, Audrianna Darlene Bachelor of Science Turner, Dawn Emily Bachelor of Science Bachelor of Science Turpin, Logan Turpin, Rylee Sue Bachelor of Science Tuttle, Jared Bachelor of Science Udhayanesan, Jebri Bachelor of Science

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Unrue, Matthew Bachelor of Science Unrue, Matthew Bachelor of Science Utterback, Andrew Mitchell Bachelor of Science Valadez, Madison Mae Bachelor of Science Bachelor of Science Valera, Jordan-Patrick Vancil, Brittany Renee Bachelor of Arts Vancil, Brittany Renee Bachelor of Arts Vanderpan, Emma E Bachelor of Arts Bachelor of Science Varner, Paul J Vaughan, Cameron Michael Bachelor of Science Veeneman, Megan Antoinette Bachelor of Science Veeneman, Megan Antoinette Bachelor of Science Bachelor of Science Vermillion, Colton Paul Verzal, Kayla Marie Bachelor of Science Bachelor of Science Vinson, Darby Lynn Virgin, Sequoia Nicole Bachelor of Social Work

Underwood, Jonathon R

Vogel, Elizabeth Bachelor of Science Vogel, Elizabeth Bachelor of Science Vuppala, Ketan Reddy Bachelor of Science Wadlington, DeArmond G Bachelor of Science Wagler, Aaron Bachelor of Science Wagler, Merlin Chayse Bachelor of Science Bachelor of Fine Arts Wagner, Brandi Waibel, Montana Noel Bachelor of Science Walker, Alfred L Bachelor of Science Wallace, Kasey R Bachelor of Science Wallace, Kasey R Bachelor of Science Walton, Phillip Kirby Bachelor of Science Ward, Krista J Bachelor of Science Warnock, Skyler Nicholas Bachelor of Science Warren, Torrie Cheyenne Bachelor of Science Warrick, Jacob A Bachelor of Science Bachelor of Science Washam, Tyler Joseph Watkins, Chaise Montgomery Bachelor of Science Watson, Breanna Renee Bachelor of Science Weaver, Elizabeth Dawn Bachelor of Science Weeding, Shannell Bachelor of Science Wells, Anthony J Bachelor of Science Wells, Jeffrey M Bachelor of Science Wessel, Eric Paul Bachelor of Science West, Jordan John Paul Bachelor of Science West, Mark Heston Bachelor of Science West, Matthew S Bachelor of Science West, Michael D Bachelor of Science West, Ryanna L Bachelor of Science Weyer, Joel T Bachelor of Science Whalen, Derik Evan Bachelor of Science Whiskeyman, Rachel Bachelor of Science White, Austin Bachelor of Science White, Michelle Eun Bachelor of Science White, Michelle Eun Bachelor of Science Bachelor of Science White, Tara Lee White, TreVone Kenneth Lee Bachelor of Science Whitley, Deandre M Bachelor of Science Whittaker, Andre Eugene Bachelor of Science Wilbon, Andrea Je'nae Bachelor of Science Wilburn, Brandy Mae Bachelor of Science Wilding, Justin Allen Bachelor of Science Wilkerson, Daisa Bachelor of Science Bachelor of Science Williams, Katie Alexandra Williams, Lacey Bachelor of Science Bachelor of Music Williams, Logan Gale Williams, Priscilla L Bachelor of Science

Williams, Stanford Bachelor of Science Williams, Zachary Neil Bachelor of Science Williamson, Colton K Bachelor of Science Wilson, Shelby Cale Bachelor of Science Wilson, Tanner J Bachelor of Science Winsemann, Misty Renee Bachelor of Science Wise, Amy Michelle Bachelor of Science Wisniewski, Anthony Scott Bachelor of Science Wood, Amy C Bachelor of Science

Wood, Amy C Certificate Undergraduate

Wood, James E Bachelor of Science Woolery, Kara Bachelor of Science Wozniak, Alyssa Bachelor of Science Wright, Nathaniel Dean Bachelor of Science Wright, Ronald Jerome Bachelor of Science Bachelor of Science Wright, Taylor Nicole Bachelor of Science Wright, Wesley C Wyatt, Richard A Woolheater Bachelor of Science Bachelor of Science Yates, Katelyn Elizabeth Ybarra, Alyssa Marie Bachelor of Social Work Ybarra, Alyssa Marie Bachelor of Social Work Bachelor of Science Yeargin, Abigail Catherine Bachelor of Science Young, Lucas Connor Bachelor of Science Young, Macy LeeAnn Bachelor of Science Young, Morgan Suzann Zander, Christopher Alan Bachelor of Science Zatkoff, Genese Jean Bachelor of Science Zehner, Leandra Bachelor of Science Ziese, Kayla Marie Bachelor of Science

Undergraduate Degrees August 3, 2018

Abebe, Fabian Y

Abubshait, Khalid Osama Adams, Phoenix William Adams, Phoenix William Addison, Marshal S

Aird, Amy Leigh Akinbobuyi, Henry O Jr

Akren, Safwan Al Khatem, Hussain Al Majid, Mohammad

Alalyak Jr, Mohammed Abbas Ali Abbas

Alameri, Saeed Mohammed Alameri, Salem Rasas Alameri, Suhail Bachelor of Science Bachelor of Science Bachelor of Science

Certificate Undergraduate

Bachelor of Science

Bachelor of Science

Alanazi, Abdulaziz Helal Bachelor of Science Alanazi, Mohammed Bachelor of Science Alangari, Asma Khalid A Bachelor of Science Alblooshi, Salama Bachelor of Science Aleghfeli, Salem Bachelor of Science Alfahaid, Nasser Mohammed N Bachelor of Science Alfredson, Corey Joseph Bachelor of Science Alghamdi, Yasser Ahmed R Bachelor of Science Bachelor of Science Algharayeb, Mohammed Ahmed Bachelor of Science Al-Hadhood, Faisal Mohammad Alhajri, Aeydh Saeed M Bachelor of Science Alhajri, Fahad Mohammed H Bachelor of Science Alhammad, Ammar Mohammed Bachelor of Science Alhasawi, Abdulmohsen Abdulrahman Bachelor of Science Alkhaldi Jr, Saad Salman Bachelor of Science Bachelor of Science Alkhalil, Adnan Bachelor of Science Allen, Romello Allison, Ronqui Kwame, Jr Bachelor of Science Bachelor of Science Almahasnah, Amani Almansoori, Mohamed Ateeq Khalfan Qammash Bachelor of Science Almansoori, Salem Obaid Bachelor of Science Almarri Sr, Mohammed Ali M Bachelor of Science Almarri, Abdulaziz Ali Bachelor of Science Bachelor of Science Almarri, Gefran Jaber Almarri, Jaber Awaodah Bachelor of Science Almarri, Salah Hamad S A Bachelor of Science Almazrouei, Ghanem Naser Bachelor of Science Bachelor of Science Almazrouei, Mohamed Ahmed Almotairi, Abdulaziz Meshhen Bachelor of Science Bachelor of Science Almsaud, Mohammad Musead Almutlagah, Ibrahim Saeed Bachelor of Science Alomar, Mohammed Ahmad Bachelor of Science Alorayf, Mohammed Abdulrahman Bachelor of Science Alpishi, Abdullaziz Abdullah Bachelor of Science Algahtani, Abdulrahman Saif Bachelor of Science Bachelor of Science Alrhili, Abdulazeez Awad Alsaadoun, Khalid Saad Bachelor of Science Alshahrani Jr, Ali Nasser Bachelor of Science Alshammari, Adi Bachelor of Science Bachelor of Science Alshammari, Hatim Alsulaymi, Khaled Mukhmair Bachelor of Science Alturki, Hussain Abbas H Bachelor of Science Alyami, Hamad Abdulrahman Bachelor of Science Bachelor of Science Alyami, Talal Mohammed Alzeer, Othmman Abdulrazak Bachelor of Science Andreoni, Isabella Rose Bachelor of Science

Bachelor of Science

Ardley, KeAaris

Armstrong, Austin J Bailey, Jakyla Mechelle Baker, Amanda Anne Banks, Tristan Lamont Barker, Aundrea Barrett, Shondra Basl, Tanya Rae Batt, Eric E

Bauer, Taylor Noel Beaver, Jeremy Alan Bell, Jessica Marie Bell, Jessica Marie Bennie, Jala L

Bhayani, Alisha Dilkhush Bindernagel, Stephanie Pace Blume, Cody Mitchell

Bogan Jr, Ronald Booth, Keaton James Boswell, Cody Nicholas

Bowens, Keontey Thomas Anthony

Boyd, Christopher Michael Brackall, Chelsea Jo Brady, Ann Kelli Montano

Dracy, Ann Keni Monta.

Brassard, Danielle Broomfield, Kayla Maria Brown, Bonita Shanee Brown, Ellie Kay

Brown, Halie Brooke Bruce, Ian Joseph

Burton, Gabriel D'Andre Byrne, Matthew Kevin Cai, Chengxian

Calixte, Casandra
Calixte, Catiana
Calloway, Thomas Ian
Campbell, Teisha T

Carter, Antoinette Katrina Carter, Chantelle Rane' Case, Georgette Ann Chastain, Kacie Ann Chinn, Kelianne Marie

Clark, Jillian Miranda Clark, Lindsay Sue Clifford, Maggie Ann

Clifford, Persephanie Arianna Clifford, Persephanie Arianna Collins Jr, Willie Henry Bachelor of Science Bachelor of Science Bachelor of Science Bachelor of Fine Arts Bachelor of Science

Bachelor of Science in Nursing

Bachelor of Science Bachelor of Science Bachelor of Science Bachelor of Arts

Certificate Undergraduate Bachelor of Science Bachelor of Science Bachelor of Science

Bachelor of Science in Nursing

Bachelor of Science

Bachelor of Science in Nursing

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Bachelor of Science in Nursing

Bachelor of Science Bachelor of Science Bachelor of Science

Collins, Garrett P Bachelor of Science Colquitt, Symeon Lewis, III Bachelor of Science Cook Jr, Kelvin T Bachelor of Science Cooksey, Kacy Rae Bachelor of Science in Nursing Cornelius, Tamutamu Bachelor of Science Craig, Katrina Lynn Bachelor of Science Criss, Taylor Elizabeth Bachelor of Science in Nursing Critcheloe, Audra Nichole Bachelor of Science Critcheloe, Audra Nichole Bachelor of Science Bachelor of Science Cui, Yixian Daniel, Grayce Anne Bachelor of Science Bachelor of Science Davis, Kristen Reanne Day, Autumn Bachelor of Science Dean, Peyton Marie Bachelor of Science Del Risco, Sahily Bachelor of Science Bachelor of Science Dick, Matthew Scott Diekhoff, Austin James Bachelor of Science Bachelor of Science Diekhoff, Paul Ryan Bachelor of Science Doran, Taylor Lynn Draime, Thomas Bachelor of Science Duncan, Marqis Delorenzo Bachelor of Science Dunsha, Patricia A Bachelor of Science in Nursing Eckerty, Alexandria R Bachelor of Science Bachelor of Science Egwim, Lovina Chinenye Bachelor of Science Elwell, Kinsey L Emerson, Cassandra E Bachelor of Science Bachelor of Science Emmerling, Katelyn Jacquelyn Erickson, Kyle Morgan Bachelor of Science Everling, Shelby L Bachelor of Science Bachelor of Science Ezema, Jeffrey C Ezema, Jeffrey C Certificate Undergraduate Fainot, Sara Elizabeth Bachelor of Science in Nursing Bachelor of Science Ferguson, Cassandra R Bachelor of Science Ferree, Alan J Ferree, Kylee Nicole Bachelor of Science Findley, Douglas David Bachelor of Science Fowler, Cara N Bachelor of Science Frazier, Kristen Marie Bachelor of Science

Fowler, Cara N
Frazier, Kristen Marie
Funk, Jessica Danielle
Gabbert, Taylor Rae
Gaffner, Lindsey Marie
Gillespie, Jakobi Conley
Gilliland, Heidi M
Glick, Lindsey M
Goering, Kevin

Golden, Kelsey Danielle Gonzalez, Agustin Bachelor of Science

Gonzalez, Kendra J Bachelor of Science Bachelor of Science Goodall, Treveon Martez Gorbett, Shayde Ruby Bachelor of Science Grant, Nekia S Bachelor of Science Gray, Nell Marie Bachelor of Science Grayless, Katrina Ann Bachelor of Science Griesenauer, Cara Marie Bachelor of Science Grissom, Kristy LeeAnn Bachelor of Science in Nursing Grogan, Rachel Anne Bachelor of Science Gustafson, Tyler Collen Scott Bachelor of Science Hamilton, Elexis Lynn Bachelor of Science Bachelor of Science Hardy, Ai Jana'e I'mari Harris, Charisma Renee Bachelor of Science Hartman, Connor Bachelor of Science Harvey, Derrick L Bachelor of Science Hayes, Meghan Kathleen Bachelor of Science Henderson, Kristen Bachelor of Science in Nursing Henson, Skyeler Nicole Bachelor of Applied Science Herrera, Daniel Alexander Bachelor of Science Bachelor of Science Herzog, Allison M Herzog, Allison M Bachelor of Science Herzog, Allison M Certificate Undergraduate Hetrick, Trevor Bachelor of Science Bachelor of Science Higgins, Kodi Bachelor of Science Hinshaw, Kate Glenn Hitson, Taylor Ray Bachelor of Science Ho, My Le Bachelor of Science in Nursing Hodges, Britney Irene Bachelor of Science Hodson, Jordan Ross Bachelor of Science Bachelor of Science Holdmann, Alyssa Katelin Bachelor of Science Hollar, Dylan Michael Bachelor of Science Hollingsworth, Roniece Deloris Bachelor of Science Hopkins, Cody James Horst, Leona Irene Bachelor of Science Bachelor of Science Howard, William Donte, Jr. Hudson, Tiffany Yvette Bachelor of Science in Nursing Huffman, Katelyn Marie Bachelor of Science Hults, Dillon Mitchel Bachelor of Science Bachelor of Science Hurson, Jordan Nicole Iafrate, Erica N Bachelor of Science Bachelor of Science Ingram, Logan M Bachelor of Science Isbell, Courtney James III, Arthur Joseph Bachelor of Science

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Bachelor of Science

Bachelor of Science

Bachelor of Science

Bachelor of Science in Nursing

James, Darius Lamar

Jansen, Jessica Renee

Jarvis, Hannah Lynn

Johnson, Ann Marie Humphrey

Johnson, Daniel Jacob Bachelor of Science Bachelor of Science Jones, Bailey Nicole Jones, Brittney Sabria Bachelor of Science Jones, Paris C Bachelor of Science Bachelor of Science Jones, Tehya Lynn Jones, Tyra Monique Bachelor of Science Jordan, Tatyana L Bachelor of Science Ka, Hannah Ruth Bachelor of Science Kahn, Zachary R Bachelor of Science Bachelor of Science Kalen, Alyssa Suzanne Kasper, Heidi Bachelor of Science Kaszowski, Kathleen Louise Bachelor of Science

Kaur, Harveen Bachelor of Science in Nursing

Keil, Tristian BlakeBachelor of ScienceKeilly, Christina MarieBachelor of Science

Keim, Lesli Rae Bachelor of Science in Nursing

Kelsheimer, Cora Anna Elizabeth Bachelor of Science Bachelor of Science Kenawi, Khaled Mohamed Bachelor of Science King, Brandon Ian Bachelor of Science King, Holden Joshua Kippert, Sara Marie Bachelor of Science Bachelor of Science Kirk Jr, Daniel A Bachelor of Science Kirkhoff, David M Bachelor of Science Kirkland, Dajia Dajon Bachelor of Science

Kruyer, Brittany Marie Bachelor of Science
Lackey, Gage Bachelor of Science
Lafferty, Wendy J Bachelor of Music Education

Latini, Sara

Bachelor of Science

Lauer, Emma Elizabeth

Bachelor of Science

Lawson, Laura Lee

Bachelor of Science

LeClaire, Audrey Elizabeth

Bachelor of Science

Bachelor of Science

Ledwig, Daron R

Lee, Curtis Aaron

Lee, Nickayla

Leinenbach, Christian Dane

Bachelor of Science

Lengacher, Colton Wyatt

Li, Wei

Bachelor of Science

Bachelor of Science

Liu, Yinglu Bachelor of Arts

Liu, Yinglu Certificate Undergraduate
Livingston, Laura B Bachelor of Science

Loveless, Mercedes Nicole

Lubaba, Sandra Busiku

Bachelor of Science

Luna, Joshua Michael

Bachelor of Science

Bachelor of Science

Mace, Classee

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Bachelor of Science

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Madkhali, Abubakr

Bachelor of Science

Madkhali, Abubakr Bachelor of Science
Maitanmi, Olayinka Bachelor of Science
Malone, Matthew Paul Bachelor of Science

Mamie, Biftu H Bachelor of Science Marchal, Jodi Lynn Bachelor of Science in Nursing Martin, Riley A Bachelor of Science Masri, Justin George Bachelor of Science Masterson, Melissa Rose Bachelor of Science Matthews, Jasmine Rebecca Bachelor of Science Mauck, Carli J Bachelor of Science Bachelor of Science May, Natalie Nichole Mbo, Murielle Bachelor of Science McBride, Katherine S Bachelor of Science McCain, Zachary Randall Bachelor of Science Bachelor of Science McCain, Zachary Randall McCeader, Michael L Bachelor of Science McConkey, Morgan Lindsay Bachelor of Science McDonald, Daniel Michael Bachelor of Science Bachelor of Science McIntosh, Jessica E McLean, Micaela Bachelor of Science Bachelor of Science Milburn, Brooke Alexandria Bachelor of Science Milledge, Cherrelle Alize Miller, Dallas Thompson Bachelor of Science Miller, Sanchez O'Sha Bachelor of Arts Bachelor of Science Mills, Karissa Marlene Bachelor of Science Mkoma, Brenda Moore, Brandon Bachelor of Science Moore, Kylee Sue Bachelor of Science Morris, Adam Bachelor of Science Bachelor of Science Morse, James Moscrip, Jerrod Tyler Bachelor of Science Mosquera, Maria Bachelor of Science Moss, Matthew James Bachelor of Science in Nursing Mullis, Chelsea Darlene Bachelor of Science in Nursing Mullis, Courtney Marie Bachelor of Science Bachelor of Science Munsey, Bryanna Bachelor of Science Murphy, James Patrick Bachelor of Science Murphy, Kennedi Nicole Bachelor of Science Murphy, Keri G Murray, LaCresa Sharel Bachelor of Science Bachelor of Science Myers, Michelle Leigh Bachelor of Science Myers, Miranda Lynn Neary, Mary Kate Elizabeth Bachelor of Science Newbolt, Raven J Bachelor of Science Nickels, Brianna E Bachelor of Science Nicoson, Chance J Bachelor of Science Bachelor of Science Noble, Samantha Jo Norris, Garth Bachelor of Science Novellino, Nicholas William Bachelor of Science

Bachelor of Science in Nursing

Oetting, Christine Nicole

Omanga, Jean-Michel Ottersbach, Lincoln Tyler Overpeck, Barry Allen Owens, Georgene Parker, Abby L Peace, Treva Sharee Pearson, Christian James Pendola, Sabrina E

Pepelea, Michelle Annette Pershing, Miranda Chantel

Pesavento, Lily Mae
Piccione, Abigail Renee
Pierce, Taylor Rae
Pierce, Veronica A
Polanco, Kayla Rae
Porter-Roach, Natosha C

Price, Korey Price, Korey Prusator, Grant Pugh, Bob

Purcell, Lisa Lynn Rankin, ShaAria Marqui Ratcliff, Nicholas Austin

Redman, Kasey Reese, Rusty Ray Reitman, Valerie A rhoades, Morgan Dawn Rice, Cherokee Shay Riley, Temira R

Roberts III, Gerald Eugene Roberts, Bailey Renee Roberts, Toni Lynn Rogers, Horace William Rose, Koewyn Anthony Roth, Mackenzie Lynn Rowe, Kristina Nikole Ruffner, Adam D Runyan, Amanda Leigh Ryherd, Brandon Dwaine

Sales, Larry D Saunders, Antonio D Schnarr, Morgan McKayla Schopmeyer, Sara Michelle

Schriver, John G, Jr Schriver, John G, Jr Schultz, Jason Scott, Avante Bachelor of Science Bachelor of Science

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Bachelor of Science

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Bachelor of Science

Certificate Undergraduate

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Scott, Courtney Elizabeth Bachelor of Science Bachelor of Science Scott, Khadija Janel Seibert, Jacob Cole Bachelor of Science Sharpe, Autumn Marie Shaw, Shannon D

Shema, Kathryn Elizabeth Shirley, Braxton Jay Shuee, Kaytlynn M

Smith, Alex William Michael

Smith, Alexandria Smith, Shelby B Smith, Xzavia

South, William Tieler Sow, Abdoulaye Diouma Stanton, Chandler John Troy Stephens, Jordan Iman Kaelyn

Stewart, Kenedi Marie Stillabower, Jami Lynn

Strange, Anton

Stucker, Nicholas Miller Styles, Tyler Scott Sullivan, Ashley Diondra Swaggerty, Marina Gabrielle Swails, Chandler Steven Sweeney, Kaitlyn Elizabeth Tanner, Emylee Melissa

Teal, Reilly L Teal, Reilly L TenBrink, Gerrit R Terry, Bennett Andrew Thomas, Courtland Jeffries Thomas, Danielle Renee Thomas, Devon

Thomas, Timothy Hastings

Thompsen, Corey Steven Thompson, Bradley Will Tidwell, Carol Hampton Tinkle, Ashley Michaela

Tope, Holly M

Trisler, Makenzie Nicole Truax, Michael Casey Truitt, Michael Anthony Trusheim, Kari Jo Tuggles, Ebone Renee Tuggles, Ebone Renee Turner, Destini Paige Vander, Swapanjit Singh

Bachelor of Science in Nursing Bachelor of Science

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Bachelor of Applied Science

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Certificate Undergraduate

Bachelor of Science Bachelor of Science

Bachelor of Science Varela, Jocelyn Bachelor of Science Varney, Alicia Mae Bachelor of Science Vickrey, Kourtnee Ryann Waidlich, Adam Joseph Bachelor of Science Bachelor of Science Walden, Kaylen Kenneth Michael Walther, Camden Bachelor of Science Warren, Jasmine Marie Bachelor of Science Bachelor of Science Warren, Korrie R Wassberg, Carl Bachelor of Science Bachelor of Science Wayker, Ghaneah Bachelor of Science Weigel, Lauren Louise Bachelor of Science Weight, Camille Bachelor of Science Wentland, Regan N Westberry, Alyssa Ellen Bachelor of Science Wheeler, Alexas Jordan Bachelor of Science Bachelor of Science Whitley, Shakayla Anne Bachelor of Science Wietholter, Jammie Allen Wilkerson, Marissa R Bachelor of Science Bachelor of Science Will, Cody Joseph Bachelor of Science Williams, Brittney Nichole Williams, Dominique LaMonte Bachelor of Science Bachelor of Science Williams, Jack Isaac Williams, Zachary Isaiah Bachelor of Science Bachelor of Science Willis, Kierra C Bachelor of Science Woerner, Joseph M Woods, Ronald Malik Bachelor of Science Bachelor of Science Woolard, Matthew Dean Wright, Brianna Nicole Bachelor of Science Yeley, John M Bachelor of Science Bachelor of Science Zimmerman, Kari L

3g Geography and Sustainability BA/BS and Anthropology BS

We propose to split the current BS in Human and Environmental Systems (41-54 credit hours) into 2 distinct majors – a BA/BS in Geography and Sustainability (31-34 credit hours) and a BS in Anthropology (42 credit hours). This division will streamline the 2 majors and better delineate the unique identities within the majors and the faculty.

The proposed change stems from concerns voiced by alumni, current students, and administration that the existing major is not a nationally recognized major. The current major with concentrations does not adequately convey to outside funders and potential students and employers the emphasis of the major. We believe this change will better reflect the core content of our programs, enable students to more easily pursue careers in the field, and enhance recruitment opportunities via a nationally recognized degree program.

The proposal has been approved by the Dean of the College of Arts and Sciences, Faculty Senate, and has the support of the Provost and Vice President for Academic Affairs.

Recommendation: Approval of the 2 new majors, BA/BS in Geography and Sustainability and BS in Anthropology, effective fall 2018.

On a motion by Mr. Pease, seconded by Mr. Case, the recommendation was approved.

3h Geology B.S. and Environmental Geoscience BA

We propose to split the current BS in Earth and Environmental Systems (58-69 credit hours) into 2 distinct majors — a BA in Environmental Geoscience (46-49 credit hours) and a BS in Geology (57-59 credit hours). This division will streamline the 2 majors and create an overlap in a core such that a student could easily double major or move between the 2 majors.

The proposed change stems from concerns voiced by alumni, current students, and administration that the existing major is not a nationally recognized major. The current core covers courses typically found in geology degree programs; however, the current degree title does not reflect the core content. Feedback from our students indicate that they are having difficulty finding jobs in the environmental, mining, and petroleum fields because companies are interested in hiring employees with geology degrees. We believe this change will better reflect the core content of our program, enable students to more easily pursue careers in geology, and enhance recruitment opportunities via a nationally recognized degree program.

The proposal has been approved by the Dean of the College of Arts and Sciences, Faculty Senate, and has the support of the Provost and Vice President for Academic Affairs.

Recommendation: Approval of the 2 new majors, BS in Geology and BA in Environmental Geoscience, effective fall 2018.

On a motion by Ms. Bell, seconded by Mrs. Smith, the recommendation was approved.

3i Middle School Mathematics Teaching Major

We have been asked to create a stand-alone middle school mathematics teaching major. With the shortage of qualified mathematics teachers in Indiana and the nation, this provides a route to licensure for those who wish to focus on teaching mathematics in the middle school. This major will lead to teaching licensure for mathematics for grades 5-8. Currently students wishing to teach middle school mathematics have one of two routes: the Mathematics Teaching Major (82 credits) which leads to licensure for grades 5-12 or the Elementary Education Major coupled with the Middle School Mathematics Minor (101 credits minimum). For those truly wanting middle school mathematics teaching only, this is a much shorter path, and very doable in 6 semesters. This major will have 69 credit hours.

The proposal has been approved by the Dean of the College of Arts and Sciences, Faculty Senate, and has the support of the Provost and Vice President for Academic Affairs.

Recommendation: Approval of the new program, Middle School Mathematics Teaching Major, effective fall 2018.

On a motion by Mrs. Powers, seconded by Ms. Bell, the recommendation was approved.

3j Textiles, Apparel, & Merchandising - Merchandising Minor (TAM Majors Only)

The TAM major has been revised to address current industry needs, to align with the meta goal of the International Textile and Apparel Association, as well as to enhance students learning experiences. The changes to the major requirements, focused on providing student with a breath of knowledge that exposes them to the variety of opportunities in the industry but does not specifically address the needs of student interested in the merchandising of fashion goods beyond the basic level. The minor in Merchandising, provides students with the opportunity to explore the business aspects of the fashion industry. In this minor, students will learn about the dynamic processes of developing and marketing fashion goods, distribution channels, sourcing strategies, and retail operations.

The proposal has been approved by the Dean of the College of Technology, Faculty Senate, and has the support of the Provost and Vice President for Academic Affairs.

Recommendation: That the Textiles, Apparel, & Merchandising —Merchandising Minor (TAM Majors Only) be approved and effective fall 2018.

On a motion by Mr. Case, seconded by Mr. Taylor, the recommendation was approved.

3k Textiles, Apparel, & Merchandising - Design Minor (TAM Majors Only)

The TAM major has been revised to address current industry needs, to align with the meta goal of the International Textile and Apparel Association, as well as to enhance students learning experiences. The changes to the major requirements, focused on providing student with a breath of knowledge that exposes them to the variety of opportunities in the industry but does not specifically address the needs of student interested in clothing and accessory design beyond the basic level. The minor in Design, provides students with the opportunity to explore their creative interest, specific to the fashion industry. In this minor, students will learn about the dynamic processes of constructing clothing, including textile design, pattern-making techniques, garment fit, pattern manipulation, fabric draping techniques for garment construction, and planning and implementing strategies necessary for securing design related career positions.

The proposal has been approved by the Dean of the College of Technology, Faculty Senate, and has the support of the Provost and Vice President for Academic Affairs.

Recommendation: That the Textiles, Apparel, & Merchandising –Design Minor (TAM Majors Only) be approved and effective fall 2018.

On a motion by Mr. Case, seconded by Mr. Taylor, the recommendation was approved.

31 Financial Services Selling Minor

The content of this minor was designed based on the input from the Sales Advisory council. In addition this particular combination of existing courses provides business students with the NACE competencies of Critical Thinking & Problem

Solving, Oral & Written Communications, Collaboration, Professionalism & Work Ethic, and Career Management to prepare them to be career ready. The focus on combining interpersonal and communication skills (sales courses) with analytical and empirical skills (financial services courses) gives our students a unique skill set that will make them more desirable employees and give them a competitive advantage in the hiring process. This program will also encourage students to develop areas where they may have a weakness (interpersonal skills for the more analytically focused, and analytical skills for the more communications focused). This program is a more academically rigorous replacement for the Medical Sales Certificate program.

The proposal has been approved by the Dean of the Scott College of Business, Faculty Senate, and has the support of the Provost and Vice President for Academic Affairs.

Recommendation: Approval of the new program, Financial Services Selling Minor, effective fall 2018.

On a motion by Mr. Pease, seconded by Mrs. Powers, the recommendation was approved.

3m Elimination Medical Sales Certificate

This program was originally intended to encourage students in business to take science related courses or students in science majors to take sales courses to better position themselves for jobs in the medical sales field. Instead of growing their knowledge, most students are adding this certificate as an afterthought when they realize that their courses in their Sales concentration in the marketing major or sales minor combined with the AHS and science classes gave them the requirements by default. In addition, the certificate has failed to lead to any placements in the various medical sales fields. After consulting with the Sales Advisory Council (including a member from Cook Medical), they raised the fact that the Med Sales Certificate is nebulous and does not provide a unique skill set or a competitive advantage in hiring outside of the sales classes. They recommended that a new minor be introduced to replace this certificate that focused on encouraging students to obtain in demand skill sets. This resulted in the companion proposal to this one of a Financial Services Selling Minor that focuses on math and analytical skills in addition to sales

The proposal has been approved by the Dean of the Scott College of Business, Faculty Senate, and has the support of the Provost and Vice President for Academic Affairs.

Recommendation: Approval of the elimination of the program, Medical Sales Certificate, effective fall 2018.

On a motion by Mr. Pease, seconded by Mr. Powers the recommendation was approved.

3n Naming of Football Practice Facility

WHEREAS, Jack and Joyce Rentschler met while attending Indiana State Teachers College and have demonstrated their enduring commitment to community service and to higher education; and

WHEREAS, Jack and Joyce Rentschler have demonstrated their support for higher education at Indiana State University in their previous gifts in support of the Bayh College of Education, the Indiana State University Alumni Association, the StateWorks program, and ISU Athletics; and

WHEREAS, Jack and Joyce Rentschler share in the vision of rebuilding a championship-caliber football program at Indiana State and are committed to helping that vision become a reality; and

WHEREAS, Jack and Joyce Rentschler have pledged their support to ISU Athletics through a lead gift to the Indiana State University Foundation for the renovation of the Indiana State University Football Practice Field;

THEREFORE, BE IT RESOLVED that in consideration of the lead gift by Jack and Joyce Rentschler for renovation of the football practice facility, the ISU Football Practice Field is hereby renamed the Jack and Joyce Rentschler Football Practice Field at Memorial Stadium, subject to execution of a final gift agreement with the ISU Foundation.

Recommendation: Approve the resolution to name the football practice field the Jack and Joyce Rentschler Football Practice Field at Memorial Stadium, subject to execution of a final gift agreement with the ISU Foundation.

On a motion by Mr. Case, seconded by Mr. Taylor, the recommendation was approved.

3o Board of Trustees Operating Principles

Recommendation: Approval of the proposed Board of Trustees Operating Principles.

On a motion by Mr. Campbell, seconded by Mr. Taylor, the recommendation was approved.

Indiana State University Board of Trustees Operating Principles

Created, defined, and empowered by Indiana statute, The Indiana State University Board of Trustees is a collegial body which governs the university and

- Shares governance with the various communities which comprise it
- Values honesty, candor and the pursuit of truth
- Respects disparate points of view
- Promotes discussion and sharing of ideas

As the Board exercises its governing function, it

- Holds as its highest priority the advancement of the university, its interests, and those it serves
- Abides by the letter and spirit of Indiana law regarding public disclosure, public meetings, and public records
- Thinks and acts proactively and prospectively
- Establishes policy, but delegates its implementation to and through the President and his or her designees

In its decision making, the Board

- Is tough on issues and accountabilities, but gentle with and respectful of each other
- Maintains strict confidentiality regarding all conversations in executive session
- Discloses and addresses potential conflicts of interest
- Speaks with one voice through its elected Chairman

Beyond decision making, the members of the Board understand that

- Their visibility in and participation with the life of the university is important to its vitality
- Their communication with the university and its people is directed by and through the President
- Attendance at meetings, seminars, commencements and other formal university events is expected
- Participation in social and non-formal events is encouraged
- Their actions reflect on the university and should at all times bring credit and instill pride

3p Appointment of Finance Committee by Chair Elect

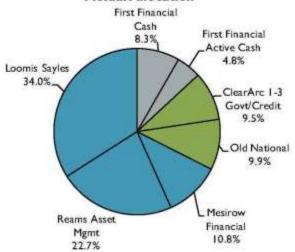
Jeff Taylor, Chair Andrew Case Randy Minas Kim Smith

4a University Investments

In accordance with the Board of Trustees approved investment policy, the University Treasurer is responsible for management and oversight of all investments. The University Treasurer is to provide a quarterly investment performance review of all funds to the Board. Below is the quarterly report for the period ending March 31, 2018.

Indiana State University Operating Funds Plan Summary Period Ended March 31, 2018





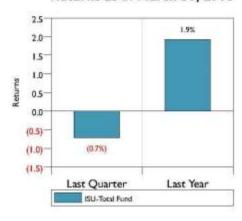
Strategic Allocation

Tier	Target Allocation	Style	Allocation of Tier
Tierl	e10	Cash	50%
	\$10mm - \$25mm	Active Cash	50%
TierII	\$25mm - \$30mm	Defensive	50%
	\$25mm - \$30mm	Intermediate	50%
Tier III	Balance	Core	50%
	balance	Core Plus	50%

Manager Market Value ISU-First Financial Cash \$12,546,575 ISU-First Fincl, Active Cash \$7,253,198 ISU-ClearArc \$14,339,854 ISU-Old National \$14,877,759 \$16,371,753 ISU-Mesirow Find. ISU-Reams Asset Mgmt. \$34,231,859 ISU-Loomis Sayles \$51,407,990

ISU-Total Fund \$151,028,990

Returns as of March 31, 2018

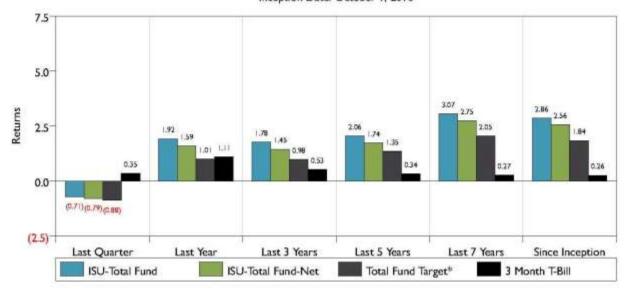


RETURN SUMMARY PERIOD ENDED MARCH 31, 2018

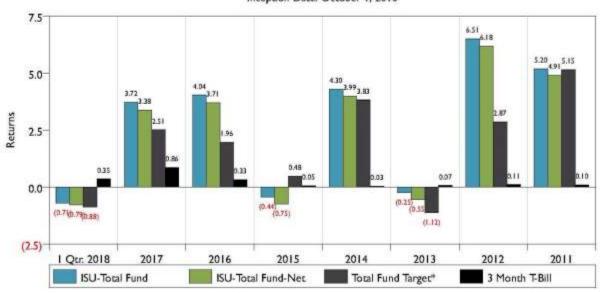
Total Fund Performance

The charts below show the Fund's performance by tier over various time periods versus the appropriate benchmark and peer group.

ISU Total Fund Returns for Various Time Periods Current Quarter Ending March 31, 2018 Inception Date: October 1, 2010



ISU Total Fund Returns Calendar Year Returns Inception Date: October 1, 2010

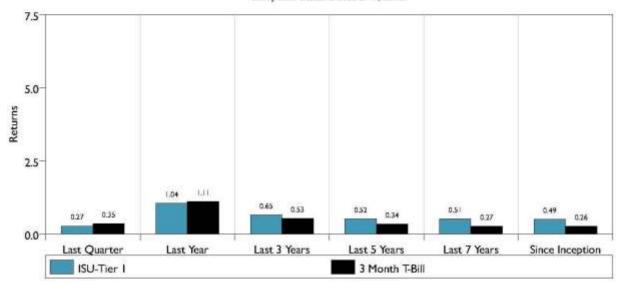


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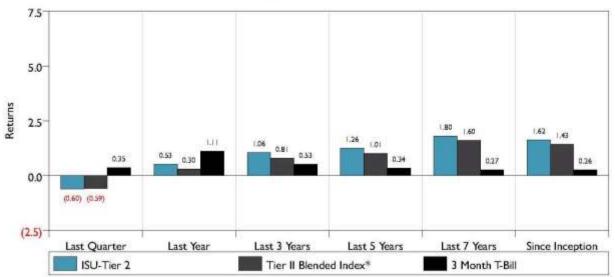
Total Fund Performance

The charts below show the Fund's performance by tier over various time periods versus the appropriate benchmark and peer group.

ISU Tier I Returns for Various Time Periods Current Quarter Ending March 31, 2018 Inception Date: October 1, 2010



ISU Tier 2 Returns for Various Time Periods Current Quarter Ending March 31, 2018 Inception Date: October 1, 2010

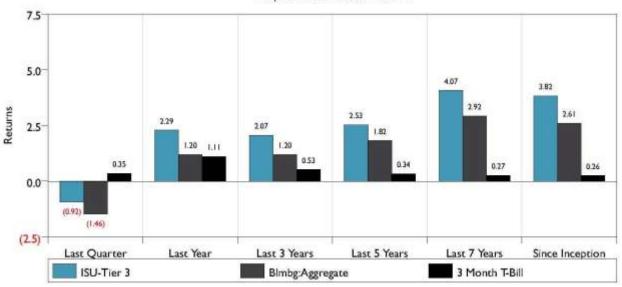


RETURN SUMMARY PERIOD ENDED MARCH 31, 2018

Total Fund Performance

The chart below shows the Fund's performance by tier over various time periods versus the appropriate benchmark and peer group.

ISU Tier 3 Returns for Various Time Periods Current Quarter Ending March 31, 2018 Inception Date: October 1, 2010



Total Fund Target* = 62% Bloomberg Barclays Aggregate Bond Index, 19% Bloomberg Barclays 1-3 Year Govt/Credit Index and 19% 90 Day T-Bill

Tier II Blended Index* = 50% BB Govt/Credit I-3 Year, 50% BB Govt/Credit Intermediate

CHANGE IN MARKET VALUE BY INVESTMENT MANAGER

CURRENT QUARTER ENDED MARCH 31, 2018

	Beginning Market Value	Deposits/ Withdrawals	Investment Gain/Loss	Ending Market Value
ISU-First Financial Cash	\$12,512,025	(\$4,975)	\$39,525	\$12,546,575
ISU-First Fincl. Active Cash	\$7,242,171	(\$3,004)	\$14,032	\$7,253,198
ISU-ClearArc	\$14,381,653	(\$6,226)	(\$35,573)	\$14,339,854
ISU-Old National	\$15,027,692	(\$8,897)	(\$141,036)	\$14,877,759
ISU-Mesirow Fincl.	\$16,616,131	(\$15,149)	(\$229,229)	\$16,371,753
ISU-Reams Asset Mgmt.	\$34,774,281	(\$30,150)	(\$512,271)	\$34,231,859
ISU-Loomis Sayles	\$51,855,492	(\$50,856)	(\$396,645)	\$51,407,990
ISU-Total Fund	\$152,409,445	(\$119,258)	(\$1,261,197)	\$151,028,990

FISCAL YEAR TO DATE ENDED MARCH 31, 2018

	Beginning Market Value	Deposits/ Withdrawals	Investment Gain/Loss	Ending Market Value
ISU-First Financial Cash	\$2,464,804	\$9,990,511	\$91,261	\$12,546,575
ISU-First Fincl. Active Cash	\$4,217,497	\$2,993,110	\$42,591	\$7,253,198
ISU-ClearArc	\$14,337,855	(\$18,777)	\$20,777	\$14,339,854
ISU-Old National	\$14,975,016	(\$24,932)	(\$72,324)	\$14,877,759
ISU-Mesirow Fincl.	\$16,416,626	(\$45,436)	\$564	\$16,371,753
ISU-Reams Asset Mgmt.	\$34,334,556	(\$90,735)	(\$11,962)	\$34,231,859
ISU-Loomis Sayles	\$50,773,080	(\$150,198)	\$785,109	\$51,407,990
ISU-Total Fund	\$137,519,433	\$12,653,542	\$856,015	\$151,028,990

4b Financial Report

GENE	RAL FUND OPERATIN For the Perio	d Ending March 3		OUWIWART		
			,			
			Percent			Percent
	2017-18	YTD	of	2016-17	YTD	of
	Adjusted	through	Adjusted	Adjusted	through	Adjusted
	Budget	3/31/18*	Budget	Budget	3/31/17*	Budget
Revenues						
State Appropriations						
Operational	\$ 65,154,447	\$ 48,865,833	75.0%	\$ 65,929,201	\$ 49,446,900	75.0%
Student Success Appropriation	2,350,000	1,762,497	75.0%	, , , , , ,	, , , , , , , , , , , , , , , , , , , ,	
Debt Service Appropriation	9,038,588	7,551,756	83.6%	10,009,889	4,477,134	44.7%
Sub-Total State Appropriations	76,543,035	58,180,086		75,939,090	53,924,034	
Student Tuition	105,473,594	97,784,676	92.7%	93,321,968	87,287,077	93.5%
Other Fees and Charges	1,131,500	1,222,828	108.1%	1,206,500	1,201,929	99.6%
·						
Other Income	6,240,141	4,748,550	76.1%	5,978,042	4,794,176	80.2%
Total Budgeted Revenue	\$ 189,388,270	\$ 161,936,140		\$ 176,445,600	\$ 147,207,216	
Encumbrances and Carryforward	13,495,543	13,495,543		12,453,744	12,453,744	
Reimbursements and Income Reappropriated						
From Other Sources	5,259,767	5,259,767		5,054,508	5,054,508	
Total Revenues	\$ 208,143,580	\$ 180,691,450	86.8%	\$ 193,953,852	\$ 164,715,468	84.9%
Expenditures						
Compensation						
Salaries and Wages	\$ 90,977,955	\$ 68,704,715	75.5%	\$ 90,383,137	\$ 68,826,531	76.1%
Fringe Benefits	27,009,701	18,955,244	70.2%	26,486,468	18,967,473	71.6%
Sub-Total Compensation	117,987,656	87,659,959	74.3%	116,869,605	87,794,004	75.1%
Departmental Expenses						
Supplies and Related Expenses	23,864,848	13,989,714	58.6%	21,893,282	14,086,820	64.3%
Repairs and Maintenance	5,574,595	6,111,452	109.6%	5,849,849	5,509,295	94.2%
Other Committed Expenses	1,330,302	927,923	69.8%	1,248,829	1,035,842	82.9%
Sub-Total Departmental Expenses	30,769,745	21,029,089	68.3%	28,991,960	20,631,957	71.29
Utilities and Related Expenses	11,017,150	7,923,920	71.9%	11,088,062	8,278,665	74.7%
Equipment and Other Capital						
Library Acquisitions	1,640,211	942,516	57.5%	1,621,708	929,534	57.3%
Operating Equipment	4,571,190	1,587,536	34.7%	3,785,415	812,458	21.5%
Capital Improvements	4,229,652	3,822,777	90.4%	5,932,640	3,854,205	65.0%
Sub-Total Equipment & Other Capital	10,441,053	6,352,829	60.8%	11,339,763	5,596,197	49.49
Student Scholarship and Fee Remissions	15,192,224	16,619,362	109.4%	13,460,369	14,566,165	108.2%
Laptop Scholarship Program	1,415,000	1,244,575	88.0%	1,421,000	1,692,758	119.1%
Academic Debt Service	9,038,587	9,048,068	100.1%			
Reserve for Strategic Initiatives	1,142,921		0.0%	1,248,645		0.0%
Reserve for Student Success	1,425,000		0.0%			
Budgeted Reserve	5,274,000		0.0%	5,133,330		0.0%
Transfers Out	4,440,244	4,024,015	90.6%	4,401,118	4,321,117	98.29
Total Expenditures	\$ 208,143,580	\$ 153,901,817	73.9%	\$ 193,953,852	\$ 142,880,863	73.7%

Revenues

Student Tuition

Student tuition includes debt service from 2017-18 of \$9,038,588 and is offset in the expenditures for Academic Debt Service for the same amount. Fall semester tuition of \$49,137,849 is below budget by \$1,167,225 and Spring semester tuition of \$44,352,461 is below budget by \$1,874,905. The difference partly reflects a decrease in graduate student enrollment and fall to spring return rate for new freshmen. Summer school tuition totals \$4,309,964 which reflects only the second half of summer as this crosses the fiscal year with the remaining portion of summer to be recognized before June 30, 2018.

Other Fees and Charges

Other Fees and Charges are above last year's total by \$20,899. Late registration, change of course fees, deferment fees and undergraduate admission fees are up from the previous year, while collection, on-campus credit, graduate admission and off-campus credit fees are down from last year.

Other Income

Other Income is below last year's amount by \$45,626. This includes an additional \$173,644 of utility reimbursement from Residential Life and a timing difference of \$235,000 recognizing construction project fees in 2016-17 that will be recorded later in 2017-18. Transcript fees are above and indirect cost recovery are below last year's amount.

Expenses

Compensation

Compensation is below last year's amount by \$134,045. Salaries and Wages are down \$121,816 as administrative salaries, overtime and student wages increased while instructional salaries, support staff wages and graduate assistantships decreased. Fringe Benefits are down by \$12,229 due to reductions in medical insurance, PERF and life insurance that offset increases in TIAA/CREF and FICA.

Departmental Expenses

Total Departmental Expenses has increased by \$397,132. Supplies and Related Expenses decreased by \$97,106 due to reduction of office supplies. Repairs and Maintenance reflects an increase of \$602,157 that includes networking maintenance and minor HVAC repair expenses.

<u>Utilities and Related Expenses</u>

Utilities and Related Expenses had a decrease \$354,745 from last year. The natural gas purchase order is lower for FY18. This is also inclusive of decreased water and sewage costs and increased electrical costs.

Equipment and Other Capital

Equipment and Other Capital shows an increase of \$756,632. Library acquisition expenses are up by \$12,982 due to increased electronic subscriptions. Operating Equipment which includes both capital and non-capital equipment purchases shows an increase due to additional computer equipment purchases.

Student Scholarship and Fee Remissions

Student Scholarship and Fee Remissions shows an increase of \$2,053,197. The scholarship expenses reflects a new Illinois scholarship and additional students qualifying for merit-based aid. The Laptop scholarship program expenses were reduced by \$448,183 to reflect lower cost for laptops.

Academic Debt Service

Academic Debt Service was established for FY18 to record debt service for academic facilities that are funded by the State of Indiana. Tuition fees have been adjusted to reflect this change (see Student Tuition).

Budgeted Reserve

For FY18 a budget reserve of 3 percent of the FY17 general fund operating budget was established. The funds will be used to cover the tuition revenue shortfall and additional student scholarships.

Transfers Out

Transfers Out shows a \$297,102 reduction from 2016-17 that is a result of the OIT transfer of \$400,000 to reflect infrastructure upgrades.

4c Purchasing Report

urchase Order Activity for Period Fe	bruary 8, 2	2018 to April 25, 2018	
ırchases Over \$50,000.00			
Sole Source, Multi-Search Famili	arity & Ex	perience With ISU	
Storbeck Pimentel and Associates Inc	P0083316	Executive Search Firm, Vice Provost Search	\$67,600.00
Sole Source, Only Source Found	 With Quali	fication and Experience To Meet Specification	ons
Barstow	P0083324	ACOTE Credentialing of Occupational Therapy Pro	\$79,800.00
Sole Source, Only Source Found	│ With Quali	fication and Experience To Meet Specification	ons
Gipson	P0083325	Consultant Development of Occupational Therapy	\$79,800.00
Sole Source, Unique Equipment	Features		
Catapult Sports LLC	P0083317	Kinesiology Monitoring System	\$88,220.02
Sole Source, Compatible With Ex	isting Equi	ipment, Unique Service, Experience, Has Fed	eral Permit
Copperhead Environmental Consulting	g I P0083523	Aerial Tracking of Bats from Aircraft	\$104,000.00
Sole Source, Compatible With Cu	ırrent Equi	ipment	
CoachComm LLC	P0083374	Football Coach's Radio Communications Equipment	\$121,157.00
Sole Source, Matches Current Fu	rniture, O	nly Supplier In This Region For This Manufac	turer
Office Works		Furniture for Mills, Blumberg, Cromwell	\$293,481.89
Lowest Bid That Met Specification	ons		
Duncan Video Inc	P0083587	Dreiser Hall TV Studio	\$295,191.73

4d Vendor Report

	ichases from the	University for the time period February 1, 2018 through March 30, 2018
(Fiscal Year) in excess of \$250,000:		
Wells Fargo Vendor Financial Services LLC	\$ 252,748	Copier Lease Payments
Nalco Company	\$ 252,778	Water Purification Chemicals
Freitag Weinhardt Inc	\$ 253,362	Plumbing and Mechanical Services- Various Buildings
Chard Snyder & Associates Inc	\$ 277,043	Flexible Spending Account Claims
Blakley Corporation	\$ 294,542	University Hall Masonry Repair
Ricoh USA Inc	\$ 333,928	Printing Costs (Lease Payments and Print Jobs)/Printer Purchases
US Postmaster	\$ 336,135	Postage Expenses
Byrne & Jones Construction Inc	\$ 563,013	Football Turf
CVS Pharmacy Inc	\$ 603,406	Prescription Drug Coverage (New Provider Effective January 1, 2018)
2V3 Filatiliacy file	\$ 003,400	Prescription Drug Coverage (New Provider Effective January 1, 2016)
Previously Reported Vendors with Purchases	s Exceeding \$250,0	000
•		
Terre Haute Transit Utility	\$ 252,600	Bus Services for ISU Students
Union Associated Physicians Clinic LLC	\$ 284,118	Student Health Center Services
Evan and Ryan Electrical Contractors Inc	\$ 285,795	Dreiser Hall Restroom Renovation; Arena Sports Performance Renovation
Office Works	\$ 297,685	Cromwell Hall Case Goods
Life Fitness	\$ 305,098	Athletic Weight Training Equipment
Blackboard Inc	\$ 312,716	Blackboard Software Maintenance and Storage
SoftChoice Corporation	\$ 326,417	Maintenance on EES System and Licensing Software
Otis Elevator	\$ 333,490	Maintenance Agreement for Campus Elevators; Elevator Repairs
Pacesetter Sports	\$ 367,178	Athletic Gear and Equipment
Guy Brown Management	\$ 367,557	Office Supplies
ndiana-American Water Company	\$ 388,009	Water Utility Payments
Key Government Finance Inc	\$ 392,332	Networking Software Maintenance Agreement
Sauder Manufacturing Company	\$ 393,623	Cromwell Hall Case Goods
Rural Health Innovation Collaborative	\$ 393,754	Partner Contribution for Simulation Center Operational Expenses
Midwest Maintenance Inc.	\$ 470,471	Library Masonry Work
Crown Electric Inc	\$ 524,827	University Apartments Fire Alarm
arcDESIGN	\$ 633,667	Fine Arts Building; Science Building Corridors; Lincoln Quad; University
		Apartments; HMSU-Starbucks
RJE Interiors Inc	\$ 655,824	Furniture Purchases for Science Building Corridors and CNHHS Renovation;
		Miscellaneous Furniture Purchases
Barnes & Noble Booksellers	\$ 682,996	Textbook Scholarships
Delta Dental Plan of Indiana	\$ 712,756	Dental Claims Reimbursements
Symetra Life Insurance Company	\$ 774,581	Life and Long Term Disability Insurance
City of Terre Haute	\$ 918,734	Sewage Utility Payments; Fire & Emergency Medical Protection for Campus
ONI Risk Partners Inc	\$ 940,446	Athletic Medical, Flight Academy, Workers Compensation, and Commercial
		Property Insurance Policies
Network Solutions	\$ 1,059,971	Annual Smartnet Maintenance; Networking Equipment; CNHHS Renovation
EDF Energy Services LLC	\$ 1,166,237	Natural Gas Purchases
500 Wabash Housing LLC	\$ 1,179,350	500 Wabash Lease Payments
CDI Inc.	\$ 1,476,016	Utility Tunnel Renovation; Science Building Roof; Jones/Hines Concrete Repairs
AmWins/NEBCO Group Benefits	\$ 1,512,785	Retiree Insurance Coverage
Medco Health Solutions	\$ 1,754,925	Prescription Drug Coverage
Ratio Architects Inc	\$ 1,907,282	Architectural Services for Cromwell Hall; CNHHS, Rhoads Hall and Hulman
		Center Renovation
Riverside Technologies Inc	\$ 1,977,649	Computer Equipment Purchases
Duke Energy	\$ 5,077,156	Electricity Utility Payments
TIAA CREF	\$ 8,925,951	Retirement Contributions
Sodexo Inc and Affiliates	\$ 10,370,279	Dining and Catering Services
Anthem Life Insurance Company	\$ 10,370,474	Health Care Benefits and Reimbursements of Medical Claims (as of 1/1/2017)
Hannig Construction Inc	\$ 33,422,864	Holmstedt Hall IU Med Center Renovation; Science Building Corridor
		Renovations; Rhoads Hall Renovation; Cromwell Hall Renovation, CNHHS
		Renovation; Tirey/Tilson Roof and Masonry Repairs

4e Faculty Personnel

FACULTY

Appointments

(effective August 1, 2018 unless otherwise stated)

Sean Bartz; Assistant Professor, Department of Chemistry and Physics; Ph.D., Xavier University; salary \$60,500 per academic year.

Cory Campbell; Assistant Professor, Department of Accounting, Finance, Insurance, and Risk Management; Ph.D., Case Western Reserve University; salary \$125,000 per academic year.

Mark Inlow; Assistant Professor, Department of Mathematics and Computer Science; Ph.D., Texas A&M University; salary \$74,000 per academic year.

John Kiesel; Assistant Professor, Department of Applied Medicine and Rehabilitation; D.P.T., IUPUI; salary \$90,000 per fiscal year, prorated from effective date of July 9, 2018.

Russell Lodge; Assistant Professor, Department of Mathematics and Computer Science; Ph.D., Indiana University; salary \$57,000 per academic year.

Donna Purviance; Assistant Professor, Department of Advanced Practice Nursing; D.N.P., Indiana State University; salary \$74,000 per academic year.

Cassondra Strawser; Assistant Professor, Department of Applied Health Sciences; Ph.D., Indiana University of Pennsylvania; salary \$61,000 per academic year.

Peng Zhao; Assistant Professor, Department of Mathematics and Computer Science; Ph.D., Ohio State University; salary \$57,000 per academic year.

Fan Zuo; Assistant Professor, Department of Chemistry and Physics; Ph.D., University of California Riverside; salary \$59,000 per academic year.

<u>Instructor Appointments of 2-5 Years – 2018-2019 Academic Year</u>

(Effective August 1, 2018 unless otherwise noted)

Heather Adams; Instructor, Department of Applied Medicine and Rehabilitation; M.S., Indiana State University; salary \$39,457.

Katrina Babb; Instructor and Director of the Center for Economic Education, Department of Economics; M.S., Purdue University; salary \$49,056 per academic year.

Alex Badillo; Pre-Doctoral Fellow, Department of Earth and Environmental Systems; M.S., Indiana University; salary \$45,000 per academic year.

Steve Baker; Instructor, Department of Mathematics and Computer Science; M.S., Indiana State University; salary \$67,129 per academic year.

Terry Clark; Instructor, Department of History; B.S., Xavier University (special credentials on file); salary \$37,179 per academic year.

Lynette Coffey; Instructor, Department of Baccalaureate Nursing; M.S.N., Indiana Wesleyan University; salary \$53,703 per academic year.

Braden Cole; Senior Instructor, Department of Kinesiology, Recreation, and Sport; M.A., Indiana State University; salary \$39,649 per academic year.

Walter Dininger; Instructor, Department of Kinesiology, Recreation, and Sport; M.S., Indiana State University; salary \$39,649 per academic year.

Deanna Franklin; Instructor, Department of Applied Health Sciences; Ph.D., Indiana State University; salary \$52,154 per academic year.

Jared Hancock; Instructor, Department of Chemistry and Physics; Ph.D., Brigham Young University; salary \$42,000 per academic year.

Jason Huffman; Instructor, Department of Mathematics and Computer Science; M.S., Indiana State University; salary \$45,000 per academic year.

Brian James; Instructor, Department of Applied Engineering and Technology Management; M.S., Indiana State University; salary \$56,802 per academic year.

Robert McMahan; Senior Instructor, Department of Accounting, Finance, Insurance, and Risk Management; J.D., Indiana University; salary \$50,884 per academic year.

Tyler Nolting; Instructor, Department of Applied Health Sciences; M.P.H., Indiana University; salary \$51,845 per academic year.

Natasha Rascon; Instructor, Department of Communication; Ph.D., University of New Mexico; salary \$41,827 per academic year.

Donald Shorter; Instructor, Department of Languages, Literatures, and Linguistics; Doctor of Religion, Indiana Christian University; salary \$38,683 per academic year.

Benjamin Thomson; Instructor, Department of Applied Engineering and Technology Management; M.S., Indiana State University; salary \$56,802 per academic year.

Yana Weinstein; Instructor, School of Music; M.M., Ohio State University; salary \$39,245 per academic year.

Temporary Full-Time Faculty for 2018-2019 Academic Year (Unless Otherwise Stated)

Hailee Lauritzen; One-Semester Full-Time Lecturer, Department of Social Work; M.S.W., Michigan State University; salary \$27,250; for the spring semester of the 2017-2018 academic year.

Hailee Lauritzen; Full-Time Lecturer, Department of Social Work; M.S.W., Michigan State University; salary \$54,500; effective August 1, 2018.

Temporary Part-Time Appointments - 2018 Spring Semester

Michael Ball; Part-Time Lecturer, Department of Aviation Technology; Master of Aeronautical Science, Embry-Riddell Aeronautical University; three hours; salary \$4,500.

Errett Bozarth; Part-Time Lecturer, Department of Aviation Technology; B.S., U.S. Naval Academy; three hours; salary \$4,500.

Matthew Brown; Part-Time Lecturer, Department of Aviation Technology; M.S., Indiana University Northwest; three hours; salary \$4,500.

Chad Clark; Part-Time Lecturer, Department of Teaching and Learning; Ph.D., Indiana State University; three hours; salary \$3,000.

Terry Crowe; Student Teacher Supervisor, Educational Student Services; M.S. Purdue University; supervise four students; salary \$2,424.

Yuju Huang; Part-Time Lecturer, Department of Teaching and Learning; Ph.D., Indiana State University; nine hours; salary \$9,000.

Paul Kaiser; Part-Time Lecturer, Department of Educational Leadership; Ph.D., Indiana State University; three hours; salary \$3,999.

Christine Knight; Part-Time Lecturer, Department of Human Resource Development and Performance Technologies; M.L.D., St. Mary-of-the-Woods College; three hours; salary \$3,900.

David Marcotte; Part-Time Lecturer, Department of Educational Leadership; Ph.D., Indiana State University; three hours; salary \$3,999.

Tamara McCollough; Part-Time Lecturer, Department of Criminology and Criminal Justice; M.S., Indiana State University; three hours; salary \$3,000.

Rika Nanjo; Part-Time Lecturer, Department of Languages, Literatures, and Linguistics; M.A., Indiana State University; six hours; salary \$6,000, with \$3,000 prorated from the effective date of February 27, 2018.

Harrold Schipp; Student Teacher Supervisor, Educational Student Services; M.S., Indiana University; supervise three students; salary \$1,818.

James Swindell; Part-Time Lecturer, Department of Aviation Technology; Ph.D., Indiana Institute of Technology; six hours; salary \$9,000.

Joseph Thomas; Part-Time Lecturer, University College; M.A., Ball State University; six hours; salary \$6,000.

Change of Status

Brandi Andreae; Assistant Professor and OT Clinical Coordinator, Department of Applied Medicine and Rehabilitation; supplemental instructional stipend of \$4,000 for teaching an additional four credit hours; for the months of June and July 2018.

Kirk Armstrong; Associate Professor, Department of Applied Medicine and Rehabilitation; stipend of \$1,200 per month for additional duties as Faculty Fellow for Assessment and Accreditation, Office of the Provost and Vice President for Academic Affairs; effective March 1, 2018, through June 30, 2018.

Tonya Balch; Professor, Department of Communication Disorders and Counseling, School, and Educational Psychology; ten percent salary increase to the 2018-2019 base plus \$396 salary floor adjustment; salary \$74,206; effective August 1, 2018.

Carrie Ball; Associate Professor, Department of Communication Disorders and Counseling, School, and Educational Psychology; from 10 month academic year faculty to 12 month fiscal year faculty; salary \$85,219 prorated from the effective date of June 1, 2018.

Renee Bauer; Associate Professor, Department of Baccalaureate Nursing; ten percent promotion increase to the 2018-2019 base; salary \$88,949; effective August 1, 2018.

Linda Behrendt; Associate Professor, Department of Applied Health Sciences; stipend of \$3,000 for additional duties as Master Teacher Coordinator, Faculty Center for Teaching and Learning; for the spring semester of the 2017-2018 academic year.

Caitlin Brez; Associate Professor, Department of Psychology; ten percent promotion increase to the 2018-2019 base; salary \$64,704 per academic year.

Scott Buchanan; from Professor and Interim Director, School of Music; to Professor and Director, School of Music; change in salary to \$83,581 per academic year and Director's supplement of \$18,000 per academic year; effective June 1, 2018.

Edith Campbell; Associate Librarian, Department of Library Services; ten percent salary increase to the 2018-2019 base plus salary floor adjustment; salary \$62,882 per fiscal year; effective July 1, 2018.

Chia-An Chao; Professor, Department of Management, Information Systems, and Business Education; change in salary to \$114,168, prorated from the effective date of January 1, 2018.

William Clyburn; Professor, Department of Electronics and Computer Engineering Technology; ten percent promotion increase to the 2018-2019 base; salary \$99,729; effective August 1, 2018.

Braden Cole; Senior Instructor, Department of Kinesiology, Recreation, and Sport; ten percent promotion increase to the 2018-2019 base; salary \$43,614; effective August 1, 2018.

Lindsey Eberman; Professor, Department of Applied Medicine and Rehabilitation; ten percent promotion increase to the 2018-2019 base; salary \$91,919; effective August 1, 2018.

Susan Eley; Professor, Department of Advanced Practice Nursing; ten percent promotion increase to the 2018-2019 base; salary \$127,113; effective July 1, 2018.

Robert English; Professor, Department of Electronics and Computer Engineering Technology; correction of salary to \$137,182 per academic year, prorated from the effective date of January 1, 2018.

Kira Enriquez Loya; Associate Professor, Department of Art and Design; ten percent salary increase to the 2018-2019 base plus salary floor adjustment; salary \$62,882 per fiscal year; effective August 1, 2018.

Marcee Everly; Professor and Chairperson, Department of Baccalaureate Nursing; ten percent promotion increase to the 2018-2019 base; salary \$120,430; effective July 1, 2018.

Susan Frey; Librarian, Department of Library Services; ten percent of promotion increase to the 2018-2019 base; salary \$78,631; effective July 1, 2018.

Jodi Frost; Associate Professor; Department of Mathematics and Computer Science; ten percent promotion increase to the 2018-2019 base; salary \$66,634; effective August 1, 2018.

Harry Gallatin; Senior Instructor, Department of Accounting, Finance, Insurance, and Risk Management; supplemental instructional stipend of \$3,000 for teaching an additional three hours; for the spring semester of the 2017-2018 academic year.

Claudine Gaston; Instructor, Department of Communication; supplemental instructional stipend of \$3,000 for teaching an additional three hours; for the spring semester of the 2017-2018 academic year.

Vicki Hammen; Professor, Department of Communication Disorders and Counseling, School and Educational Psychology; ten percent increase to the 2018-2019 base; salary \$94,125; effective July 1, 2018.

Cody Hanson; Assistant Professor, Department of Languages, Literatures and Linguistics; supplemental instructional stipend of \$3,000 for teaching an additional three hours, prorated for the appointment period of April 12, 2018, through May 31, 2018.

Mahfuzul Haque; Professor, Department of Accounting, Finance, Insurance, and Risk Management; supplemental instructional stipend of \$3,000 for teaching an additional three hours; for the spring semester of the 2017-2018 academic year.

Nicole Heck; from Assistant Professor and Didactic Coordinator – Physician Assistant's Program, Department of Applied Medicine and Rehabilitation, to Assistant Professor and Program Director, Physician Assistant's Program, Department of Applied Medicine and Rehabilitation; surrenders Didactic Coordinator supplement of \$7,500 per fiscal year; Program Director supplement of \$27,804 per fiscal year, prorated from the effective date of May 19, 2018.

Lori, Henson; Assistant Professor, Department of Communication; salary equity adjustment of \$3,000; salary \$56,910 per academic year, prorated from the effective date of February 1, 2018.

Kathleen Huun; from Senior Instructor, Department of Baccalaureate Nursing Completion, to Assistant Professor, Department of Baccalaureate Nursing Completion; salary \$88,438 per academic year; effective August 1, 2018.

Paula Jarrard; from Assistant Professor and Interim Director, Occupational Therapy Program, Department of Applied Medicine and Rehabilitation, to Assistant Professor and Director, Occupational Therapy Program, Department of Applied Medicine and Rehabilitation; no change in salary; received Director supplement of \$7,500 per fiscal year, prorated from the effective date of April 1, 2018.

Yi-Yin Ko; Associate Professor, Department of Mathematics and Computer Science; ten percent promotion increase to the 2018-2019 base; salary \$66,634; effective August 1, 2018.

Sandra Kohler; Assistant Professor; Department of Languages, Literatures and Linguistics; supplemental instructional stipend of \$3,000 for teaching an additional three hours, prorated for the appointment period of April 18, 2018, through May 31, 2018.

Jennifer Latimer; Professor, Department of Earth and Environmental Systems; ten percent promotion increase to the 2018-2019 base; salary \$84,112; effective August 1, 2018.

Zhiyong Liu; Professor; Department of Accounting, Finance, Insurance, and Risk Management; ten percent promotion increase to the 2018-2019 base; salary \$147,465; effective August 1, 2018.

Miriam Mattsey; Senior Instructor, Department of English; ten percent promotion increase to the 2018-2019 base; salary \$44,423; effective August 1, 2018.

Stephen McCaskey; Associate Professor, Department of Human Resource Development and Performance Technologies and Acting Associate Dean, College of Technology; ten percent promotion increase to the 2018-2019 base; salary \$95,564; effective August 1, 2018.

Nicole McGuire; Part-Time Lecturer, Department of Applied Health Sciences; correction of salary from to \$7,500; for the spring semester of the 2017-2018 academic year.

Linda McQuiston; Associate Professor, Department of Baccalaureate of Nursing; ten percent promotion increase to the 2018-2019 base; salary \$87,227; effective August 1, 2018.

Jill Moore; Associate Professor, Department of Advanced Practice Nursing; ten percent promotion increase to the 2018-2019 base; salary \$100,826; effective July 1, 2018.

Valentine Muyumba; Librarian and Chairperson, Technology Services, Library Services; ten percent promotion increase to the 2018-2019 base; salary \$89,951; effective July 1, 2018.

Robert Noll; Associate Professor, Department of Chemistry and Physics; ten percent promotion increase to the 2018-2019 base; salary \$66,634; effective August 1, 2018.

Stephen Patton; Associate Librarian and Chairperson, Library Systems, Library Services; ten percent promotion increase to the 2018-2019 base; salary \$94,496; effective July 1, 2018.

David Polizzi; Professor, Department of Criminology and Criminal Justice; ten percent promotion increase to the 2018-2019 base; salary \$79,203; effective August 1, 2018.

John Pommier; Professor, Department of Kinesiology, Recreation, and Sport, and Chairperson, Department of Applied Medicine and Rehabilitation; supplemental instructional stipend of \$1,000 for teaching an additional one hour, prorated for the appointment period of March 21, 2018, through May 31, 2018.

Ernest Sheldon; Professor, Department of Built Environment; ten percent promotion increase to the 2018-2019 base; salary \$88,316; effective August 1, 2018.

Felicia Stewart; Associate Professor, Department of Advanced Practice Nursing; ten percent promotion increase to the 2018-2019 base; salary \$85,816; effective August 1, 2018.

Steven Stofferahn; Associate Professor and Chairperson, Department of History; \$3,000 salary adjustment; salary \$68,092 per academic year, prorated from the effective date of January 1, 2018.

Haijing Tu; Assistant Professor, Department of Communication; equity adjustment of \$5,000 per academic year; salary \$60,068 per academic year, prorated from the effective date of February 1, 2018.

Anna Viviani; Associate Professor, Department of Communication Disorders and Counseling, School and Educational Psychology; ten percent promotion increase to the 2018-2019 base; salary \$67,489; effective August 1, 2018.

Chad Witkemper; Associate Professor, Department of Kinesiology, Recreation, and Sport; ten percent promotion increase to the 2018-2019 base; salary \$67,634; effective August 1, 2018.

Promotion to Professor

(Effective August 1, 2018, unless otherwise indicated)

Tonya Balch, Department of Communication Disorders and Counseling, School, and Educational Psychology.

William Clyburn, Department of Electronics and Computer Engineering Technology.

Lindsey Eberman, Department of Applied Medicine and Rehabilitation.

Susan Eley, Department of Advanced Practice Nursing (effective July 1, 2018).

Marcee Everly, Department of Baccalaureate Nursing (effective July 1, 2018).

Vicki Hammen, Department of Communication Disorders and Counseling, School, and Educational Psychology (effective July 1, 2018).

Jennifer Latimer, Department of Earth and Environmental Systems.

Zhiyong Liu, Department of Accounting, Finance, Insurance, and Risk Management.

David Polizzi, Department of Criminology and Criminal Justice.

Ernest Sheldon, Department of Built Environment.

Promotion to Librarian

(Effective July 1, 2018)

Susan Frey, Library Services.

Valentine Muyumba, Library Services.

Tenure

(Effective August 1, 2018)

David Fleming, Department of Marketing and Operations.

Promotion to Associate Professor and Tenure

(Effective August 1, 2018, unless otherwise indicated)

Renee Bauer, Department of Baccalaureate Nursing.

Caitlyn Brez, Department of Psychology.

Kira Enriquez Loya, Department of Art and Design.

Jodi Frost, Department of Mathematics and Computer Science.

Yi-Yin Ko, Department of Mathematics and Computer Science.

Stephen McCaskey, Department of Human Resource Development and Performance Technologies.

Linda McQuiston, Department of Baccalaureate Nursing.

Jill Moore, Department of Advanced Practice Nursing (effective July 1, 2018).

Robert Noll, Department of Chemistry and Physics.

Felicia Stewart, Department of Advanced Practice Nursing.

Anna Viviani, Department of Communication Disorders and Counseling, School, and Educational Psychology.

Chad Witkemper, Department of Kinesiology, Recreation, and Sport.

Promotion to Associate Librarian and Tenure

(Effective July 1, 2018)

Edith Campbell, Library Services.

Stephen Patton, Library Services.

Promotion to Senior Instructor

(Effective August 1, 2018)

Braden Cole, Department of Kinesiology, Recreation, and Sport.

Miriam Mattsey, Department of English.

Retirements

Raymond Dolle; Associate Professor, Department of English; effective May 31, 2018.

Gail Gottschling; Director, Early Childhood Education Center and Assistant Professor, Department of Teaching and Learning; effective May 31, 2018.

Michael Harmon; Professor, Department of Accounting, Finance, Insurance, and RiskManagement; effective May 31, 2018.

Beverley Simms; Professor, School of Music; effective May 31, 2018.

Emeriti

Raymond Dolle; Associate Professor Emeritus, Department of English; effective June 1, 2018.

Gail Gottschling; Assistant Professor Emerita, Department of Teaching and Learning; effective June 1, 2018.

Michael Harmon; Professor Emeritus, Department of Accounting, Finance, Insurance, and Risk Management; effective June 1, 2018.

Beverley Simms; Professor Emerita, School of Music; effective June 1, 2018.

Separations

Kirk Armstrong; Associate Professor, Department of Applied Medicine and Rehabilitation; effective July 16, 2018.

Kathryn Berlin; Chair and Associate Professor, Department of Applied Health Sciences; effective May 31, 2018.

Steven Gruenewald; Instructor, Department of Applied Health Sciences; effective May 31, 2018.

Brendon Mikula; Instructor, Department of Chemistry and Physics; effective May 31, 2018.

Kayla Siddell; Assistant Librarian, Department of Library Services; effective May 11, 2018.

Vernon Sweetin; Assistant Professor, Department of Marketing and Operations; effective May 31, 2018.

4f Other Personnel

NON-EXEMPT Appointments

Jennifer Benson; Administrative Assistant I, Center for Global Engagement; \$13.07 per hour; effective April 17, 2018.

Jessica Bolin; Custodian I, Facilities Management – Custodian; \$11.16 per hour; effective March 5, 2018.

Dalton Boyles; Unified Communications Engineer Junior – Requires Reappointment, Telecommunications; \$15.55 per hour; effective April 9, 2018.

Anastasia Calvin; Budget Coordinator, Budget, Payroll & Risk Management; \$14.21 per hour; effective March 19, 2018.

Sean Casler; Research Technician – Bats, Biology; \$13.33 per hour; effective April 16, 2018.

Danielle Crim; Collections/Perkins Loan Supervisor, Associate VP Finance Assistant Treasurer; \$23.08 per hour; effective April 16, 2018.

Morgan Dull; Nursing Testing Assistant, Dean of College of Health and Human Services; \$15.55 per hour; effective February 12, 2018.

Joshua Elmore; Student Services Assistant II, Applied Medicine & Rehabilitation; \$14.21 per hour; effective April 16, 2018.

Julia Hoeh; Research Technician – Bats, Biology; \$16.00 per hour; effective April 16, 2018.

Meredith Hoggatt; Research Technician – Bats, Biology; \$13.33 per hour; effective April 16, 2018.

Jordan Holmes; Research Technician – Bats, Biology; \$13.33 per hour; effective May 1, 2018.

Felicia Houston; IEP Design Services Specialist, Blumberg Center; \$17.61 per hour; effective February 12, 2018.

Mackenzie Lambert; Administrative Assistant I, IU School of Medicine; \$13.07 per hour; effective March 14, 2018.

Douglas Lenges II; Custodian II, Sandison Housing; \$11.83 per hour; effective April 30, 2018.

Victoria Marks; Administrative Assistant I, New Student Transition Programs; \$14.00 per hour; effective April 2, 2018.

Dianne McDole; Administrative Assistant I, History; \$14.00 per hour; effective March 5, 2018.

Linda Nowling; Administrative Assistant I, Human Resources Development; \$14.00 per hour; effective April 16, 2018.

Joshua Parnell; Custodian I, Facilities Management – Custodian; \$11.16 per hour; effective March 5, 2018.

Change in Status and/or Pay Rate

Promotion

Courtney Bender; from Payroll Clerk, Budget, Payroll & Risk Management; \$14.96 per hour to Payroll Coordinator, Budget, Payroll & Risk Management; \$16.90 per hour; effective April 9, 2018.

Jeffrey Bucklin; from Police Officer, Public Safety Department; \$20.74 per hour to Police Corporal, Public Safety Department; \$22.80 per hour; effective February 26, 2018.

Brenton Gard; from Custodian I, Sycamore Housing; \$11.16 per hour to Maintenance Mechanic, Maeling Terrace University Apartment; \$14.21 per hour; effective April 30, 2018.

Robert Watter; from Custodian II, Lincoln Quad Housing; \$12.23 per hour to Maintenance Mechanic, Maeling Terrace University Apartment; \$14.87 per hour; effective April 30, 2018.

Transfers

Naomi Van Sickel; from Blumberg Center Design & Training Specialist, Blumberg Center; \$16.28 per hour to Administrative Assistant II, Department of Educational Leadership; \$16.28 per hour; effective March 19, 2018.

Reclassification

Lesley Bricker; from Student Services Assistant I; \$13.99 per hour to Student Financial Aid Client Services Specialist; \$13.99 per hour; Student Financial Aid; effective April 7, 2018.

Mary Chestnut; from Administrative Assistant II; \$17.84 per hour to Student Conduct Case Coordinator; \$19.78 per hour; Student Conduct & Integrity; effective April 7, 2018.

Diana Kemp; from Administrative Assistant I; \$16.84 per hour to Financial Aid Processing Specialist; \$16.84 per hour; Student Financial Aid; effective April 7, 2018.

Mary Loudermilk; from Dean's Assistant; \$22.90 per hour to Student Services Coordinator; \$22.90 per hour; Extended Learning; effective April 7, 2018.

Karen Pennington; from Administrative Assistant II; \$13.95 per hour to Administrative Assistant II; \$15.71 per hour; Advanced Practice Nursing; effective April 7, 2018.

Separations

James Fancher; Steam Systems Operator, Power Plant; effective April 4, 2018.

Leslie Hayes; Early childhood Assistant Teacher, Early Childhood Education Center; May 8, 2018.

Janice Karn; Accounting and Auditing Associate, Associate VP University Controller; effective June 29, 2018.

Nicole Knox; Student Services Assistant III, Student Counseling Center; effective March 2, 2018.

Cheryl Lucas; Administrative Assistant I, Management, Information Systems and Business Education; effective February 22, 2018.

Paul Robinson; Steam Mechanic, Power Plant; effective April 19, 2018.

Emily Templeton; Early Childhood Education Center Teacher, Early Childhood Education Center; effective May 18, 2018.

Cassandra Toth; Administrative Assistant I, Human Resources Development & Performance Technologies; effective February 12, 2018.

Others

Cheryl Comer; Lead Custodian, Reeve Hall Housing; deceased April 11, 2018.

Retirements

Carol Auler; Custodian I, Facilities Management – Custodians; effective February 9, 2018.

Linda Everly; Office Assistant, Criminology & Criminal Justice; effective February 9, 2018.

Ellen Knoblett; Administrative Assistant I, History; effective March 16, 2018.

Carol Layton; Administrative Assistant III, Baccalaureate Nursing Completion; effective June 29, 2018.

Larry Phillips; Computer Operator II, Office of Information Technology; effective March 30, 2018.

Judy Ross; Payroll Coordinator, Budget, Payroll & Risk Management; effective May 31, 2018.

James Thompson; Senior Maintenance Mechanic, Facilities Management – Grounds; effective June 29, 2018.

EXEMPT

Appointments

Neslihan Alp; Dean, College of Technology and Professor, Department of Applied Engineering and Technology Management; Ph.D., University of Missouri-Rolla; salary \$210,000 per fiscal year, prorated from the effective date of August 1, 2018.

Matthew Bird; Student Research and Engagement Coordinator, Honors College; M.L.S., Indiana University; salary \$36,465 per fiscal year, prorated from the effective date of April 9, 2018.

David Cook; Assistant Chief Instructor Pilot, Department of Aviation Technology; B.S., Indiana State University; salary \$55,000 per fiscal year, prorated from the effective date of February 12, 2018.

Richard Enyard; Executive Director, Human Resources; Ph.D., University of Missouri - Columbia; salary \$106,000 per fiscal year; prorated from the effective date of March 12, 2018.

Terri Hill; Development Officer, Advancement; M.A., Indiana University-Purdue University at Indianapolis; salary \$67,000 per fiscal year; prorated from the effective date of April 4, 2018.

Jacob Jenkins; Academic Advisor, Department of Baccalaureate Nursing Completion; B.S., Indiana State University; salary \$36,000 per fiscal year, prorated from the effective date of February 19, 2018.

Stacey Rice; Senior Financial Analyst, Office of the Associate Vice President and Controller; B.S., Southwest Minnesota State University; salary \$50,000 per fiscal year; prorated from the effective date of effective April 9, 2018.

Temporary Appointments

Mitsuko Korobkin; Postdoctoral Research Associate, Department of Chemistry and Physics; salary \$48,232 per fiscal year, prorated for the appointment period of February 15, 2018, through June 30, 2018.

Change of Status

Erik Chaouch; from Athletic Trainer I, Physical Therapy & Sports Rehabilitation Clinic, to Athletic Trainer I, Department of Applied Medicine and Rehabilitation; salary \$48,077 per fiscal year, prorated from the effective date of March 1, 2018.

Jennifer Christian; Community Engagement Assistant Director, Center for Community Engagement; pay increase \$48,106; prorated from the effective date of December 13, 2017.

Jennifer Cook; from Hulman Center Tilson Auditorium Facilities Assistant Director, to Hulman Center Assistant Director, Hulman Center; no change in salary; effective April 1, 2018.

Beth Farley; from non-exempt position as Administrative Assistant I to exempt staff position as Student Employment Program Coordinator, Career Center; salary \$36,000 per fiscal year, prorated from the effective date of March 1, 2018.

Alison M. Fell; from Development Officer to Development Officer - Major Gifts, Corporations and Foundations, Advancement; salary \$70,875, prorated from the effective date of February 19, 2018.

Jennifer D. Forbes; Gift Services Assistant Director, to Advancement Services Systems Administrator, ISU Foundation Operations; salary \$53,703, prorated from the effective date of March 10, 2018.

Tracy Ford; from Video Production Manager to Enrollment Management Creative Services Manager, Admissions and High School Relations; no change in salary; effective March 1, 2018.

Sarah Froderman, from Student Financial Aid Assistant Director to Student Financial Aid Associate Director, Student Financial Aid; salary \$47,483; prorated from the effective date of March 1, 2018.

Laura Froelicher; from Honors Program Assistant Director, to Data Analysis, Communication, and Outreach Director, Honors College; salary \$57,590 per fiscal year, prorated from the effective date of February 1, 2018.

Brittney Gilman; from Student Employment Program Coordinator to Student Employment Program Assistant Director, Career Center; salary \$47,483 per fiscal year, prorated from the effective date of March 1, 2018.

Gregory Halls; Development Officer, Health & Human Services, Advancement; to Development Officer, Athletic Sponsorships, Advancement; salary \$61,546; prorated from the effective date of February 15, 2018.

Monica Larsen; from Enrollment Management Specialist, Enrollment Management, to Academic Advisor, Department of Built Environment; salary \$36,000 per fiscal year, prorated for the appointment period of April 16, 2018 through June 30, 2018.

Ashley Layman; from MBA Program Assistant Director, Dean, Scott College of Business, to Interim Director Graduate Programs and MBA Program Assistant Director, Dean, Scott College of Business; stipend of \$12,000 per fiscal year; effective January 1, 2018 through December 31, 2018.

Tradara McLaurine; from Student Employment and Internships Director to Career Services Executive Director, Career Center; salary \$95,000 per fiscal year; prorated from the effective date of February 8, 2018.

Donna Simmonds; from Interim Student Financial Aid Director to Student Financial Aid Director, Student Financial Aid; salary \$95,000 per fiscal year; prorated from effective date of March 1, 2018.

Lisa Stein; from Graduation Specialist, Student Success to Extended Learning Advisor/Recruiter, Degreelink; salary \$44,629 per fiscal year, prorated from the effective date of February 26, 2018.

Retirements

Beverly Bitzegaio; College of Technology Student Career Support Outreach Director, College of Technology; effective May 31, 2018.

Separations

William Maass; Athletic Trainer I, Applied Medicine & Rehabilitation; effective March 9, 2018.

Tracy Osborne; New Student Programs & Testing Director, New Student Transition Programs effective June 1, 2018.

Matthew Simmons; IEPRC Project Coordinator, Blumberg Center, Bayh College of Education; effective April 5, 2018.

Ann Warren; Scenic Studio Supervisor, Department of Theater, effective April 30, 2018.

ATHLETICS

Appointments

Marcus Belcher; Associate Head Coach Men's Basketball; salary \$101,250; effective April 1, 2018 through March 31, 2019.

Brett Carey; Assistant Coach Men's Basketball; salary \$86,063; effective April 1, 2018 through March 31, 2019.

Joseph Hastings; Assistant Coach Football; salary \$48,000; effective February 13, 2018 through December 31, 2018.

Vicki Hall; Head Coach Women's Basketball; salary \$130,000; effective April 1, 2018 through March 31, 2019.

Greg Lansing; Head Coach Men's Basketball; salary \$246,017; effective April 1, 2018 through March 31, 2019.

Alex Mattson; Assistant Coach Women's Soccer; salary \$37,000; effective March 23, 2018 through December 31, 2019.

Terry Parker; Assistant Coach Men's Basketball; salary \$70,183; effective April 1, 2018 through March 31, 2019.

Roman Tubner, Assistant Coach Women's Basketball; salary \$58,000; effective April 10, 2018 through March 31, 2019.

Separations

Evan Dodd; Assistant Coach Women's Basketball; effective April 30, 2018.

Janet Eaton; Assistant Coach Women's Basketball; effective April 30, 2018.

Josh Keister; Assistant Coach Women's Basketball; effective April 30, 2018.

Sam Schroeder; Assistant Coach Women's Soccer; effective March 14, 2018.

NON-EXEMPT PROFESSIONAL

Appointments

Alexander Allen; Career Center Events Coordinator, Career Center; M.S., State University of New York at Potsdam; \$17.80 per hour; effective April 16, 2018.

Michaela Garrette; Admissions Counselor, Admissions and High School Relations; B.S., Ball State University; \$15.77 per hour; effective March 7, 2018.

Blane Mynatt; Admissions Counselor, Admissions and High School Relations; B.S., Murray State University; \$15.77 per hour; effective February 26, 2018.

Richard Warren; Admissions Counselor, Admissions and High School Relations; B.S., Bethel College; \$15.77 per hour; effective February 26. 2018.

Joey Weber; Research Associate – Bats, Biology; B.S., Southern Illinois University-Carbondale; \$20.51 per hour; effective March 1, 2018 through June 30, 2018.

<u>Change in Status and/or Pay Rate Promotion</u>

James Evens; from Enrollment Management Systems Coordinator, to Enrollment Management Systems Manager, Admissions and High School Relations; \$24.10 per hour; effective March 6, 2018.

Transfers

Martin Collins; from Drupal/Web Developer, Office of Communications and Marketing, to Drupal/Web Developer, Dean, College of Arts and Sciences; no change in salary; effective April 10, 2018.

Separations

Tatiana Fadeeva; International Recruitment Coordinator, Admissions and High School Relations; effective March 9, 2018.

ATHLETICS <u>Appointments</u>

Patrick Walash; Media Relations Coordinator Athletic; B.S., University of South Carolina; salary \$19.30 per hour; effective November 10, 2017.

4g Grants & Contracts

- 1. <u>United States Department of Energy, Fund No. 549228, Proposal No. 18-010</u>
 An agreement in the amount of \$360,000.00 has been received from United States Department of Energy for the project entitled, "Laser-Induced Ultrafast Demagnetization and Spin Switching," under the direction of Guo Ping Zhang, Department of Chemistry and Physics, for the period February 15, 2018 through February 14, 2019.
- 2. United Way of the Wabash Valley, Inc., Fund No. 549225, Proposal No. 18-046

An agreement in the amount of \$761.54 has been received from United Way of the Wabash Valley, Inc. for the project entitled, "Growing Literacy," under the direction of Gail Gottschling, Department of Teaching and Learning, for the period December 14, 2017 through May 31, 2018.

3. <u>United Way of the Wabash Valley, Inc., Fund No. 549226, Proposal No. 18-045</u>

An agreement in the amount of \$923.06 has been received from United Way of the Wabash Valley, Inc. for the project entitled, "Garden Literacy," under the direction of Gail Gottschling, Department of Teaching and Learning, for the period December 14, 2017 through May 31, 2018.

4. Core Redevelopment, Fund No. 549227, Proposal No. 18-060

An agreement in the amount of \$4,995.00 has been received from Core Redevelopment for the project entitled, "Recovery Work Plan Indian Orchard Cemetery Stage one: Backdirt Screening & Monitoring," under the direction of Shawn Phillips, Department of Earth and Environmental Systems, for the period January 15, 2018 through August 1, 2018.

- 5. North Carolina Department of Transportation, Fund No. 549214, Proposal No. 18-032
- An agreement in the amount of \$861,100.00 has been received from North Carolina Department of Transportation for the project entitled, "Distribution, Roosting, and Foraging Ecology, and Migration Pathways for Gray Bats in Western NC," under the direction of Joy O'Keefe, Department of Biology, for the period February 1, 2018 through October 31, 2020.
- 6. The Society for Historians of American Foreign Relations, Fund No. 549224, Proposal No. 18-058
 An agreement in the amount of \$3,000.00 has been received from The Society of Historians of American Foreign Relations for the project entitled, "Course Buyout," under the direction of Anne Foster, Department of History, for the period August 1, 2017 through December 31, 2017.
- 7. <u>Indiana University, Fund No. 549177, Proposal No. 17-114</u>

A sub agreement reduction under the Indiana State Department of Health in the amount of \$34,912.44 has been received by Indiana University for the project entitled, "2018-2019 Area Health Education Centers Operating Support," under the direction of Caroline Mallory, College of Health and Human Services, for the period July 1, 2017 through June 30, 2019.

8. <u>Department of Health and Human Services, National Institutes of Health, Fund No. 549198, Grants Proposal No. 18-085</u>

Additional appropriations in the amount of \$305,308.00 have been received from Department of Health and Human Services, National Institutes of Health for the project entitled, "BD4ISU: Big Data for Indiana State University," under the direction of Yongsheng Bai, The Center for Genomic Advocacy, for the period April 1, 2018 through March 31, 2019.

- 9. <u>Sigma Xi The Scientific Research Honor Society, Fund No. 549229, Proposal No. 18-059</u>
- An agreement in the amount of \$1,000.00 has been received from Sigma Xi The Scientific Research Honor Society for the project entitled, "Role of Hypothetical Protein SAUSA300_1759 From a Common Community-Associated Methicillin Resistant Staphylococcus Aureus Strain, USA300," under the direction of Ashley Clodfelder, Department of Biology, for the period January 1, 2018 through December 31, 2018.
- 10. <u>Indiana Campus Compact, Fund No. 549230, Proposal No. 18-067</u>

An agreement in the amount of \$2,250.00 has been received from Indiana Campus Compact for the project entitled, "Athletic Training Center at Wabash Valley Health Center," under the direction of Timothy Demchak, Department of Applied Medicine and Rehabilitation, for the period April 1, 2018 through April 30, 2018.

11. <u>Indiana Campus Compact, Fund No. 549233, Proposal No. 18-054</u>

An agreement in the amount of \$500.00 has been received from Indiana Campus Compact for the project entitled, "Increasing Indiana Higher Education's Collective Impact on Communities: Campus and Community Partnerships to

Advance the Public Good," under the direction of Tina Kruger, Department of Multidisciplinary Studies, for the period January 1, 2018 through April 27, 2018.

12. The Duke Energy Foundation, Fund No. 549232, Proposal No. 18-063

An agreement in the amount of \$90,690.00 has been received from The Duke Energy Foundation for the project entitled, "4th Annual Duke Energy Power of Reading Summit and 2nd Annual Power of Math Summit," under the direction of Judy Sheese, Bayh College of Education Dean's Office, for the period March 31, 2018 through December 31, 2018.

4h Agreements

Performer, Lecturer & Entertainment Agreements

A-1 Speaker – Lee Meadows Adjunct Professor Link, Inc. Avstin-James Entertainment Campus Spa Chris Haigh Duke Energy

Indiana Statewide Independent Living Council Indy Sound Rentals

Keppler Speakers on Campus, Zeke Thomas Kramer Entertainment, Inc

Leadershape Institute and Catalyst Library Consortium of Vigo County Maya Lilly

Michael Issac, Thee Michael Issac Company Michelle Guobadia

Miss Indiana Scholarship Pageant, Inc.

MoCP Museum of Contemporary Photography Record A Hit Entertainment

TjohnE Productions, Inc. YMCA Spring Break Camp Yolanda Williams

Affiliation Agreements

ABC Pediatric Therapy Network Accord children's Therapy Allegheny Health Network American Senior Communities Apex Network Physical Therapy Associated Surgeons & Physicians Augusta University Medical Center Building Blocks Physical Therapy Blount Memorial Hospital BridgePoint Hospital Capitol Hill Capital Women's Care

Crisis Nursery of Effingham Co. Eisenhower Center

Euro-Peds Pediatric PT

CHI Franciscan Health

Evansville Vanderburgh School Corp Exceptional Children's Coop

Fort Bend ISD

Fyzical Therapy & Balance Centers – Ft Myers Geary Community Hospital

Greene Co. General Hospital Heartland Health Services Indian Health Services

Indiana University Health Arnett Hospital Island Hospital – Washington

IU Health Methodist

Jessamine County Health Department Lewis County Primary Care Center Marshall High School

Medlink Georgia Methodist Sports Medicine Mount Sinai Health System Morton General Hospital

Navicent Health Physicians Group New York Presbyterian Hospital

NLSD122Ocean Beach Hospital & Medical Clinics Orchard Park

Osceola Regional Medical Center Putnam County Hospital

Rose Hulman Institute of Technology Sarah Bush Lincoln Health Center Select Rehab

Sensory Solutions

Signature Healthcare of Jacksonville Signature Healthcare of Terre Haute South Vermillion High School

St. Marys Hospital Decatur SWAN Rehab

Terre Haute North High School The Pavilion

University of Maryland Medical System Corporation Wabash Valley Health Center Athletic Training Women's Health Care Associates

Victoria Ventura Healthcare LLC

Recruitment Contracts

Global Opportunities, Pvt. Ltd. Interlink
Krishna Consultants
Maxway Education Group Limited
Shanghai Yingzi Education Investment Co., Ltd. Vasyaa Group of Services
Zhong Zheng Education Consulting Company

4i Board Representation at University Events

Events Requiring Board Representation

August 29 & 30, 2018 Board of Trustees Retreat, Terre Haute, IN

Optional Events

May 19, 2018	Alumni Indy 500 Qualifications Day Event, Indianapolis, IN
June 4, 2018	President Scholars Golf Outing, Brickyard Crossing, Indianapolis, IN
June 6, 2018	Alumni Golf Outing, Buffalo Tace Golf Course, Jasper, IN
June 22, 2018	Alumni Golf Outing, Lake of the Four Seasons, Crown Point, IN
June 28, 2018	Alumni Golf Outing, Sullivan Elks Country Club, Sullivan, IN
August 3, 2018	Alumni Golf Outing, Idle Creek Golf Course, Terre Haute, IN

Please find a full listing of University events at the following link: http://www.indstate.edu/all-events

If you are planning to attend any of these events, please contact Kay Ponsot so that the appropriate arrangements can be made. Contact Kay at (812)237-7768 or kay.ponsot@indstate.edu.

4j In Memoriam

IN MEMORIAM: Karen Ann Passen

WHEREAS, Karen Ann Passen, retired Library Associate II for Cunningham Memorial Library of Indiana State University, died on the twenty-sixth day of February two thousand and eighteen; and

WHEREAS, Karen Ann Passen, had given loyal and devoted service to Indiana State University for over twenty-eight years and had gained the respect and affection of those who knew her as a co-worker and friend; and

THEREFORE, BE IT RESOLVED, that the Indiana State University Board of Trustees by this Resolution expresses to her family deep sympathy and condolence and further expresses gratitude and respect for the service which she gave to the University; and

BE IT FURTHER RESOLVED, that this Resolution be spread on the records of the minutes of the Indiana State University Board of Trustees.

IN MEMORIAM: Dr. Charles Lawrence Beymer

WHEREAS, Dr. Charles Lawrence Beymer, Professor Emeritus of Counseling of Indiana State University, died on the twenty-third day of March two thousand and eighteen; and

WHEREAS, Dr. Charles Lawrence Beymer had given loyal and devoted service to Indiana State University for over thirty-four years and had gained the respect of students and colleagues who knew him as a scholar, teacher and friend;

THEREFORE, BE IT RESOLVED, that the Indiana State University Board of Trustees by this Resolution expresses to his family deep sympathy and condolence and further expresses gratitude and respect for the dedicated service which he gave to the University; and

BE IT FURTHER RESOLVED, that this Resolution be spread on the records of the minutes of the Indiana State University Board of Trustees.

IN MEMORIAM: Mr. Jack K. Varner

WHEREAS, Mr. Jack K. Varner, retired Athletic Equipment Attendant for Athletics, died on the twenty-fifth day of March two thousand eighteen and;

WHEREAS, Mr. Jack K. Varner, had given loyal and devoted service to Indiana State University for over twenty-two years and had gained the respect of those who knew him as a dedicated co-worker and friend;

THEREFORE, BE IT RESOLVED, that the Indiana State University Board of Trustees by this Resolution expresses to his family deep sympathy and condolence and further expresses gratitude and respect for the superior service which he gave to the University; and

BE IT FURTHER RESOLVED, that this Resolution be spread on the records of the minutes of the Indiana State University Board of Trustees.

IN MEMORIAM: Claire L. Storey

WHEREAS, Claire L. Storey, retired Office Assistant II for Physical Education of Indiana State University, died on the fourth day of April two thousand and eighteen; and

WHEREAS, Claire L. Storey, had given loyal and devoted service to Indiana State University for over fourteen years and had gained the respect and affection of those who knew her as a co-worker and friend; and

THEREFORE, BE IT RESOLVED, that the Indiana State University Board of Trustees by this Resolution expresses to her family deep sympathy and condolence and further expresses gratitude and respect for the service which she gave to the University; and

BE IT FURTHER RESOLVED, that this Resolution be spread on the records of the minutes of the Indiana State University Board of Trustees.

IN MEMORIAM: Larky Dennis Reed

WHEREAS, Larky Dennis Reed, retired Custodian I for Facilities Management at Indiana State University, died on the thirty-first day of March two thousand eighteen and;

WHEREAS, Larky Dennis Reed had given loyal and devoted service to Indiana State University for over twelve years and had gained the respect of those who knew him as a dedicated co-worker and friend;

THEREFORE, BE IT RESOLVED, that the Indiana State University Board of Trustees by this Resolution expresses to his family deep sympathy and condolence and further expresses gratitude and respect for the superior service which he gave to the University; and

BE IT FURTHER RESOLVED, that this Resolution be spread on the records of the minutes of the Indiana State University Board of Trustees.

IN MEMORIAM: Cheryl L. Comer

WHEREAS, Cheryl L. Comer, Lead Custodian for Reeve Hall Housing of Indiana State University, died on the eleventh day of April two thousand and eighteen; and

WHEREAS, Cheryl L. Comer, had given loyal and devoted service to Indiana State University for over nineteen years and had gained the respect and affection of those who knew her as a co-worker and friend; and

THEREFORE, BE IT RESOLVED, that the Indiana State University Board of Trustees by this Resolution expresses to her family deep sympathy and condolence and further expresses gratitude and respect for the service which she gave to the University; and

BE IT FURTHER RESOLVED, that this Resolution be spread on the records of the minutes of the Indiana State University Board of Trustees.

5 Old Business

6 Adjournment

The meeting adjourned at 4:08 p.m.